

# FOIA Marker

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## Records Management, White House Office of

### Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

Stack:	Row:	Sect.:	Shelf:	Pos.:	FRC ID:	Location or Hollinger ID:	NARA Number:	OA Number:
W	11	3	11	3	9705	22568	10787	10729

Folder Title:

508578

# Withdrawn/Redacted Material

## The George W. Bush Library

DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
001	Draft	Border Security Draft #10	3	09/09/2002	P5; P6/b6;
002	Form	[Travel Forms]	2	08/02/2002	PRM;
003	Invitation	Host Committee	1	N.D.	PRM;
004	Itinerary	[Flight Itinerary]	1	07/30/2002	PRM;
005	Email	Re: Indianapolis - To: Collister Johnson, et al. - From: Susan Ralston	1	08/05/2002	PRM;
006	Form	[Travel Forms]	2	07/29/2002	PRM;
007	Memorandum	Memorandum - To: Susan Ralston - From: Luke Frans	1	07/30/2002	PRM;

**COLLECTION TITLE:**

Records Management, White House Office of

**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

508578

**FRC ID:**

9705

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

**Deed of Gift Restrictions**

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Records Not Subject to FOIA

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
008	Form	[Travel Forms]	2	08/13/2002	PRM;
009	Email	NY Times Mag - To: Susan Ralston - From: Claire Buchan	1	09/04/2002	P5;
010	Email	FW: A Sustainable Affordable Fulfillment Strategy - To: Susan Ralston - From: Karl Rove	3	08/25/2002	P5; P6/b6;
011	Letter	[Letter] - To: Lawrence Lindsey - From: Norma Alexander Hart	1	07/22/2002	P5;
012	Email	RE: BAIPA Photos - To: Susan Ralston, et al. - From: Tim Goeglein	1	08/09/2002	P6/b6;
013	Email	[Email] - To: Alberto Gonzales, et al. - From: Brett Kavanaugh	2	09/05/2002	P5;

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014	Email	[Email] - From: Brett Kavanaugh	1	09/05/2002	P5;
015	Email	[Email] - To: Timothy Flanigan, et al. - From: Bradford Berenson	2	09/05/2002	P5;
016	Memorandum	Retirement Security Proposals	9	N.D.	P5;
017	Memorandum	Appropriations - To: Andrew Card, et al. - From: Mitch Daniels	1	08/21/2002	P5;
018	Memorandum	Public's Sophisticated View of Economy - To: Karl Rove - From: Lauren Willson	2	07/23/2002	P5;
019	Memorandum	Memorandum - From: R. Glenn Hubbard	1	09/05/2002	P5;

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020	Email	[Email] - To: Henry Hager - From: Karl Rove	2	08/27/2002	PRM;
021	Report	The GOP May Need Another Abe Lincoln to Survive	5	08/14/2002	PRM;
022	Memorandum	Victory 2002 Roundtable	8	09/05/2002	PRM;
023	Email	Forest Fire Legislation - To: Susan Ralston - From: Barry Jackson	1	09/03/2002	P5;
024	Spreadsheet	U.S. National August Omnibus	22	08/13/2002	PRM;
025	Fax Cover Sheet	The Restoration Weekend - To: Rob Saliternall - From: Karen Rotterman	1	N.D.	P6/b6;

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
026	Email	Fw: FW: Missile Defense Outside Group Principal? [Page 2] - To: Karl Rove - From: Grover Norquist	1	07/25/2002	P6/b6;
027	Handwritten Note	[Note] - To: Karl Rove - From: Doug Gross	1	08/17/2002	PRM;

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### SERIES:

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508578  
FG006-27

THE WHITE HOUSE  
WASHINGTON

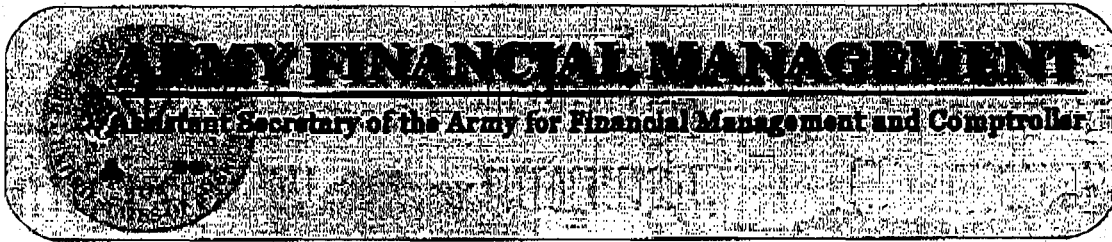
Date: 9/6

To: ~~Abel, Leonard, Lizzy, Kasey~~

From: Strategic Initiatives Sush

- FYI
- Appropriate Action
- Direct Response
- Prepare Response For My Signature
- Per Our Conversation
- Let's Discuss
- Per Your Request
- Please Return
- Deadline
- Other Review

Comments: Please review speech  
draft & respond directly w/ comments  
or suggested revisions.



Department of the Army  
Office of the Assistant Secretary (FM & C)  
Washington, DC 20310-0109

## FAX

To: SUSAN	From: TISH
Organization: Karl Rove	Office of the Assistant Secretary
Fax: 202-456-0191	Fax: 703-614-2910 DSN:224-2910
Phone: 202-456-2369	Phone: 703-614-4356
DSN: X	DSN: 227-4356
Subject: Hispanic Observance Month (SEPT)	Pages (including cover): 6

Urgent

For Review

Please Respond

### CLASSIFICATION: UNCLASSIFIED

#### Notes:

Susan - Per our phone conversation I have attached a draft of Mrs. Rove's speech for Hispanic month. She would like to know if Karl Rove or someone from his staff would have something to add on behalf of the White House on this issue.

Thank you,  
Tish

→ If you need any additional info on events in the Pentagon please let me know.

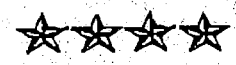
If there are any problems with the transmission of this document please contact (703) 614-4356. Please note the contents of this fax are intended for the recipient only and should not be duplicated without permission.





*Mrs. Paek  
will attend*

**ARMY PROTOCOL DIRECTORATE**



Office of the Chief of Staff

204 Army Pentagon

Washington, DC 20310-0204

Phone: (703) 697-0692/DSN 227-0692

Fax: (703) 693-2114/DSN 223-2114

**INVITATION NOTIFICATION  
11 JANUARY 2002**

FOR:	SEE DISTRIBUTION
OCCASION:	DEPARTMENT OF THE ARMY OBSERVANCE
IHO:	HISPANIC HERITAGE MONTH OBSERVANCE
HOSTED BY:	ADMINISTRATIVE ASSISTANT TO THE SECRETARY OF THE ARMY
DATE/TIME:	18 SEPTEMBER 2002/1330-1430
LOCATION:	THE PENTAGON AUDITORIUM, 5A1070
UNIFORM:	CLASS B SERVICE UNIFORM CIVILIAN INFORMAL
REPRESENTATIVE:	YES (MANDATORY)
RSVP:	(703) 695-2615
POINT OF CONTACT:	SFC GALLOWAY
REMARKS:	PLEASE RSVP NLT 16 SEPTEMBER 2002

**DISTRIBUTION TO THE SECRETARY OR XO OF THE FOLLOWING**

- |           |         |          |
|-----------|---------|----------|
| SA        | VCSA    | SMDC     |
| USA       | DAS     | CAR      |
| ASA (MRA) | SMA     | MD (ALT) |
| ASA (I&E) | C, NGB  | CCH      |
| ASA (CW)  | D, OFTF | ACSIM    |
| ASA (FMC) | TIG     | DASA (B) |
| GC        | G1      | DPAE     |
| ASA (ALT) | G2      | TJAG     |
| AASA      | G3      | CPA      |
| DUSA (OR) | G4      | DARNG    |
| DUSA      | G6      | CLL      |
| AAG       | G8      | POLAD    |
| SADBU     | TSG     | CCMH     |
| CSA       | COE     | DM       |

**Pack, Sandra L Ms ASA-FM**

---

**From:** Halloran, Jim M Mr EEO  
**Sent:** Wednesday, September 04, 2002 5:13 PM  
**To:** HQDA Personnel  
**Subject:** 2002 Hispanic Heritage Month is September 15 to October 15

# **HISPANIC HERITAGE MONTH**

## ***"Strength in Unity, Faith and Diversity"***

**The Office of the Administrative Assistant to the Secretary of the Army  
invites you to celebrate with an observance program**

*Featuring*

**MR. MICHAEL MONTELONGO**  
*Assistant Secretary of the Air Force  
for Financial Management and Comptroller*

**September 18, 2002**  
**PENTAGON AUDITORIUM**  
**Room 5A1070**  
**1:30 P.M.**

***Music and a Hispanic Food Tasting***

**Presented by Equal Employment Opportunity**  
**For information, call (703) 604-2945**

***A Sign Language Interpreter will be available for the deaf and hard of hearing***

Hon. Sandra L. Pack Introduction  
Sept. 18, 2002 Pentagon  
Army Hispanic Heritage Month Observance

Welcome everyone. I want to thank you for joining me today as the U.S. Army celebrates Hispanic Heritage Month.

Before I introduce our guest speaker, Mr. Michael Montelongo, I would like to take a moment to share with you some information about how the U.S. Army has embraced the Hispanic community and how the observance of Hispanic Heritage Month came about.

On September 17, 1968, Public Law 90-498 authorized the President to annually establish a week in September that includes the 15<sup>th</sup>, (Latin American Independence Day) and the 16<sup>th</sup> (Mexican Independence Day) to highlight and recognize the many contributions Hispanic Americans have made to our great country. The resolution called upon the people of the United States, especially the educational community to observe such a week with ceremonies and activities. Later, this week was extended to cover the full month of September. The theme of this year's observance is, "Hispanic Americans: Strength in Unity, Faith and Diversity. The overall goal of this month is to increase awareness and knowledge of the Hispanic culture, diversity, and accomplishments.

Now let me tell you about the U.S. Army's advocacy of the Hispanic community. Recently, the Army honored two individuals who, in addition to serving their country, served as leaders in the Hispanic community and demonstrated a strong commitment to promoting awareness and knowledge of the Hispanic culture. Hon. Louis Caldera's portrait was displayed in the Hall of Heroes as the first Hispanic to serve as Secretary of the Army. The Army's first Hispanic four-star general, General Richard Cavazos retired in 1984 with 13 outstanding decorations and service both in the Korean and Vietnam War. Both of these individuals along with the ## in the military service and ## in the civilian service to the Army represent a distinctive group in excellence.

Hon. Sandra L. Pack Introduction  
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Today, it is my honor to introduce yet another distinguished American, the most senior Hispanic official in the U.S. Air Force, the Honorable Michael Montelongo, Assistant Secretary of the Air Force for Financial Management and Comptroller. As the Chief Financial Officer of the Air Force, Mr. Montelongo serves as the principal adviser, for budgetary and fiscal matters, to the Secretary, the Chief of Staff and other senior Air Force officials. He was appointed to his current position by President George W. Bush, confirmed by the Senate, and sworn in Aug. 6, 2001

Interestingly, my counterpart in the Air Force served in the U.S. Army before he moved to the private sector and then to the Air Force. (hooah) Mr. Montelongo was commissioned as a lieutenant in the U. S. Army after graduating from the US Military Academy, West Point in 1977. He completed the U.S. Army Ranger School at Fort Benning, Ga., in 1978 and graduated from the U.S. Army Command and General Staff College at Fort Leavenworth, Kan. in 1992. He served at platoon and Department of the Army levels in varied locations in the U.S. and overseas. As an Air Defense Artillery Officer, he served as the Special Assistant to the Commander in Chief of the U.S. Southern Command, as Speechwriter and Special Assistant to the Army Chief of Staff, and as a congressional fellow in the U.S. Senate. In 1996, he entered private industry with BellSouth Telecommunications and later became an Executive and Consultant with Cap Gemini Ernst and Young.

Recently, Mr. Montelongo was featured in Business 2.0 Magazine for an article entitled *Soldiering Through Business School*. The article showcased high-ranking military officials who hold business degrees. Highlighted were Mr. Montelongo, a graduate from Harvard Business School in 1988, President George W. Bush, Admiral Vern Clark (Chief of Naval Operations), the Honorable

Hon. Sandra L. Pack Introduction  
Sept. 18, 2002 Pentagon  
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Gordon England, Secretary of the Navy, and General John Jumper (Air Force Chief of Staff.)

Mr. Montelongo is committed to public service through his civic pursuits as well. These include: serving on the Minority Outreach Committee, for the Association of West Point Graduates, and the National Society of Hispanic MBAs. Before moving to DC to take his current position, he served as Vice President of Community Services for the Harvard Business School Club of Atlanta and as a Board member for the Georgia Voter Hispanic Registration Campaign and as a youth director for Young Adult Ministries for the Atlanta archdiocese.

It gives me great pleasure to introduce to you a fabulous American, my colleague and friend, Mr. Michael Montelongo.

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2018-0011-P

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# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Invitation	Host Committee	1	N.D.	PRM;

**This marker identifies the original location of the withdrawn item listed above.  
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Withdrawal/Redaction Sheet at the front of the folder.**

### COLLECTION:

Records Management, White House Office of

### SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

### FOLDER TITLE:

508578

### FRC ID:

9705

### OA Num.:

10729

### NARA Num.:

10787

### FOIA ID and Segment:

2018-0011-P

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

#### Deed of Gift Restrictions

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- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

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# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Itinerary	[Flight Itinerary]	1	07/30/2002	PRM;

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2018-0011-P

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# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	Re: Indianapolis - To: Collister Johnson, et al. - From: Susan Ralston	1	08/05/2002	PRM;

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**COLLECTION:**

Records Management, White House Office of

**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

508578

**FRC ID:**

9705

**OA Num.:**

10729

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2018-0011-P

**RESTRICTION CODES**

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# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Form	[Travel Forms]	2	07/29/2002	PRM;

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Records Management, White House Office of

**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

508578

**FRC ID:**

9705

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2018-0011-P

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# Withdrawal Marker

## The George W. Bush Library

7

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Memorandum - To: Susan Ralston - From: Luke Frans	1	07/30/2002	PRM;

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### COLLECTION:

Records Management, White House Office of

### SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

### FOLDER TITLE:

508578

### FRC ID:

9705

### OA Num.:

10729

### NARA Num.:

10787

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2018-0011-P

### RESTRICTION CODES

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# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Form	[Travel Forms]	2	08/13/2002	PRM;

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Records Management, White House Office of

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Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

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**FOIA ID and Segment:**

2018-0011-P

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508578  
FC006-27

THE WHITE HOUSE  
WASHINGTON

Date: 9/6/02

To: Brad Blakeman

From: Strategic Initiatives Karl Rove / Susa

- FYI
- Appropriate Action
- Direct Response
- Prepare Response For My Signature
- Per Our Conversation
- Let's Discuss
- Per Your Request
- Please Return
- Deadline
- Other

Comments: Decline ASAP.  
Schedule busy 2nd half of Oct due to  
elections.

Sudhakar V. Shenoy  
Chairman & CEO

EXEC. OFF. PRESIDENT  
WH STRATEGIC INITIATIVES

2002 SEP -6 AM 7:09

Recommend?  
Y (H)

August 23, 2002

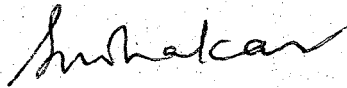
Karl Rove  
The White House  
1600 Pennsylvania Avenue  
Washington, DC 20500

Dear Karl,

I am enclosing a letter, which explains details about the American India Foundation, its goals and mission and also lists the people involved with the organization. We would very much like to invite the President to address our Annual Dinner, which will be attended by many of the successful Indians in the country. As you are aware, I am trying to get this community to get closer to the republican party than they are now and something like this could go a long way in helping make this happen. I talked to Grover and he suggested I send this letter to you along with the attachment.

I deeply appreciate your help in this matter.

Sincerely,



**American**

**India**

**Foundation**

C/o McKinsey & Company  
485 Madison Avenue, New York, NY 10022  
Telephone: 212 891-4654  
Fax: 212 891-4717  
www.aifoundation.org

July 22, 2002

Dear President Bush:

I am writing to you on behalf of the American India Foundation (AIF). AIF was established immediately following the January 2001 earthquake in Gujarat, India to mobilize Americans to engage in the rehabilitation efforts. The foundation was founded under the initiative of a number of leading business and community leaders and is co-chaired by myself and Victor Menezes, the Chairman and CEO of Citibank. AIF's Board of Trustees is composed of prominent business and community leaders who are committed to India, including Frank Wisner, Richard Celeste, Swadesh Chatterjee, Desh Desphande, Kanwal Rekhi, Sudhakar Shenoy, Raj Vattikuti, Harry Barnes, and former President Bill Clinton.

After focusing primarily on the earthquake rehabilitation in 2001, AIF has expanded its work throughout India with an emphasis on two focus areas: primary education and universal literacy as well as livelihood with an emphasis on women's empowerment. To further these development areas, AIF funds established NGOs in India. To fill the void left in the absence of a Peace Corps program in India, AIF also runs a Service Corps program that sends U.S. nationals to India to engage in volunteer work. To date, AIF has raised over \$9 million for health, education, and reconstruction projects and has sent two groups of Service Corps volunteers to India, with a third group leaving this September.

Along with promoting volunteerism in India and development through education and universal literacy, AIF also seeks to strengthen the bonds between the U.S. and India. We have been very impressed by your administration's dedication to this relationship and the recent progress in strengthening the ties between the world's oldest democracy and the world's largest.

Inspired by your leadership, the American India Foundation also reacted speedily to the Sept 11th tragedy, by organizing a series of fundraisers in Chicago, New York and the Washington D.C. areas for victims of the terrorist attacks in New York and Washington DC. Though outside the scope of the foundation's focus we were able to raise over \$1 million to support the families of victims of the September 11 tragedy.

In the second half of October, we are planning to hold a black-tie gala event in Washington DC to raise money to support our education and universal literacy projects as well as our volunteer programs. We expect that many prominent members of the Indian-American community will be in attendance for this event along with other leading business and community leaders from throughout the U.S. We would be honored if you would attend this event and speak briefly. Your support will be crucial in furthering our vision and supporting our mission to strengthen the strong democratic links that bind India and the United States.

Please let us know the date in October that would be most convenient for you. We sincerely hope that you will make this commitment to the Indian-American community and honor us with your presence. Please contact me for any further information at (203) 977-6701.

Sincerely,



Rajat Kumar Gupta  
Co-Chairman  
American India Foundation



# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	NY Times Mag - To: Susan Ralston - From: Claire Buchan	1	09/04/2002	P5;

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Records Management, White House Office of

**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

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**FRC ID:**

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**FOIA IDs and Segments:**

2018-0011-P

**RESTRICTION CODES**

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**Records Not Subject to FOIA**

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

# Withdrawal Marker

## The George W. Bush Library

9

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	FW: A Sustainable Affordable Fulfillment Strategy - To: Susan Ralston - From: Karl Rove	3	08/25/2002	P5; P6/b6;

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508578  
FC 006-27

THE WHITE HOUSE  
WASHINGTON

Date: 9/3/02

To: **Karl Rove**  
From: National Economic Council

- FYI
- Appropriate Action
- Direct Response
- Prepare Response For My Signature
- Per Our Conversation
- Let's Discuss
- Per Your Request
- Please Return
- Deadline
- Other

Comments: Larry Lindsey would like your thoughts on the attached request.

Jeannie (5:02pm 9/3/02)

# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Letter	[Letter] - To: Lawrence Lindsey - From: Norma Alexander Hart	1	07/22/2002	P5;

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##### Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

**FAX**  
**NATIONAL BANKERS ASSOCIATION**  
**1513 P Street, NW**  
**Washington, DC 20005**  
**202-588-5432 (phone)**  
**202-588-5443 (fax)**

**TO:** *Honorable Lawrence Lindsey*

**FR:** *Norma Alexander Hart*

**DATE:** *July 23, 2002*

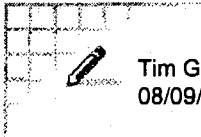
**RE:** *Invitation to speak to the National Bankers Association*

**FAX:** *202-456-0127*

**Pgs.:** *2*

**MESSAGE:**

508578  
FC006-27



Tim Goeglein  
08/09/2002 10:53:40 AM

*Put in Director's  
Mtg. file.*

Record Type: Record

To: Susan B. Ralston/WHO/EOP@EOP  
cc: Lezlee J. Westine/WHO/EOP@EOP  
Subject: Re: BAIPA photos

Karl

National Right to Life, and soon others, have the streaming video up on their websites from the Born Alive signing.

Warmly

tsg

(b)(6)



(b)(6)  
08/09/2002 10:26:53 AM

Record Type: Record

Subject: Re: BAIPA photos

---

The streaming video is now up on our website.

The NRL News will be mailed to your home today.

Thanks for everything!



- att1.htm

# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	[Email] - To: Alberto Gonzales, et al. - From: Brett Kavanaugh	2	09/05/2002	P5;

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### COLLECTION:

Records Management, White House Office of

### SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

### FOLDER TITLE:

508578

### FRC ID:

9705

### OA Num.:

10729

### NARA Num.:

10787

### FOIA ID and Segment:

2018-0011-P

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

### Deed of Gift Restrictions

- A. Closed by Executive Order 13526 governing access to national security information.
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162

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	[Email] - From: Brett Kavanaugh	1	09/05/2002	P5;

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## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	[Email] - To: Timothy Flanigan, et al. - From: Bradford Berenson	2	09/05/2002	P5;

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Records Management, White House Office of

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11/

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Retirement Security Proposals	9	N.D.	P5;

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Records Management, White House Office of

**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Appropriations - To: Andrew Card, et al. - From: Mitch Daniels	1	08/21/2002	P5;

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**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

508578

**FRC ID:**

9705

**OA Num.:**

10729

**NARA Num.:**

10787

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2018-0011-P

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**Records Not Subject to FOIA**

**Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.**

# Withdrawal Marker

## The George W. Bush Library

16

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Public's Sophisticated View of Economy - To: Karl Rove - From: Lauren Willson	2	07/23/2002	P5;

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Records Management, White House Office of

#### SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

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2018-0011-P

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508578  
FG006-27

 Karl C. Rove  
09/03/2002 07:51:02 PM

Record Type: Record

To: Susan B. Ralston/WHO/EOP@EOP  
cc:  
Subject: Green Groups Letter and Turkey Federation Letter

run off

----- Forwarded by Karl C. Rove/WHO/EOP on 09/03/2002 07:53 PM -----

**John D. Estes**

**09/03/2002 05:12 PM**

Record Type: Record

To: See the distribution list at the bottom of this message  
cc:  
Subject: Green Groups Letter and Turkey Federation Letter

FYI, just in case you missed them. I have attached a letter from the National Wild Turkey Federation and the latest Green Group letter that was sent up to the hill today.

National Turkey Federation Letter sent to the President



Wild Turkey Fed Letter - 08.28.d

Green Group Letter  
Sent to Bingaman, Byrd, Daschle, Dorgan, Jeffords, Reid



forestsDaschle.doc

Message Sent To: \_\_\_\_\_

August 28, 2002

President George W. Bush  
1600 Pennsylvania Avenue  
Washington, DC 20500

Dear President Bush,

On behalf of the National Wild Turkey Federation I would like to express our support for the Healthy Forest Initiative. The National Wild Turkey Federation, headquartered in Edgefield, SC, is a national 501(c)(3) nonprofit conservation and education organization dedicated to conserving the wild turkey and preserving the hunting tradition. Growth and progress define the National Wild Turkey Federation as it has expanded from 1,300 members in 1973 to over 450,000 today.

We support legislation that will expedite procedures for forest thinning, restoration projects that will help to restore forest health, and fuel reduction projects that will reduce the risk of catastrophic wildfires. Implementing these actions will help to conserve valuable habitat for many species of wildlife. Fulfilling the promise of the 1994 Northwest Forest Plan to ensure sustainable forest management and appropriate timber production is long overdue.

The National Wild Turkey Federation has long been concerned that unnecessary regulatory obstacles have been hindering active forest management. In 1991 at our Annual Convention in Columbus, Ohio, we, along with the Congressional Sportsmen Foundation and Rep. Collin Petersen (D-MN) held a town meeting that focused on these very issues. Recently we personally communicated our concerns to Dale Bosworth, Chief of the Forest Service. The Chief assured us that he is committed to fixing the crisis of "analysis paralysis" within the Forest Service and we know that progress is being made. The action you are proposing will compliment the efforts by the Chief and enable the agency to more efficiently address the conditions that threaten the health of our forests and the strength of our communities.

All too often we hear about good, sound forest management projects, designed to maintain healthy forests that are either delayed or canceled due to procedural regulations. Federal agencies, especially the Forest Service, are bogged down in paperwork, and are forced to produce burdensome paralegal documents that will withstand the onslaught of endless appeals and lawsuits. Tax dollars are needlessly spent as the agency channels their resources and energy to produce documents that will stand up to the legal challenges that are afforded to the obstructionists by unnecessary procedural obstacles.

We commend you on the actions that you have proposed to reduce the risks associated with a lack of active forest and rangeland management. The Healthy Forest Initiative will serve as a cornerstone of this effort, and make it possible to restore the health of our forests and keep our communities prosperous and safe for future generations.

Sincerely,

Rob Keck  
Chief Executive Officer

508578  
FC006-27

THE WHITE HOUSE  
WASHINGTON

Date: 9-8-02

To: Karl Rowe

From: National Economic Council

- FYI
- Appropriate Action
- Direct Response
- Prepare Response For My Signature
- Per Our Conversation
- Let's Discuss
- Per Your Request
- Please Return
- Deadline
- Other

Comments: LOTS OF "D's"  
GOT IPO allocations

From Lay Lindsey



## POLITICS &amp; POLICY

## IPO Largess Flowed to Capitol Hill

*Lawmakers, Not Just Executives, Benefited From Lucrative Deals Under Investigation*By CHRISTINE B. WHELAN  
And TOM HAMBURGER

## WASHINGTON

SEVERAL MEMBERS OF congressional committees now investigating how Wall Street doles out lucrative initial public offering stocks to favored bigwigs have themselves gotten access to coveted IPOs.

The most prominent is New York Rep. John LaFalce, the House Financial Services Committee's top Democrat. In calling for hearings last week, he contended that IPO allocations based on inappropriate considerations was one of many investment-banking practices "that are atrocious but not illegal." Long an active investor, Rep. LaFalce in 1995 secured \$15,000 of IPO stock in Healthcare Services Corp., some of which he sold three months later for a \$5,000-plus profit.

Mr. LaFalce denied getting favorable treatment from his broker and said he lost money overall on the investment, which he called a "once-in-a-life" event. "There's no awkwardness at all," said Mr. LaFalce of his participation in the IPO inquiry. "I'm not speaking against IPOs. Companies need to come to the marketplace and we want to encourage that. [But] we want to make it as open as possible."

Mr. LaFalce is one of numerous members who dabbled in such shares during the IPO salad days, when it was almost certain that prices immediately would spike. Others include Gary Ackerman, another New York Democrat on the Financial Services Committee, and California Demo-

cratic Sen. Barbara Boxer, who sits on the Senate Commerce subcommittee on consumer affairs, which is likely to hold IPO hearings this month.

Wall Street's habit of favoring big institutional and individual investors, celebrities, corporate chieftains and other VIPs with IPOs leaves average investors with almost no chance of securing them. Neither Congress nor past administrations have ever tried to force Wall Street to allocate in a more egalitarian fashion. But the atmosphere seems to have shifted in the aftermath of revelations that Citigroup Inc.'s Salomon Smith Barney unit allocated nearly one million hot IPO shares to WorldCom Inc. executives who were giving the firm tens of millions of dollars in investment-banking business.

The House Financial Services Committee has subpoenaed documents on those allocations and asked Credit Suisse First Boston, part of Credit Suisse Group, and Goldman Sachs Group Inc. to disclose documents on their IPO allocations. Salomon has said its allocations conformed to industry norms. Goldman and Credit Suisse First Boston pledged to cooperate with the inquiries.

Meanwhile, Securities and Exchange Commission Chairman Harvey Pitt late last month called for the National Association of Securities Dealers and the New York Stock Exchange to review the IPO process and consider additional antifavoritism rules beyond the ones the NASD recently proposed sending to the SEC for approval.

## One Day Wonders

A partial list of lawmakers who invested in initial public offerings of companies whose share prices rose at least 20% after one day of trading.

LAWMAKER / COMPANY	YEAR	PERCENTAGE SHARE PRICE INCREASE
<b>Sen. Jeff Bingaman (D., Ariz.)</b>		
Avanex	2000	378%
<b>Sen. Barbara Boxer (D., Calif.)</b>		
Avenue A	2000	200
Interwave Communications International	2000	184
Oplink Communications	2000	87
<b>Sen. Judd Gregg (R., N.H.)</b>		
Palm	2000	150
<b>Rep. Nancy Pelosi (D., Calif.)</b>		
Gupta	1993	88
<b>Rep. Thomas Foley (D. Wash.)</b>		
Gupta	1993	88
Avid Technology	1993	31
Sunglass Hut International	1993	21
WellPoint Health Networks	1993	20
<b>Rep. Gary Ackerman (D., N.Y.)</b>		
Antec	1993	33
Johnstown American Industries	1993	29
StarSight Telecast	1993	23

Note: In some cases, transactions are attributed to the Senator or Representative's spouse  
Sources: Financial disclosure statements; Securities Data

"It's never been a level playing field," says Neil Weisman, general partner at Chilmark 21st Century Capital, a New York hedge fund. "But if Congress is getting shares, my guess is it's because they may give a favor down the line, not because they generate big commissions."

The congressional ethics committees

have never issued rules on IPOs, though House and Senate rules and federal law prohibit members from taking anything in exchange for official action. "If a member really has a relationship with a broker that would entitle them to participate in an IPO, that's fine," said Stan Brand, a Washington ethics lawyer. "But if the shares

could be seen as provided based on the individual's status as a public official, that's going to draw scrutiny."

Before the IPO craze petered out in 2001, there were always at least a few members each year whose financial disclosure statements revealed IPO trades.

Mr. Ackerman reported profits of between \$1,370 and \$2,000 on several IPOs in 1993. Mr. Ackerman said he lost money on other IPOs and called any suggestion that he got special treatment "absolutely absurd." He said he didn't even know what an IPO was when his broker purchased the shares without his knowledge. Nevertheless, he said he discontinued investments with that broker after an article in The Wall Street Journal mentioned the trades.

"I was not making the decisions, no one was rewarding me for anything," Mr. Ackerman said. "Making investments in American companies is not a crime and is not something someone should be ashamed of," he said. On the coming hearings, Rep. Ackerman vowed, "The IPO process is problematic in and of itself."

Ms. Boxer and her husband frequently trade stocks, and they participated in five IPOs in 2000, producing thousands of dollars in profits. For example, they purchased stock in the high-tech company Avenue A at its opening price of \$24 per share and sold the next day, when its price hit \$72. A spokesman said Ms. Boxer's financial adviser made the trades without her knowledge and gave her no preferential treatment. Ms. Boxer has since placed her investments in a blind trust.

Lawmakers' IPO trades first got media attention in 1993, when it was disclosed that then-House Speaker Tom Foley made more than \$150,000 over five years through IPO deals arranged by a longtime friend. He promised to stop investing in IPOs.

When he was in the House in 1992, Sen. Robert Torricelli made \$70,000 from a New Jersey bank IPO. Responding to criticism when the deal was disclosed the next year, he promised not to trade in future IPOs, but in 1997 he reported making \$1,882 on nine IPOs. The senator's staff said his brokerage firm recommended the deals but afforded him no favoritism.

Former New York Sen. Al D'Amato, a Republican, made a \$7,625 profit in one day trading on Computer Marketplace Inc.'s IPO in 1992. He denied that he had received favored treatment from his Stratton Oakmont Inc. broker, but an inquiry conducted for the SEC concluded that Stratton had bent its own rules "in service of United States senator." The Ethics Committee found "no improper conduct."

Despite those controversies, many other members of Congress have since traded in IPOs. Among them are California Democrat Nancy Pelosi, now the House minority whip, and Sens. Fred Thompson, a Tennessee Republican, and Judd Gregg, a New Hampshire Republican. The wives of Reps. Peter DeFazio, a Florida Democrat, and Lloyd Doggett, a Texas Democrat, and Sen. Jeff Bingaman, a New Mexico Democrat, also have been given access to IPOs. The members denied getting inappropriate treatment.

While he was a corporate chief executive in 1995, Vice President Dick Cheney flipped some of the year's most sought-after IPOs, producing \$45,000 in profits. During the presidential campaign, a spokeswoman said his broker gave him "no special consideration whatsoever."

—Gregory Zuckerman  
and Ryan  
contributed to this article.

1133 Connecticut Avenue, N.W.  
Fifth Floor  
Washington, DC 20036  
(202) 457-1110 phone  
(202) 457-1130 fax



*Dec w/ Andy*

*508578  
FC 006-27*

# Fax Transmission

*Fri, 9/6 @  
11:30 A*

**OK**

If you experience difficulty receiving this fax transmission please contact the operator at (202) 457-1110.

To: <i>SUSAN RAYTON</i>	From: <i>E G.</i>
Fax: <i>456-0191</i>	Pages: <i>3</i>
Phone:	Date:
Re: <i>TELECOM mtg.</i>	CC:

- Urgent
- For Review
- Please Comment
- Please Reply

*SUSAN -*

*The Pres. declined, and Andy is trying to pull something together. It would be great if Karl could do it.*

*Best,*

*E.G.*

Confidential

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1401 H Street NW  
Suite 600  
Washington DC  
20005-2164  
Tel (202) 326-7244  
Fax (202) 326-7333  
wmccormick@usta.org  
www.usta.org

Walter B. McCormick, Jr.  
President and Chief Executive Officer

August 22, 2002

Karl Rove  
Senior Advisor to the President of the United States  
The White House  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500

Re: Request for Meeting with Telecommunications CEOs

Dear Karl:

The leaders of the nation's telecommunications industry request an opportunity to visit with you regarding the current financial crisis in our sector of the economy. The group would consist of the CEOs of our largest member companies - Verizon, SBC, BellSouth, Alltel, and CenturyTel - and myself. We want to discuss with you our commitment to the President's goal of economic growth, and our recommendations for action.

The telecommunications industry, which is an enormous contributor to the overall health of the economy, is in distress. Even the strongest companies are suffering. The most recent quarterly results of carriers such as BellSouth, SBC and Verizon reflect continuing declines in revenue, and stock prices are down by 44% or more over the past year. Local telephone companies of all sizes have been discouraged from making needed investments in new advanced technologies, consumers have been denied new services, and employment has plummeted. Companies that supply our industry, such as Lucent, Corning and Nortel, have faced even greater losses. According to the government's own statistics, the telecommunications sector has lost nearly \$2 trillion in market value and nearly 500,000 jobs in the last two years.

This week has been one of more bad news. The debt ratings of BellSouth, SBC and Verizon - the nation's largest local carriers - were downgraded. *USA Today*, in a lengthy analysis, reported that the telecommunications sector of the economy is in "critical" condition. The *Wall Street Journal* ran an extensive front page feature on the "heavy human toll" that the telecommunications decline is taking, calling it "worse" than the dramatic declines in the nation's steel, oil and automobile industries in decades past.

In many respects the abysmal state of the telecommunications sector of the economy stands as an indictment of the flawed telecommunications policies of the previous Administration. However, the continuation of these unsound policies into the second year of this Administration is thwarting recovery. A return to robust economic growth of the telecommunications sector of our economy can begin with the Administration adopting a new telecommunications policy – a policy that will promote real competition, high tech investment, creation of new jobs, and consumer welfare.

We have visited with Commerce Secretary Donald Evans, and with Presidential Assistant Lawrence Lindsey. We have a conference call scheduled with Treasury Secretary Paul O'Neill. We believe, however, that it is important that we have an opportunity to talk with you, as well. These telecommunications CEOs will be in Washington on Friday, September 6<sup>th</sup>, and on Thursday, September 12<sup>th</sup>. We would value having the opportunity to meet.

Recognizing that there can be no strong recovery in the nation's economy without recovery in the telecommunications sector, we are asking for Administration leadership. In return, we pledge to work with the President, and with you, to achieve the economic growth that all Americans desire.

Sincerely,

Walter B. McCormick, Jr.

# Withdrawal Marker

## The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Memorandum - From: R. Glenn Hubbard	1	09/05/2002	P5;

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**COLLECTION:**

Records Management, White House Office of

**SERIES:**

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

**FOLDER TITLE:**

508578

**FRC ID:**

9705

**OA Num.:**

10729

**NARA Num.:**

10787

**FOIA ID and Segment:**

2018-0011-P

**RESTRICTION CODES****Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

**Deed of Gift Restrictions**

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- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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18

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	[Email] - To: Henry Hager - From: Karl Rove	2	08/27/2002	PRM;

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Report	The GOP May Need Another Abe Lincoln to Survive	5	08/14/2002	PRM;

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#### FOIA IDs and Segments:

2018-0011-P

#### RESTRICTION CODES

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##### Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.



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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Victory 2002 Roundtable	8	09/05/2002	PRM;

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Draft  
9/3/02

508578  
FL 006-27

## The Facts about the Senate Homeland Security Legislation

### Charge

**“Until we build an accountable new Department of Homeland Security with a unified chain of command and the people, power and resources to get things done, we'll remain vulnerable in many fundamental ways.” (Senator Joseph Lieberman, *Washington Post*, September 3, 2002)**

### *Reality:*

- √ The Administration's bill to create a Department of Homeland Security is meant to establish clear lines of authority over and accountability for homeland security. This new department will be subject traditionally intensive congressional oversight.
- √ Senator Lieberman's bill, however, creates a bewildering chain of command that does not take into the account the current roles and responsibilities of entities within the Executive Office of the President that are currently engaged in homeland security or combating terrorism.
- √ The establishment of a statutorily-created White House office with a Senate-confirmed head would only cause confusion, muddle lines of authority, and blur Executive Branch accountability.

### Charge

**“A free nation such as ours cannot and should not become an armed fortress. Nor can we become suspicious of immigrants, who have been our lifeblood. Our goal must be to increase our security without diminishing our liberties. The legislation before the Senate would do that.” (Senator Joseph Lieberman, *Washington Post*, September 3, 2002)**

### *Reality:*

- √ The Administration firmly believes the Department of Homeland Security should provide a genuinely seamless border security system to protect the American people from terrorist infiltration.
- √ Unfortunately, Senator Lieberman's bill would establish a chain of command for INS enforcement personnel (including the Border Patrol) **that is outside of the chain of command for Border and Transportation Security**. His bill would reestablish one of the most glaring seams in America's border security that the establishment of the Department of Homeland Security was intended to correct.
- √ Further, Senator Lieberman would abolish the Executive Office for Immigration Review and create within the Department of Justice what amounts to an independent agency for immigration judges. **This provision would result in duplicative and potentially conflicting interpretations of the immigration laws.**

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9/3/02

### Charge

**“In the department we seek to create, all information related to terrorist threats against America that is collected by intelligence and law enforcement (including foreign intelligence analysis from the director of Central Intelligence's Counterterrorism Center) would be fused and analyzed in a single place, so that our government could see emerging plots and stop them before they are carried out.” (Senator Joseph Lieberman, *Washington Post*, September 3, 2002)**

### *Reality:*

- √ The Administration's review of the Federal government's homeland security efforts revealed a key need – the ability to map the nation's critical infrastructure vulnerabilities against analysis of terrorist threats.
- √ Senator Lieberman's legislation does not create a single intelligence place for intelligence analysis; in fact, it does the exact opposite. His legislation **creates new “stovepipes”** that will hinder the new Department's role in mapping threats against vulnerabilities.
- √ The Senate legislation artificially separates analysts working on terrorism threats from those working on infrastructure vulnerabilities, as these functions are divided into three distinct directorates, responding to three separate Under Secretaries.
- √ This bureaucratic structure would make it difficult to achieve the unified analysis of terrorist threats and American vulnerabilities, which is one of the fundamental reasons for the new Department.

### Charge

**“The president claims that we do not give him and the new secretary enough “flexibility” to manage the department. That is not accurate. Under our legislation, the president and the secretary of homeland security would, in fact, have more flexibility to run an efficient, effective and performance-driven department than the law now provides.” (Senator Joseph Lieberman, *Washington Post*, September 3, 2002)**

### *Reality:*

- √ The President believes that the United States needs an agile and responsive organization to meet the 21<sup>st</sup> century threat of terrorism. In short, the bill establishing the Department of Homeland Security should create a flexible organization, not a rigid bureaucracy.
- √ Through a variety of separate provisions, Senator Lieberman's legislation would prohibit any meaningful reorganization or consolidation of the entities or functions it transfers to the new Department. The Senate bill clearly prohibits the new Secretary

Draft  
9/3/02

from reorganizing, reallocating or delegating most of the agency functions in the new Department. It would preclude, for example, even the most basic consolidation of Federal inspectors at our border ports of entry.

- √ Further, the Senate bill would provide the Secretary of Homeland Security with far less statutory reorganization authority than Congress has previously provided to other departments, such as in legislation creating the Department of Energy and the Department of Education.

### Charge

**“With the powers in existing law and new ones added in our bill, the administration would be able to promptly hire new talent, swiftly move employees around, discipline and fire poor performers.”** (Senator Joseph Lieberman, *Washington Post*, September 3, 2002)

- √ President Bush views government employees as some of the best America has to offer:

“...it does point up the fact that public service in America today is not just another job. It is an important act of citizenship. It is a way to fulfill our obligation to those who have gone before us, to those who will follow us, and to those who have sacrificed and died for us. That's how I view your job, and my job.” (*July 10, 2002, Remarks of the President*)

- √ While Senator Lieberman's bill Committee introduces very narrow changes to the personnel system – such as slight hiring process reforms and corrections to pay administration anomalies – it is a far cry from the President's basic goal of creating a workforce at the Department of Homeland Security with the flexibility, mobility, and agility needed to protect our nation from multiple and constantly changing threats.

- √ In fact, the Senate bill leaves in place a 50-year-old, rigid, statutorily mandated, and unalterable personnel system where, as the Office of Personnel Management has found that:

- it can sometimes take 5 months or more to hire a new Federal employee and 18 months to terminate Federal employees who are not getting the job done.
- civil service rules do not allow managers to reward effective employees and penalize poor performers. This means that all employees are given the same annual pay increase based on how long they have worked for the government, not how effective they have been at their job.
- border control agents at the INS cannot be shifted from one region to another at a moment's notice. So, if intelligence indicates that terrorists may attempt to enter America through a particular border location, managers are currently prevented from quickly moving agents to the vulnerable area – even for a temporary 30-day assignment.

Draft  
9/3/02

- if an employee is found intoxicated at his security post that employee must be given a 30-day written notice before he or she can be terminated. And the employee is paid for this 30-day period.

### Charge

**“...and even remove employees from collective bargaining units when national security is at stake. In that last case, we have simply required the administration to state clear reasons for taking such extraordinary action, and made sure there is due process to have the loss of those rights reviewed by the Federal Labor Relations Authority.”**

### *Reality:*

- √ The Committee proposal includes language on Federal Labor Relations which would significantly restrict the President's **existing, government-wide authority** to prohibit collective bargaining for reasons of national security.
- √ The bill would in effect deny the President this authority over the Department of Homeland Security – an illogical result given that the President will continue to have this authority for every other department and agency of the Federal government.
- √ As every President since Jimmy Carter has shown, there are times where the needs of national security must take precedence over collective bargaining. Each President – both Democrats and Republicans – have used this authority precisely and with restraint. A time of war is the wrong time to weaken the President's authority to protect national security.

### Charge

**“If granted, the president's pleas for additional "flexibility" would give his administration unprecedented power to undercut the civil service system, rewrite laws by fiat and spend taxpayers' money without congressional checks and balances.” (Senator Joseph Lieberman, *Washington Post*, September 3, 2002)**

### *Reality:*

- √ The President believes that the United States needs an agile and responsive organization to meet the 21<sup>st</sup> century threat of terrorism. The charge that the President's plan is unprecedented and would “undercut the civil service system, rewrite laws by fiat and spend taxpayers' money without congressional checks and balances” is simply untrue.
- √ For example, management flexibility is currently enjoyed by Departments throughout the government:

*Draft*  
9/3/02

- budget transfer authority is granted in various forms to several departments, including the Department of Health and Human Services (up to 1%), the Department of Agriculture (up to 7%), and the Department of Energy (up to 5%);
  - reorganization authority was granted with the establishment of the Departments of Energy and Education and government-wide reorganization authority was previously enjoyed by every President until 1984; and,
  - personnel flexibility is currently enjoyed by the Federal Aviation Administration, the Internal Revenue Service, and the Transportation Security Administration.
- √ The new Department of Homeland Security as well as its new Secretary will be fully accountable – fiscally and organizationally – to Congress and subject to traditionally intensive Congressional oversight. This new Department will establish clear lines of authority and accountability for homeland security, which do not exist today.

# Withdrawal Marker

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	Forest Fire Legislation - To: Susan Ralston - From: Barry Jackson	1	09/03/2002	P5;

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508578  
FC 006-27

### **The Pledge to Protect Social Security**

I pledge to the people of my district and state - and to the American people - to tell the truth about the challenges facing Social Security and to support a proposal to make Social Security sustainable for the 21st century.

I will support proposals to maintain Social Security's solvency indefinitely; I will support proposals to increase Social Security's rate of return and give workers a true legal right to their benefits; I will support proposals to strengthen Social Security's safety net, and to make Social Security fairer to minorities, working women, and the poor.

For future retirees, I favor changes that will allow them to receive more benefits than the current system will be able to pay them.

I will oppose increases in taxes or the retirement age; **I will oppose privatizing Social Security; I will oppose plans that eliminate the safety net or reduce or change today's Seniors' benefits;** I will oppose government investment of the Trust Fund in the stock market.

I will oppose those who refuse to take action to address Social Security's looming insolvency. I understand that inaction will result in a 50 percent increase in taxes or one-quarter reduction in benefits.

I believe that Social Security is an important responsibility of public officials that requires us to specify the changes necessary to make Social Security a secure and sustainable retirement system. I believe that reforms that introduce new savings opportunities for participants should be voluntary, and allow Americans the right to choose whether to remain wholly within the current structure or to take advantage of these new opportunities for savings and wealth creation.



508578  
FC006-27

NBC AND BOEING  
CORDIALLY INVITE YOU TO  
A RECEPTION IMMEDIATELY FOLLOWING

*Decline*  
*left message*  
*9/5*

CONCERT FOR AMERICA

MONDAY, SEPTEMBER 9, 2002

THE ROOF TERRACE RESTAURANT  
THE JOHN F. KENNEDY CENTER FOR THE PERFORMING ARTS

2700 F STREET, NW  
WASHINGTON, D.C.

PLEASE RESPOND BY SEPTEMBER 3, 2002  
212-664-4776



BOB WRIGHT  
VICE CHAIRMAN, EXECUTIVE OFFICER, GE  
CHAIRMAN AND CHIEF EXECUTIVE OFFICER, NBC

PHIL CONDIT  
CHAIRMAN AND CHIEF EXECUTIVE OFFICER  
THE BOEING COMPANY

508578  
FC006-27

*Honorary Chairman Howard Coble,  
Dinner Chairman Bill Jenkins and The Capitol Hill Club  
Cordially Invite You To Attend A Dinner with Fine Spirits,  
Wine & Cigars Provided By Allied Domecq Spirits & Wine,  
Cigar Association of America, National Rifle Association,  
Southern Company and UST Public Affairs Inc.*

*Tuesday September 17, 2002  
Cocktails at 6:30pm • Dinner at 7:30pm  
The Capitol Hill Club • Presidential Dining Room  
300 First Street, SE • Washington, DC*

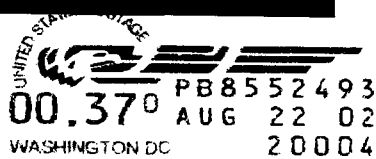
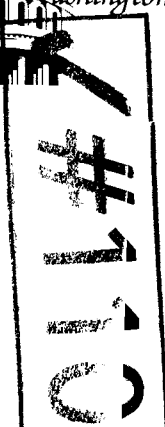
# CIGAR

*A Capitol Hill Club Fund Raiser*

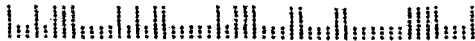
*Invitation non-transferable*

*RSVP by September 11th • (202) 220-3611*

*The Capitol Hill Club* ★ ★ ★  
*Presidential Dining Room* 7  
*300 First Street, SE* 4100 # 00.370  
*Washington, DC 20002* 8021 WASHINGTON DC 20004

Mr. Karl Rowe  
 The White House  
 1600 Pennsylvania Ave., NW  
 Washington, DC 20502



508578  
 FC006-27

Market Strategies, Inc.

**U.S. National Survey**  
**August 13-15, 2002**  
**N=800 registered voters**  
**Question Results**

RDWT: Do you feel things in the country are generally going in the right direction, or do you feel things have gotten off on the wrong track?

	2002 Aug <u>R.V.</u>	2002 June <u>R.V.</u>	2002 Feb <u>R.V.</u>	2001 Oct <u>R.V.</u>	2001 Aug <u>R.V.</u>	2001 June <u>R.V.</u>	2001 Mar <u>R.V.</u>
Right direction	43%	56%	58%	66%	44%	44%	52%
Wrong track	50	37	34	28	48	49	39
Don't know	4	5	7	5	4	6	7
Refused	2	2	2	1	3	1	2

R2. Is your general impression of the Republican/Democratic party favorable or unfavorable? (IF FAVORABLE/UNFAVORABLE) Would that be very (favorable/unfavorable) or just somewhat (favorable/unfavorable)?

Ranked on Percent Favorable	Very Fav	Smwt Fav	Smwt Unfav	Very Unfav	DK/Ref	Collapsed		
						Fav	Unfav	
<b>R2. Republican Party</b>								
August, 2002 R.V.	20%	35	23	16	6	55%	39	+16
June, 2002 R.V.	23%	38	20	14	5	61%	34	+27
October, 2001 R.V.*	31%	35	14	12	NA	66%	26	+40
March, 2001 R.V.*	25%	30	18	20	NA	55%	38	+17
<b>R3. Democratic Party</b>								
August, 2002 R.V.	15%	36	26	17	6	51%	43	+8 (B)
June, 2002 R.V.	16%	40	23	15	7	56%	38	+14
October, 2001 R.V.*	28%	36	17	10	NA	64%	27	+37 (B)
March, 2001 R.V.*	22%	33	18	19	NA	56%	37	+19 (B)

Thinking about this fall's general election...

R1. If this year's election for the U.S. House of Representatives were held today, would you be voting for (ROTATE) the Republican candidate or the Democratic candidate from your district?

	2002 May <u>R.V.</u>	2002 June <u>R.V.</u>	2002 Feb <u>R.V.</u>
Republican candidate	41%	38%	41%
Democratic candidate	42	43	38
Won't vote [VOL]	2	2	3
Don't know	13	14	16
Refused	2	3	2

R1A. If the elections for President were held today, and the candidates were (ROTATE:) George W. Bush, the Republican, and Al Gore, Democrat, who would you vote for?

George W. Bush	57%
Al Gore	36
Won't vote [vol]	3
Don't know	2
Refused	2

R4. Do you approve or disapprove of the way George W. Bush is handling his job as President? (IF APPROVE/DISAPPROVE, ASK:) Would that be strongly (approve/disapprove) or just somewhat (approve/disapprove)?

	2002 Aug R.V.	2002 June R.V.	2002 Feb R.V.	2001 Oct R.V.	2001 Aug R.V.	2001 June R.V.	2001 Mar R.V.
Strongly approve	40%	46%	53%	63%	27%	31%	34%
Somewhat approve	13	31	31	26	23	31	24
Somewhat disapprove	13	11	7	6	14	15	10
Strongly disapprove	14	10	10	5	21	21	13
Don't know	1	1	3	2	5	8	10
Refused	1	1	1	1	1	1	2
Approve	71% <sup>28</sup> 43	77% <sup>21</sup> 56	80% <sup>22</sup> 68	86% <sup>20</sup> 66	58% <sup>14</sup> 44	55% <sup>11</sup> 44	66% <sup>14</sup> 52
Disapprove	27	50	21	31	17	34	12
					28	36	48
						49	39

14-20

Turning to some issues now...

SS1. Concerning Social Security, do you favor or oppose giving taxpayers a choice to invest a small part of their Social Security taxes in sound investments they control for higher returns? (IF FAVOR/OPPOSE) Would that be strongly (favor/oppose) or just somewhat (favor/oppose)?

	Aug 2002	Jan 2002
Strongly favor	40%	43%
Somewhat favor	25	23
Somewhat oppose	10	11
Strongly oppose	21	20
Don't know	3	2
Refused/NA	1	*
<b><u>Collapsed</u></b>		
Favor	65%	67%
Oppose	31	31

Market Strategies, Inc.

Here are some problems and issues. For each one, please tell me if you are generally confident or not confident that the Bush Administration is pursuing the right policies and actions? (IF DON'T KNOW, PROBE: Are you not familiar with his policies or are you not sure of how you feel about that?)

		<b>Confident</b>	<b>Not Conf</b>	<b>Not Familiar</b>	<b>DK/Ref</b>
ISS2.	To win the war against terrorism	68%	30 +38	1	1
ISS4.	To improve public education	60%	34 +26	5	1
ISS3.	To improve business accounting and corporate ethics	54%	40 +14	4	2
ISS1.	To improve the economy	54%	43 +11	2	1

EC1. Concerning the economy, do you think our economy is fundamentally sound, or do you think there is something seriously wrong with our economy?

Fundamentally sound	44%
Seriously wrong	53
Don't know	2
Refused	1

EC2. Do you think the economy is or is not in a recession right now?

Is in recession	69%
Is not in a recession	27
Don't know	3
Refused	1

INVT. Do you have any money invested in the stock market through individual stocks, retirement plans, mutual funds, or not?

Yes	64%
No	35
Don't know	*
Refused	1

Market Strategies, Inc.

Now I have just a few questions for statistical purposes...

[PARTYID] Generally speaking, do you think of yourself as a Republican, a Democrat, an independent or what?

[INTENSE] Would you call yourself a strong (Rep./Dem.) or a not very strong (Rep./Dem.)?

[LEAN] Do you think of yourself as closer to the Republican or the Democratic Party?

	2002 Aug <u>R.V.</u>	2002 June <u>R.V.</u>	2002 Feb <u>R.V.</u>	
Strong Democrat	18%	18%	19%	
Weak Democrat	15	13	13	
Lean Democrat	13	15	12	
Independent	6	8	8	
Lean Republican	13	14	11	
Weak Republican	15	11	16	
Strong Republican		20	21	21
Not ascertained	1	*	*	
Republican	47%	46%	48%	
Independent	6	8	8	
Democrat		46	46	44

[LIBCON] On political issues, do you consider yourself a liberal, a conservative, or a moderate?

[DEGREE] Do you consider yourself very (liberal/conservative) or just somewhat (liberal/conservative)?

[CLOSER] Do you think of yourself as closer to being liberal or being conservative?

	2002 Aug <u>R.V.</u>	2002 June <u>R.V.</u>	2002 Feb <u>R.V.</u>	
Very liberal	5%	5%	7%	
Somewhat liberal	13	16	14	
Lean liberal	16	16	12	
Moderate		5	4	7
Lean conservative	25	25	24	
Somewhat conservative	22	21	24	
Very conservative	13	14	12	
Not ascertained	*	1	--	
Conservative	60%	59%	60%	
Liberal	35	36	33	

Market Strategies, Inc.

[VOTETYPE] In the last general election in which you voted, which answer best describes how you voted for state and local offices such as governor and senator? (ROTATE CODES 1 THRU 7 TOP TO BOTTOM/BOTTOM TO TOP)

Straight Democratic	15%	
Mostly Democratic		17
A few more Democrats than Republicans	9	
About equally for both parties	17	
A few more Republicans than Democrats	8	
Mostly Republican		19
Straight Republican	10	
Other	1	
Never voted	2	
Don't Know	1	
Refused/NA	1	
<hr/>		
Behavioral Republicans	29%	
Ticket Splitters	33	
Behavioral Democrats	32	

[GVOTER] Thinking about all elections including school, local and primary elections, how many of them have you voted in over the past few years -- none of them, less than half of them, about half of them, most of them, or all of them?

	2002 Aug <u>R.V.</u>	2002 June <u>R.V.</u>	2002 Feb <u>R.V.</u>
None of them	7%	7%	7%
Less than half of them	13	16	10
About half of them		17	16
Most of them	31	32	34
All of them	30	29	31
Don't know	1	*	*
Refused/NA	1	1	1

[BIRTH] In what year were you born?

	2002 Aug <u>R.V.</u>	2002 June <u>R.V.</u>	2002 Feb <u>R.V.</u>
18-24	8%	11%	9%
25-34	14	19	17
35-44	25	19	23
45-54	18	17	19
55-64	14	14	13
65+	19	19	19
Not ascertained	2	2	1

Market Strategies, Inc.

[EDOFR] What is the last grade of school you completed?

	<b>2002</b>	<b>2002</b>	<b>2002</b>
	<b>Aug</b>	<b>June</b>	<b>Feb</b>
	<b><u>R.V.</u></b>	<b><u>R.V.</u></b>	<b><u>R.V.</u></b>
Grade school or less [Grade 1-8]	1%	1%	3%
Some high school [Grade 9-11]	6	6	6
Graduated high school [Grade 12]	27	28	28
Vocational school/Technical school	4	3	3
Some college-2 years or less		18	18
Some college-more than 2 years	8	8	8
Graduated college	23	22	23
Post-graduate degree [e.g. MA, MBA, LLD PhD]	12	13	12
Refused/NA	1	1	*

[INCOME] Which of the following income groups includes your TOTAL FAMILY INCOME in 2001 before taxes? (Just stop me when I read the correct category)

	<b>2002</b>	<b>2002</b>	<b>2002</b>
	<b>Aug</b>	<b>June</b>	<b>Feb</b>
	<b><u>R.V.</u></b>	<b><u>R.V.</u></b>	<b><u>R.V.</u></b>
Up to \$20,000 [19,999]	12%	15%	14%
\$20,000-\$30,000 [29,999]	16	12	13
\$30,000-\$40,000 [39,999]	12	12	15
\$40,000-\$50,000 [49,999]	10	13	13
\$50,000-\$75,000 [74,999]	17	17	17
\$75,000-\$100,000 [99,999]	10	9	8
\$100,000 or more	11	10	9
Don't know	1	2	2
Refused/NA	11	9	9

[INCOME75] Would you please tell me if your family income was under or over \$75,000?

	<b>2002</b>	<b>2002</b>	<b>2002</b>
	<b>Aug</b>	<b>June</b>	<b>Feb</b>
	<b><u>R.V.</u></b>	<b><u>R.V.</u></b>	<b><u>R.V.</u></b>
Under \$75,000	3%	3%	4%
Over \$75,000	1	1	2
Don't know	*	1	1
Refused/NA	7	6	5
Not asked	89	89	89



Market Strategies, Inc.

[RACE] Is your racial or ethnic heritage white, black, hispanic or something else?

	2002	2002	2002
	Aug	June	Feb
	<u>R.V.</u>	<u>R.V.</u>	<u>R.V.</u>
White	78%	75%	79%
Black	11	11	11
Hispanic/Spanish American/Latino	4	6	4
Asian/[Japanese, Korean, Pacific Islander, etc.]	1	1	*
American Indian/Native American	1	1	1
Other	2	3	3
Not ascertained	3	5	2

---

[SEX] Sex: (By observation)

	2002	2002	2002
	Aug	June	Feb
	<u>R.V.</u>	<u>R.V.</u>	<u>R.V.</u>
Male	47%	46%	49%
Female	53	54	51

---

# Withdrawal Marker

## The George W. Bush Library

23

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Spreadsheet	U.S. National August Omnibus	22	08/13/2002	PRM;

**This marker identifies the original location of the withdrawn item listed above.  
For a complete list of items withdrawn from this folder, see the  
Withdrawal/Redaction Sheet at the front of the folder.**

### COLLECTION:

Records Management, White House Office of

### SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

### FOLDER TITLE:

508578

### FRC ID:

9705

### OA Num.:

10729

### NARA Num.:

10787

### FOIA ID and Segment:

2018-0011-P

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

### Deed of Gift Restrictions

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

**Office of Protocol**  
*United States Department of State*



508578  
FL 006-27

# Fax

~~- Decline~~  
~~- out of town~~  
called 9/5

**To:** *The Honorable  
Paul Rove and Mrs. Rove*      **From:** Ceremonials Division

---

**Fax:** *456-0191*      **Date:** September 4, 2002

---

**Phone:**      **Phone:** 202-647-1735

---

**Re:** Ambassadors' Cup Polo Match Invitation      **Section:** S/CPR  
September 28, 2002

---

**Pages:** 3 (including cover)

- Urgent     For Review     Please Comment     Please Reply     Please Recycle

**Comments:**  
*Hard copy invitation will be mailed.*



*In Honor of  
The Chiefs of Diplomatic Missions  
and their families  
The Chief of Protocol  
and Mrs. Ensenat  
request the pleasure of your company  
for luncheon under tent  
and the Ambassadors' Cup Polo Match  
playing for the Chief of Protocol Trophy  
on Saturday, the twenty-eighth of September  
Two thousand and two  
noon*

*Great Meadow  
Old Tavern Road  
The Plains, Virginia*

*R.s.v.p. 202-647-1735*

*Casual Attire*

### **The Ambassadors' Cup Polo Match and The Chief of Protocol Trophy**

Ambassador Marion Smoak was Chief of Protocol of the United States from 1972 to 1974. He also was and remains an avid polo player. During his years as Chief of Protocol, he organized a polo competition and invited teams from other nations. The Diplomatic Corps was invited to view the match. The idea was to promote an opportunity for friendly international exchange in a gracious and casual sportsman-like setting.

Ambassador Smoak also created a beautiful and ornate Chief of Protocol Trophy for the competition.

The first team to participate was from South Africa, followed by New Zealand and Great Britain in the years following. From that point, the match evolved into an exchange between Great Britain and the United States for several years.

After a period of inactivity, we are pleased to announce the tradition has been resurrected. The Chiefs of Mission and their families will be the honored guests at the Ambassadors' Cup Polo Match beginning at noon, on Saturday, September 28, 2002, at Great Meadow, The Plains, Virginia. The original Chief of Protocol Trophy will be presented to the winners of the polo competition between two international teams.

Great Meadow equestrian center is located about 50 minutes due west of Washington in the heart of the magnificent Virginia horse country. We hope you are able to join us.



*try to attend  
one*

**Center for Strategic & International Studies  
Washington, DC**

*508578  
FG 006-27  
Decline  
emailed 9/4*

**TELEFAX TRANSMISSION COVER SHEET**

To: The Honorable Karl Rove  
The White House  
  
From: CSIS  
  
Date: July 23, 2002  
  
RE: CSIS 40<sup>th</sup> Anniversary Invitation (Non-Transferable)

# Of Pages (including cover sheet): 7

**Message:**

**Attached please find an advanced copy of your invitation to the CSIS 40<sup>th</sup> anniversary. A formal invitation has been sent to you via regular mail last week.**

**We hope very much that you would be able to join us on September 10. If you have any questions or need further information, please contact Karen Wong by phone: 202-775-3196, fax: 202-296-7320, or e-mail: [kwong@csis.org](mailto:kwong@csis.org).**



**Center for Strategic & International Studies  
Washington, DC**

*To Celebrate 40 Years of Creating Strategic Insights and Solutions*

**CSIS Advisory Board Conference on**

**America's Role in the World:  
Charting New Waters**

**September 10, 2002**

*Ronald Reagan Building and International Trade Center*

9:00 a.m.-9:30 a.m.

**Registration**

9:30 a.m.-9:40 a.m.

**Welcoming Remarks**

Sam Nunn, Chairman, Board of Trustees, CSIS

9:40 a.m.-10:00 a.m.

**CSIS at 40**

John Hamre, President and CEO, CSIS

Zbigniew Brzezinski, Trustee, Counselor, and Advisory Board Co-Chair, CSIS

Carla Hills, Trustee and Advisory Board Co-Chair, CSIS

10:00 a.m.-11:15 a.m.

**The Grand Chessboard: a Dialogue on Geopolitics and U.S.  
Foreign Policy**

Chaired by Zbigniew Brzezinski, Trustee, Counselor and Advisory Board Co-Chair, CSIS

Featured CSIS Scholars:

Anthony Cordesman, Senior Fellow and Burke Chair

Bates Gill, Freeman Chair in China Studies

Simon Serfaty, Director, Europe Program

Teresita Schaffer, Director, South Asia Program

Celeste Wallander, Director and Senior Fellow,  
Russia/Eurasia Program

11:15 a.m.-11:45 a.m. Break

11:45 a.m.-1:00 p.m. **America's Role in the World**

*Lunch will be served*

Chaired by Brent Scowcroft, Trustee and Counselor, CSIS  
(invited)

Featured Speaker:

Richard Armitage, Deputy Secretary of State, Department  
of State (invited)

1:00 p.m.-1:15 p.m. Break

1:15 p.m.-2:00 p.m. **Biotechnology Challenges for the Future**

Chaired by Charles Sanders, Trustee, CSIS

Featured Speaker:

Eric Lander, Director, Whitehead Institute/MIT Center for  
Genome Research

2:00 p.m.-3:00 p.m. **U.S. Leadership in a Stable Global Financial System**

Chaired by Carla Hills, Trustee and Advisory Board Co-Chair,  
CSIS

Featured Speaker:

Lawrence Lindsey, Assistant to the President and Director  
of the National Economic Council (invited)

3:00 p.m.-3:15 p.m. **Closing Remarks**

John Hamre, President and CEO, CSIS





**Center for Strategic & International Studies  
Washington, DC**

The 40<sup>th</sup> Anniversary Host Committee of the  
Center for Strategic & International Studies  
cordially invites you to a reception and dinner celebrating the Center's fortieth  
anniversary and honoring

**The Honorable Anne Armstrong  
and The Honorable Henry Kissinger**  
for their 25 years of service to CSIS  
on Tuesday the tenth of September

Two Thousand and Two  
at half past six o'clock

The Ronald Reagan Building and International Trade Center  
Washington, District of Columbia

Business Attire

R.S.V.P. card enclosed

Reception in the Atrium Ballroom

Dinner in the Atrium



Center for Strategic & International Studies  
Washington, DC

Advisory Board Conference  
9:00 a.m. to 3:15 p.m.

The Ronald Reagan Building and International Trade Center

I will attend  Spouse/Guest will attend

I will not attend

40<sup>th</sup> Anniversary Reception and Dinner  
6:30 p.m. to 9:30 p.m.

The Ronald Reagan Building and International Trade Center

I will attend  Spouse/Guest will attend

I will not attend

Name Karl Rove Spouse/Guest \_\_\_\_\_

Title Senior Advisor to the President Affiliation The White House 20502

Address 1600 Pennsylvania Ave, NW, West Wing, WDC 20502

Telephone 202-456-2369 Fax 202-456-0191

E-mail \_\_\_\_\_

Please RSVP by returning this card to Karen Wong by fax: 202-296-7320, by mail: CSIS, 1800 K Street, NW, Washington, D.C., 20006, or by e-mail: [csis40th@csis.org](mailto:csis40th@csis.org) no later than August 15, 2002.

Please call Karen Wong at (202) 775-3196 if you need additional information.



**Center for Strategic & International Studies  
Washington, DC**

**CSIS 40<sup>th</sup> Anniversary Host Committee**

The Honorable David Abshire, President, Center for the Study of the Presidency, and CSIS Trustee  
The Honorable Richard Allen, Chairman, Richard V. Allen Company  
The Honorable Anne Armstrong, CSIS Executive Committee Chairman and Trustee  
Mrs. Betty Beene, CSIS Trustee  
The Honorable Wayne Berman, President, Berman Enterprises  
Mr. Reginald Brack, Chairman Emeritus, Time Inc. Magazines, and CSIS Trustee  
The Honorable William Brock, Chairman, Bridges Learning Systems Inc., and CSIS Counselor and Trustee  
The Honorable Harold Brown, CSIS Counselor and Trustee  
The Honorable Zbigniew Brzezinski, CSIS Counselor and Trustee  
Dr. Carlos Bulgheroni, Chairman, Bridas Corporation  
General Wesley Clark USA (Ret.), Managing Director - Merchant Banking, Stephens Group, Inc.  
The Honorable William Cohen, Chairman and CEO, Cohen Group, and CSIS Counselor and Trustee  
Mr. Bertrand Collomb, Chairman and CEO, Lafarge  
Mr. J. Michael Cook, Former Chairman and CEO, Deloitte & Touche LLP, and CSIS Trustee  
Mr. Ralph Cossa, President, Pacific Forum/CSIS, and CSIS Trustee  
Mr. Douglas N. Daft, Chairman and Chief Executive Officer, The Coca-Cola Company, and CSIS Trustee  
Dr. Carlo De Benedetti, Executive Chairman, CIR, S.p.A.  
Dr. Aatos Erkko, Chairman, Sanoma WSOY Group  
The Honorable Richard Fairbanks, CSIS Counselor and Trustee  
Dr. Edwin Feulner, President, Heritage Foundation  
The Honorable Michael Galvin, President, Galvin Enterprises, Inc., and CSIS Trustee  
Mr. Robert Galvin, Chairman of the Executive Committee, Motorola, Inc.  
The Honorable Joseph Gildenhorn, Founding Officer and Partner, The JBG Companies  
The Honorable John Hamre, CSIS Trustee, President, and CEO  
The Honorable Carla Hills, Chairman and CEO, Hills & Company, and CSIS Trustee  
Mr. Ray Hunt, Chairman and CEO, Hunt Consolidated, Inc., and CSIS Trustee  
Dr. Fred Ikle, Distinguished Scholar, CSIS  
Dr. Kazuo Inamori, Founder and Chairman Emeritus, Kyocera Corporation  
Mr. K.K. Jajodia, Group Chairman, Duncan Macneill Group

Mr. James Kimsey, Founding CEO and Chairman Emeritus, AOL  
Mr. Nemir Kirdar, President and Chief Executive Officer, INVESTCORP International Ltd.  
The Honorable Henry Kissinger, Chairman and CEO, Kissinger Associates, Inc., and CSIS  
Counselor and Trustee  
Mr. Kenneth Langone, President and CEO, Invemed Associates, LLC, and CSIS Trustee  
Professor Walter Laqueur, Distinguished Scholar, CSIS  
The Honorable Leonard Marks, Of Counsel, Cohn & Marks, and CSIS Trustee Emeritus  
Mr. Donald Marron, Chairman, UBS America, and CSIS Trustee  
Mr. Michael Moodie, President, Chemical & Biological Arms Control Institute  
The Honorable Sam Nunn, Senior Partner, King & Spalding, and CSIS Counselor and Chairman  
of the Board  
Mr. Thomas Patrick, Chief Financial Officer and Executive Vice President,  
Merrill Lynch & Co., Inc.  
The Honorable Felix Rohatyn, President, Rohatyn Associates, LLC, and CSIS Trustee  
Dr. Charles Sanders, Former Chairman and CEO, Glaxo Inc., and CSIS Trustee  
Mr. Richard Scaife, Chairman, Sarah Scaife Foundation  
The Honorable James Schlesinger, Senior Advisor, Lehman Brothers, Inc., and CSIS Counselor  
and Trustee  
Ms. Pamela Scholl, President, Dr. Scholl Foundation  
Mr. William Schreyer, Chairman Emeritus, Merrill Lynch & Co., Inc., and CSIS Trustee  
The Honorable Brent Scowcroft, President, Forum for International Policy, and CSIS Counselor  
and Trustee  
His Excellency Zalman Shoval, Export Investment Co. Ltd.  
The Honorable Robert Strauss, Akin, Gump, Strauss, Hauer & Feld, and CSIS Trustee Emeritus  
Dr. Shoichiro Toyoda, Honorary Chairman, Toyota Motor Corporation  
Mr. C.C. Tung, Chairman and Chief Executive Officer, Orient Overseas (International) Limited  
Mr. Jacob Wallenberg, Chairman of the Board, Skandinaviska Enskilda Banken  
Dr. Peter Wallenberg, Chairman Emeritus, Investor AB  
The Honorable Murray Weidenbaum, Washington University, and CSIS Trustee  
Mrs. Dolores D. Wharton, Chairman and CEO, Fund For Corporate Initiatives, Inc., and CSIS  
Trustee  
Mr. Frederick B. Whittemore, Advisory Director, Morgan Stanley Dean Witter & Co., and CSIS  
Trustee  
The Honorable R. James Woolsey, Senior Partner, Shea & Gardner, and CSIS Trustee  
Mr. John Yochelson, President, Building Engineering & Science Talent

508578  
FL006-27

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## The Restoration Weekend

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Mailing Address: P.O. Box 99667  
Raleigh, North Carolina 27624  
Telephone: NC (919) 870-5677  
Fax: (919) 847-7108 • E-Mail: (b)(6)

FAX

~~Decline~~  
~~Conflict~~

left message on R.'s  
voicemail 9/4

To: Rob Sulliterman

From: Karen Rotterman

Comments:

Information on "The Weekend"

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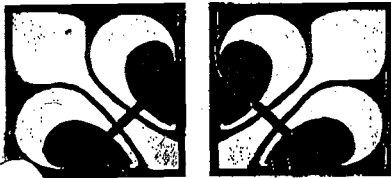
Thank you for getting this  
to Susan for her review.

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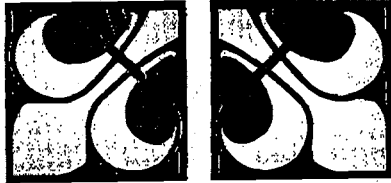
---

Many thanks,

Karen Rotterman



## RESTORATION WEEKEND



The Breakers  
Palm Beach, FL  
November 14 - 16, 2002

CHAIRMEN

*David Horowitz*

EXECUTIVE DIRECTOR

*Joe R. Hicks*

CONFERENCE DIRECTOR

*Karen Rotterman*  
*P.O. Box 99667*  
*Raleigh, NC 27624*  
*(919) 870-5677*

May 1, 2002

The Honorable Karl Rove  
Senior Advisor to the President  
The White House  
Washington, DC 20502

Dear Karl:

It was good seeing you in LA. I wanted to invite you to our annual "Restoration Weekend" November 14-17 in Palm Beach, Florida at the Breakers Hotel. As you know, the "Weekend" brings together policymakers, national figures and conservative activists from around the nation.

The theme of our conference will be "The Worldwide Conservative Tide." And we will also be discussing the recent elections.

Past speakers at "The Weekend" have included former Speaker Newt Gingrich, Senator Fred Thompson, Congressman J.C. Watts and former New York City Mayor Rudy Giuliani, among others.

Confirmed speakers to date for this year's Restoration Weekend include: MSNBC's *Hardball* Host **Chris Matthews**, political analyst and author **Michael Barone**, *The Weekly Standard* and Fox TV's *Beltway Boys* co-host **Fred Barnes**, Congressman **J.D. Hayworth**, Congressman **Curt Weldon**, Congressman **Walter Jones**, Former CIA Director **The Honorable James R. Woolsey**, author and MSNBC Terrorism Analyst **Steve Emerson**, Florida GOP Chairman **Al Cardenas**, author and constitutional lawyer **Ann Coulter**, **David Keene**, President of the American Conservative Union, and **Grover Norquist**, President of Americans for Tax Reform, with many others to follow.

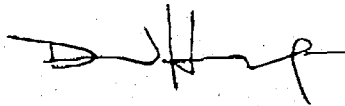
Invited speakers include His Excellency Vicente Fox Quesada, Senator Bill Frist, Senator Jon Kyl, Senator Rick Santorum, Senator Richard C. Shelby, Congressman John Boehner, Congressman Chris Cox, Congressman Lindsey Graham, Congressman Mark Foley, Congressman Jim Saxton, Congressman E. Clay Shaw, The Honorable Benjamin Netanyahu, Governor Jeb Bush, former HUD Secretary Jack Kemp, former Congressman John Kasich, Mr. Shannon Reeves and Mr. Rush Limbaugh.

Should your schedule permit, I would like you to consider being a featured speaker either Friday or Saturday evening. Please be advised that if appropriate I would work to get you a private jet to bring you to Palm Beach.

I know requests like this are plentiful. But I hope you will give us serious consideration. Your participation at our conference would help to make it a huge success.

If I can be of help in any way, please feel free to have your staff give me a call at (310) 230-1814, or they may contact Karen Rotterman, the consultant for the conference at (919) 870-5677.

Best Regards,

A handwritten signature in black ink, appearing to read "D Horowitz", written in a cursive style.

David Horowitz



Congressional Sportsmen's Foundation  
 110 North Carolina Avenue, SE  
 Washington, DC 20003  
 Tel: 202-543-6850  
 Fax: 202-543-6853

**FACSIMILE COVER PAGE**

To: Karl Rove	From: Karen McDonald	508578
Fax #: 12024560191	Fax #: 202-543-6853	FG006-27
Company: Executive Office of the President	Tel #: 202-543-6850	

Subject: CSF Annual Banquet and Auction

Sent: 09/04/2002 at 11:17:44 AM

Pages: 2 (including cover)

Please find attached an invitation to our 13th Annual Banquet and Auction. As noted on the flyer, this invitation is non-transferable.

You will eventually receive a more formal invitation in the mail, however with the current mail problems we decided to send along this quick RSVP form. Please fax the form to 202-543-6853.

If you have any questions, please give me a call at 202-543-6850. I hope to see you on October 1.

*Debate*

~~*Decline*~~

*Left message for Karen  
9/4*





*Congressional Sportsmen's Foundation  
13<sup>th</sup> Annual Banquet & Auction  
The American Sportsman - Beyond Wildlife Conservation*

*Tuesday, October 1, 2002  
Hyatt Regency, Washington, DC*

*Schedule of Events*

- 10:00 a.m. Economic Report Release & Press Briefing  
Cannon Caucus Room ~ 345 Cannon Building  
Capitol Hill
- 6:30 p.m. Cocktails and Silent Auction  
Hyatt Regency, 400 New Jersey Avenue, NW
- 7:30 p.m. Dinner & Live Auction

**\*\*A formal invitation will be mailed to your office, however due to the current problems with mail we are also faxing this form.**

*RSVP*

Mr./Ms. \_\_\_\_\_

**Sorry, Non-Transferable**

Organization \_\_\_\_\_

I will be attending:

- Only the Reception
- Only the Dinner
- Both the Reception & Dinner

**Complimentary**

Keep in XC.  
and send original to Dan Barrett.

508578  
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# THE NEW YORK OBSERVER

NEW YORK'S WEEKLY NEWSPAPER



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• August 14, 2002 | 3:41 PM •

MEDIA & SOCIETY

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## The Art of the Leak

by Sridhar Pappu

For a man who may have expressed his most salient feelings about the weasely nature of the press in 2000, when he instructed NBC News associate producer Alexandra Pelosi, in her upcoming HBO documentary *Journeys with George*— "When you see me talking to you, they are going to act like your friends again, but these people aren't your friends. They can say what they want about me, but at least I know who I am and I know who my friends are"— you might say that George W. Bush was doing well with the media.

Well, he's doing better than Richard Nixon. In 1962.

Mr. Bush is facing a rather hardened group, one that's tired of being ignored and slapped around, then forced to sing the song the administration wants it to belt out.

"This is not an administration that's interested in a happy press," said Bob Schieffer, host of CBS's *Face the Nation*. "What they're interested in is getting their message across."

Of course every administration wants that. But in this case, the erosion of good feeling, Mr. Schieffer said, extends even to the administration's dealings with the Sunday morning shows—including *Face the Nation* and NBC's *Meet the Press*, moderated by Tim Russert—which, as arbiters of the Capitol League, are supposed to set the town's agenda for the week.

In the past, Mr. Schieffer said, it was possible to book people from the Pentagon or State Department without prior approval of the White House press office. No longer. Mr. Schieffer said, the Bush administration has broken the gentleman's agreement that allowed for a system of rotating guests among the shows. Mr.



OFF THE RECORD

**'Republicans are all about respecting their elders. With the Democrats you had a bunch of people who spent their lives throwing rocks at the establishment. When they became the establishment, they didn't know how to react.'**—Dee Dee Myers

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Schieffer also said, that the Bush administration is engaging in double-booking: offering the same person on the same topic to each of the programs—Colin Powell on ABC, CBS and NBC all on one morning. (Off the Record, upon examination, saw that since last year Mr. Powell, Condoléezza Rice and Donald Rumsfeld have split their time fairly equally between the big Sunday shows.)

"It doesn't help any of us," Mr. Schieffer said. "It basically hurts all of us to have the Secretary of State on three different shows. If it's a big enough story, we might be tempted to go along with it. But that's not very often. What makes things worse is that if you turn down the Secretary of State, they won't let you have anybody else on the same topic.

"They see it as a place to get their message out," the CBS veteran continued. "We see it as a place to get the truth out. Sometimes these things don't match."

White House press secretary Ari Fleischer was on vacation, but White House spokesman Ken Lisaius told Off the Record: "Our philosophy is to provide the press all the information we have at our disposal, [and] to do it in a timely and accurate manner."

And NBC's Mr. Russert expressed no irritation with the Bush administration. "I have no problems with accessibility," he said. "I can get my questions answered. Everyone has the same opportunity to talk to people the same amount of times. When it's your time to talk to someone, you have to be prepared for a tough, comprehensive interview. It's not the job of a journalist to turn over the interview for somebody's political infomercial."

But the relationship between the Bush White House and the national press is one of the strangest in a long time. The press is thirsty, but obedient, covering the vacations and looking for cracks and openings, but without very much to work with. While the Pentagon has lately appeared to leak like a doused Sponge Bob—Defense Secretary Rumsfeld has spent his days railing at members of the military for the hazy invasion plans of Iraq that keep showing up on the front page of *The New York Times*—the White House has continued to remain as inaccessible as the big ranch house in Crawford.

So in the interest of improving things, Off the Record thought it might be a good moment to give the Bush administration a second shot at warming up the press, and to remind them that a happy press—like your basic Doberman pack—is a well-fed press. And the fastest way of doing that is to bring back a lost art in this freeze-dried White House, one that makes good buddies of the press faster than family-quarters tours or Christmas cookies: bring back the Big Leak.

"The Clintons were masters of it," said Michael Isikoff—*Newsweek* investigative correspondent and Bill's bane during the Paula Jones and Monica Lewinsky

## B

days—of the leak, "with bad news and good news. They would leak something to get ahead of the news cycle, and when it did come out, they'd be able to say, 'That's already been reported.' That was their stock-in-trade."

Mike McCurry, Mr. Clinton's press secretary from 1995 to 1998, said he was one of the more conservative in terms of leaking, but did add that during the 1996 Presidential campaign, "we made a pretty good effort" to get to the people on the Sunday interview shows, as well as the interviewers. "We would sometimes leak information to a Senator to bring up during the show," he said.

"Or we'd go to a host and say, 'Look, *Tim*, can we share some information, *Tim*? Can we pass on some stuff that's useful to ask?' That's not so much of a leak as something that's a line across the transom." (Mr. Russert snorted a little at this. "We're fed information about how great they are," he said. "We get thousands of e-mails from people. We get no shortage of advice. The key is your own preparation and research.")

Another Clinton administration official recalled using leaks to get the press to play up Mr. Clinton's transformation from a tax-and-spend man to a lean and mean warrior who fought in the name of deficit reduction and fiscal responsibility. "What we did," the official said, "was to release different sets of numbers to *The New York Times*, *The Washington Post*, *USA Today* and *The Wall Street Journal* over a period of four days—so, by the fourth day, it's all over. You had four straight days of 'Clinton's cutting this, Clinton's cutting that.' It achieved our objective: It showed Clinton cutting the deficit. We got coverage from four different outlets. There was something for everybody."

Mark Fabiani, formerly the special counsel to President Clinton as well as the Gore deputy campaign manager, recalled his happiest leak from the 2000 Presidential campaign. When his team learned the word "RATS" had been placed nearly (you may remember) "subliminably" in a television advertisement attacking Vice President Gore, Mr. Fabiani gave the information to Rick Berke—now *The Times*' Washington editor—alone.

"When we came into contact with that piece of information," Mr. Fabiani said, "we knew what we wanted to do with it: We wanted to give it to Rick Berke and *The New York Times*."

"With a story like that," Mr. Fabiani continued, "you need people to take it seriously. With Rick Berke, you had a serious reporter whom everyone takes seriously. If you put it out into mass circulation, some people might not know what to do with it, what to think about it. This way, you had Rick Berke and *The New York Times* telling people what they needed to think."

Mr. Berke didn't quite see it like that. "That was one of the few instances," he said,

"where someone just hands you a piece of information like that. When I got it, I consulted experts—Republican strategists, media people. I asked them if they thought it was important. And they said yes. I didn't write it like an exposé; I wrote it like a feature story. It was unusual, but I would do it exactly the same way the next time."

Dee Dee Myers, the White House press secretary from 1992 to 1994, saw the lack of leaks in the Bush administration as rooted in party ideology.

"There are definite differences in how the two parties view the press," Ms. Myers said. "Republicans are all about respecting their elders. With the Democrats, you had a bunch of people who spent their lives throwing rocks at the establishment. When they became the establishment, they didn't know how to react."

And while Ms. Myers couldn't recall a favorite leak, she did lay out some important rules of the craft to Off the Record.

First, she said, like an opera singer in Vegas, you've got to know your audience.

"You need to know what you want to achieve and who you want to reach when you're leaking," Ms. Myers said. "If you leak it to *The Times*, you're hoping to hit a broad constituency, because everyone reads it first."

Second, don't treat the reporters like puppies—mindless, lapping creatures ready to run at your command. Don't try and sell information that might cause an editor to roll his or her eyes. And don't leak half of the story when you know the other half will contradict anything else you've leaked.

"You can't give a reporter baseless information with no news value," Ms. Myers said. "You can get away with it once, but not twice. They'll stop listening to you if you try and feed them stuff that's not of any use to them. Always be complete. You never want the reporter to look like an idiot. Nobody wins when you make a reporter look bad."

As for covering your tracks, Ms. Myers recommended varying your cover, depending on where you want people to think the information is coming from. If you want the leak to appear as if it's coming from someone high up, use "a senior administration official" or "someone close to the President." If you want to distance yourself from the piece of information, give it to, say, the Treasury Department and have them call *The Washington Post*.

And, she said, when you absolutely, positively want a piece of information known, give it to a member of Congress.

"In that case," Ms. Myers said, "you don't even have to tell them to leak it. You

know, within three minutes of giving the information, you're going to get a call from the *Chicago Tribune* or whatever paper's in the representative's constituency. When you have those things, it's great, because they get credit for it and you might need a vote from them."

Granted, even after the spate of corporate scandals and a disastrous economic collapse, George Bush's popularity after 11 months of war still ranks up there with his dad's in the American mind. But should bad news ever come to him, Ms. Myers recommends telling the whole story all at once to one news outlet, so that "the rest of the papers will play it down."

Indeed, Ms. Myers said, Bill and Hillary Clinton might have avoided years of Whitewater hearings and the Starr Report if they had followed a plan conceived in the early days of their administration: leak all the documents they had on the Arkansas land deal to *The Washington Post*.

"Then the story would have gotten out," she said, "but it would have been totally proprietary. It would have looked like it was *The Washington Post's* own private obsession.

"The story was going to leak out anyway," she said. "What you want to do is avoid a scenario where everyone's looking to get a piece, thinking, 'If you're trying to keep it from me, it must be really bad.' Certainly that happened with Whitewater."


But that's not the Bush administration's game. The Bush bunch plays it more like 18 holes at Burning Tree: small gallery, short game, private scorecard.

But Mr. Isikoff, for one, isn't happy about it. His stomach is growling. "I'm pro-leak!" he said, "The more, the merrier! The truth is that they do, at the end of the day, contribute to an open government. From the point of view of the incumbents, they ought to welcome the leaks. When they don't—when they put too much fear of God into people, when they get too uptight—that's when mistakes tend to be made.

"The mistakes compound one another," he said. "And that's what produces scandals."

From his mouth to George Bush's ears.

You may reach Sridhar Pappu via email at: [spappu@observer.com](mailto:spappu@observer.com).

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*This column ran on page 1 in the 8/19/2002 edition of The New York Observer.*

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THE WHITE HOUSE  
WASHINGTON

Date: 9/3/02

To: Senior Staff

From: Strategic Initiatives Karl Rove

FYI

Appropriate Action

Direct Response

Prepare Response For My Signature

Per Our Conversation

Let's Discuss

Per Your Request

Please Return

Deadline

Other

Comments: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Professional Liability Insurance Reform Ad  
(Josephine Robinson - OPL - working on building a larger coalition)

Two ads will  
run on Roll Call  
in September

# President Bush

On behalf of the 47,000 osteopathic physicians providing over 100 million patient visits each year, the American Osteopathic Association (AOA) thanks you for your leadership on medical liability reform. Your sensible reform proposal will help stabilize the nation's shaky medical liability system and ensure that patients continue to have access to quality health care.

The nation's medical liability crisis creates substantial access to care problems for patients across the country. Sadly, patients relying upon physicians lose:

- access to health care when high premiums force physicians to relocate or close their practices;
- quality health care when a lack of physicians forces community hospitals to limit services provided; and
- affordable health care when litigation costs are passed on to patients through increased insurance premiums and out-of-pocket medical expenses.

Learn more about AOA's position on these reforms at the **Professional Liability Action Center** at [www.aoa-net.org](http://www.aoa-net.org) or call 800-962-9008.

**"...what we've got to focus on is what's best for patients."**

*—President Bush  
July 25, 2002*

**"Higher and higher insurance premiums make it nearly impossible for a lot of doctors to practice medicine. And if doctors don't practice medicine, it's hard to have good health care."**

*—President Bush  
July 25, 2002*

**"It's time for Congress to act."**

*—President Bush  
August 7, 2002*

 AMERICAN OSTEOPATHIC ASSOCIATION

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508578  
FG006-27

~~AT~~



Karl Rove <KR@georgewbush.com>  
07/25/2002 08:17:18 PM

Record Type: Record

To: gnorquist@atr.org  
cc: Tim Goeglein/WHO/EOP@EOP, Susan B. Ralston/WHO/EOP@EOP  
Subject: RE: FW: Fw: Missile Defense outside group principal?

---

I would love to visit with him.gone next week. Let's do it in \*ugust.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

Please send all replies to kr@georgewbush.com

-----Original Message-----

From: Grover Norquist <gnorquist@atr.org>  
To: Karl Rove <KR@georgewbush.com>  
Sent: Thu Jul 25 19:15:58 2002  
Subject: RE: FW: Fw: Missile Defense outside group principal?

Karl.  
We will miss you with "skunk" Baxter.  
Do you remember Greg Hilton and the American Security Council.  
The ASC disappeared from Washington for about six or seven years.  
They have now sold a large building they owned in Virginia and are back in DC with more than \$5 million in the bank.  
Greg Hilton is the executive director and wants to run a supportive defense group that would be pro-transformation and generally support Bush's foreign and defense position. He is hiring.  
I think you two should meet. He can be a big help.  
grover  
I have been working with him to get his group organized.

-----Original Message-----

From: Karl Rove [mailto:KR@georgewbush.com]  
Sent: Thursday, July 25, 2002 5:43 PM  
To: gnorquist@atr.org  
Subject: Re: FW: Fw: Missile Defense outside group principal?

Alas, I am in Texas then.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

Please send all replies to kr@georgewbush.com

-----Original Message-----

From: Grover Norquist <gnorquist@atr.org>  
To: Karl Rove <KR@georgewbush.com>  
Sent: Thu Jul 25 17:27:27 2002  
Subject: FW: Fw: Missile Defense outside group principal?

Karl.

Do you want to meet with Skunk Baxter when he is in Washington on the 13th-19th of August. He is a Bush supporter and actual expert on SDI matters.  
grove norquist

-----Original Message-----

From: (b)(6)  
Sent: Thursday, July 25, 2002 9:45 AM  
To: gnorquist@atr.org  
Subject: Fwd: Fw: Missile Defense outside group principal?

Hi ... just for reference, here is the original email I sent to Karl about Jeff. I am also faxing you a fax I originally sent to Karl on Jeff's credentials.

He is coming into town on the evening of the 13th; and will be in DC through the 19th.

On Wed. the 14th he will be at the Big House from 9 - 10<sup>30</sup> or so ... maybe he could catch the end of the Wed meeting.

His email is (b)(6) ; cell phone: (b)(6)  
home/office:

# Withdrawal Marker

## The George W. Bush Library

74

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- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

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- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]