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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
001	Letter	[Letter]- To: Karl Rove - From: John Culberson	1	02/05/2003	P2; P6/b6;
002	Email	Jackson State Information - per Karl's Request - To: Israel Hernandez, et al. - From: Paul Dyck	1	03/19/2003	P5; P6/b6;
003	Email	Financial Times [page 1] - To: Ed, et al. - From: Trevor Neilson	1	03/14/2003	P6/b6;
004	Chart	FCC/Ownership	4	N.D.	P5;
005	Discussion Paper	Draft Media Ownership Discussion Paper	5	N.D.	P5;
006	Memorandum	Update on GOP... - To: Karl Rove, et al. - From: Cuddy Johnson	4	03/08/2003	PRM;

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- P1 National Security Classified Information [(a)(1) of the PRA]
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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
007	Memorandum	Nurse of the Year Photo - To: Ari Flesicher - From: Bob Hess	1	04/10/2002	P6/b6;
008	Email	CSPP Feb Mtg Request - To: Susan Ralston - From: Karl Rove	1	11/26/2002	P5;
009	Email	Hello from Prague - From: Joseph Drew	2	03/20/2003	P6/b6;
010	Email	Hoorah!! - To: Susan Ralston - From: Jane Dee Hull	1	03/20/2003	P6/b6;
011	Email	Christmas Greeting for DisneyWorld Christmas Day Parade - To: Israel Hernandez - From: Dee Dee Benkie	1	11/04/2002	P5;
012	Form	Schedule Proposal	1	06/19/2002	PRM;

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
013	Fax Cover Sheet	Fax Transmission - To: Henry Hager - From: Joe O'Neill	1	12/16/2002	P6/b6;

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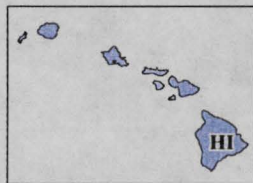
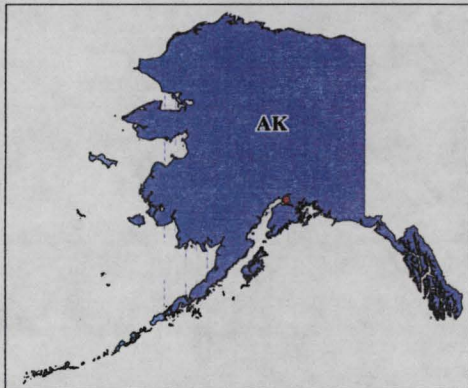
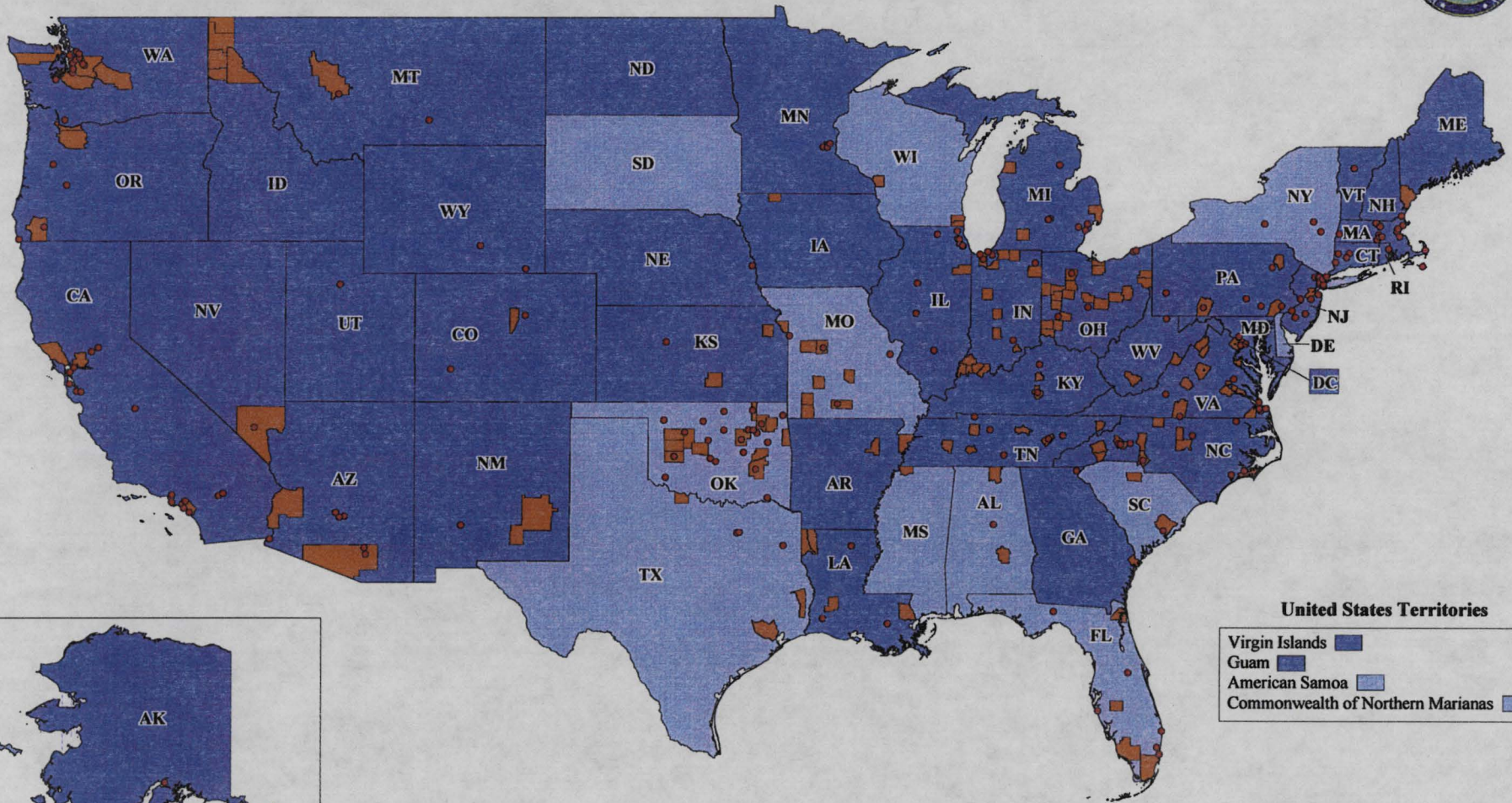
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FG006-27

MEMORANDUM

TO: Karl Rove
Ken Mehlman - *Ken has copy*
Scott McClellan
FROM: John Bridgeland
DATE: March 18, 2003
RE: Homeland Security & Volunteerism

Senator John Kerry is expected to announce initiatives today before the International Association of Fire Fighters to increase homeland security, including the "creation of a volunteer community defense force." We wanted you to have factual information on what the USA Freedom Corps has achieved in the first year with respect to mobilizing the country to help protect the homeland. Attached are maps showing our progress and our Citizen Corps Annual Report. Below are key talking points.

- **State Citizen Corps Councils** formed by the Governors in 37 states and territories with all 56 expected to have Councils by Spring 2003.
- More than **400 Citizen Corps Councils** formed in 47 states and territories serving more than 20% of the population (more than 56M people).
- \$21 million in grants from FEMA distributed to States and territories, with 75% of this amount expected to be passed down to local communities by April 23. Additional \$20 million from the FY 03 Appropriations. Of this \$18 million expected to be passed down to states and locals for Community Emergency Response Team (CERT) training which is conducted primarily through the local fire departments.
- **National Citizen Corps Council** formed comprised of leaders from 43 organizations. The fire fighter groups have five organizations on the Council: The International Association of Fire Chiefs, the International Association of Fire Fighters, the National Association of State Fire Marshals, the National Volunteer Fire Council, and the US Fire Administration (FEMA).
- **CERT** training is currently available in 244 localities in 42 states.
- **Neighborhood Watch** is at 60% of their 2 year goal of doubling the number of groups.
- New **Medical Reserve Corps** of doctors and nurses formed and HHS distributed \$2M dollars in grants to 42 communities and plans to award another 8M in FY 03 to approximately 120 communities.
- **Volunteers in Police Service** programs are registered in more than 337 localities in 47 States and Territories, more than tripling the number of programs since the SOTU.

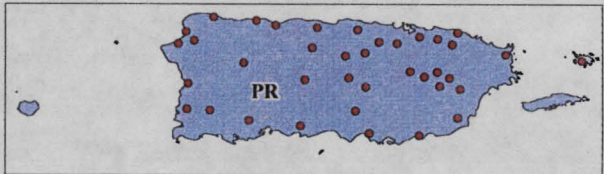


United States Territories

- Virgin Islands
- Guam
- American Samoa
- Commonwealth of Northern Marianas

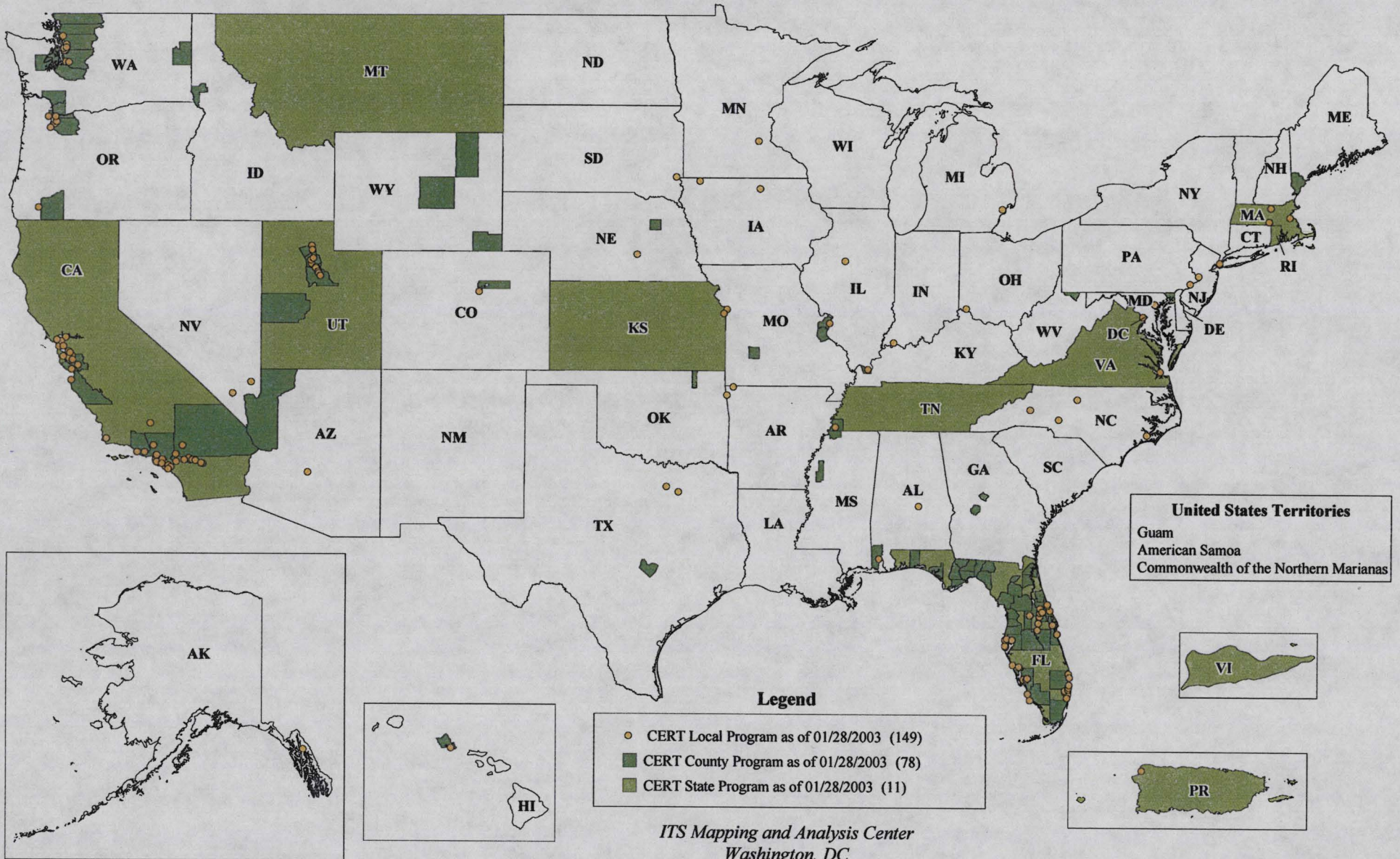
Legend

- Local Citizen Corps Council as of 03/14/2003 (236)
- County Citizen Corps Council as of 03/14/2003 (141)
- State/Territory Council in Development (15)
- State Council as of 03/14/2003 (41)



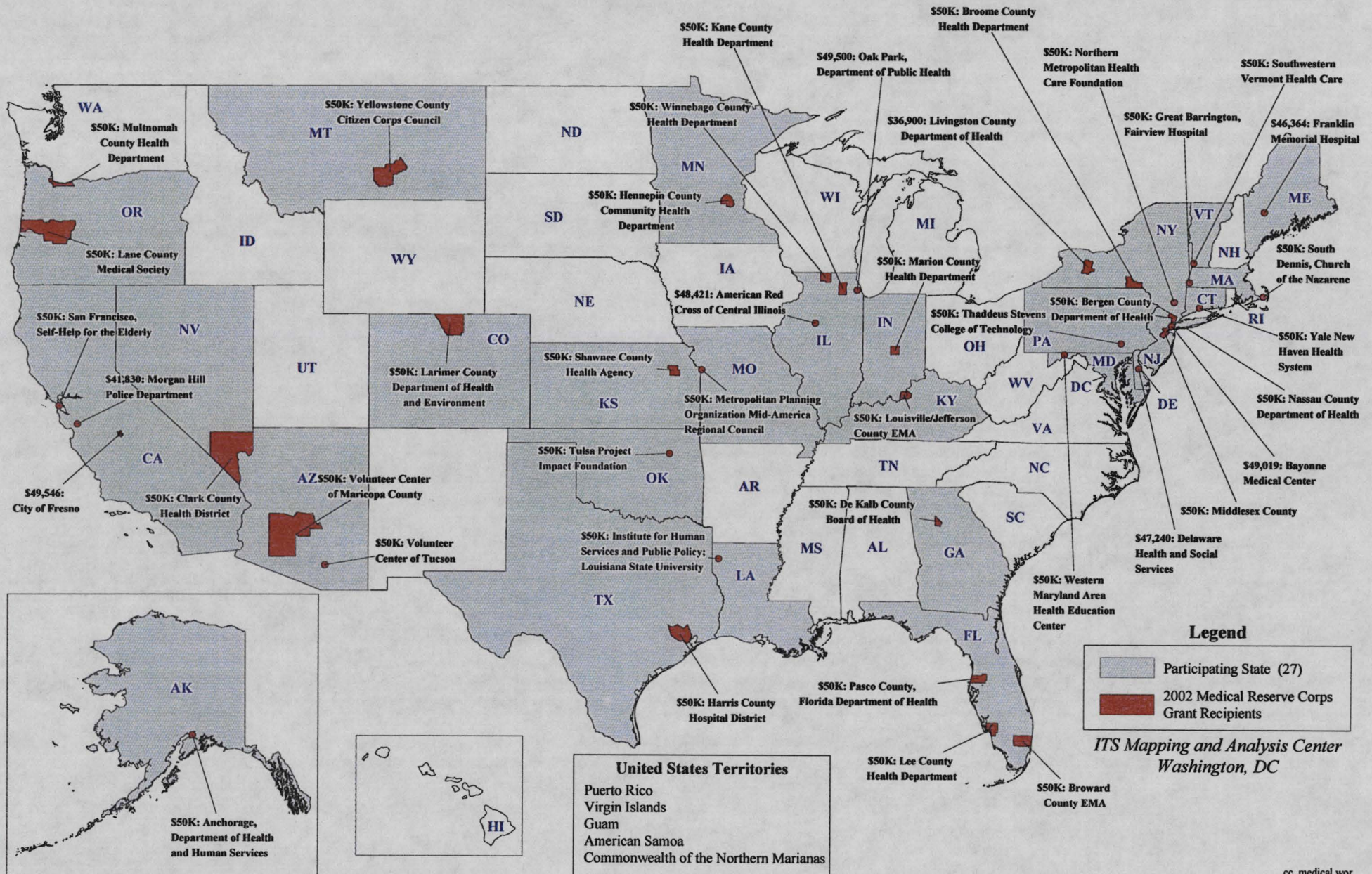
*ITS Mapping and Analysis Center
Washington, DC*

Community Emergency Response Teams (CERT)

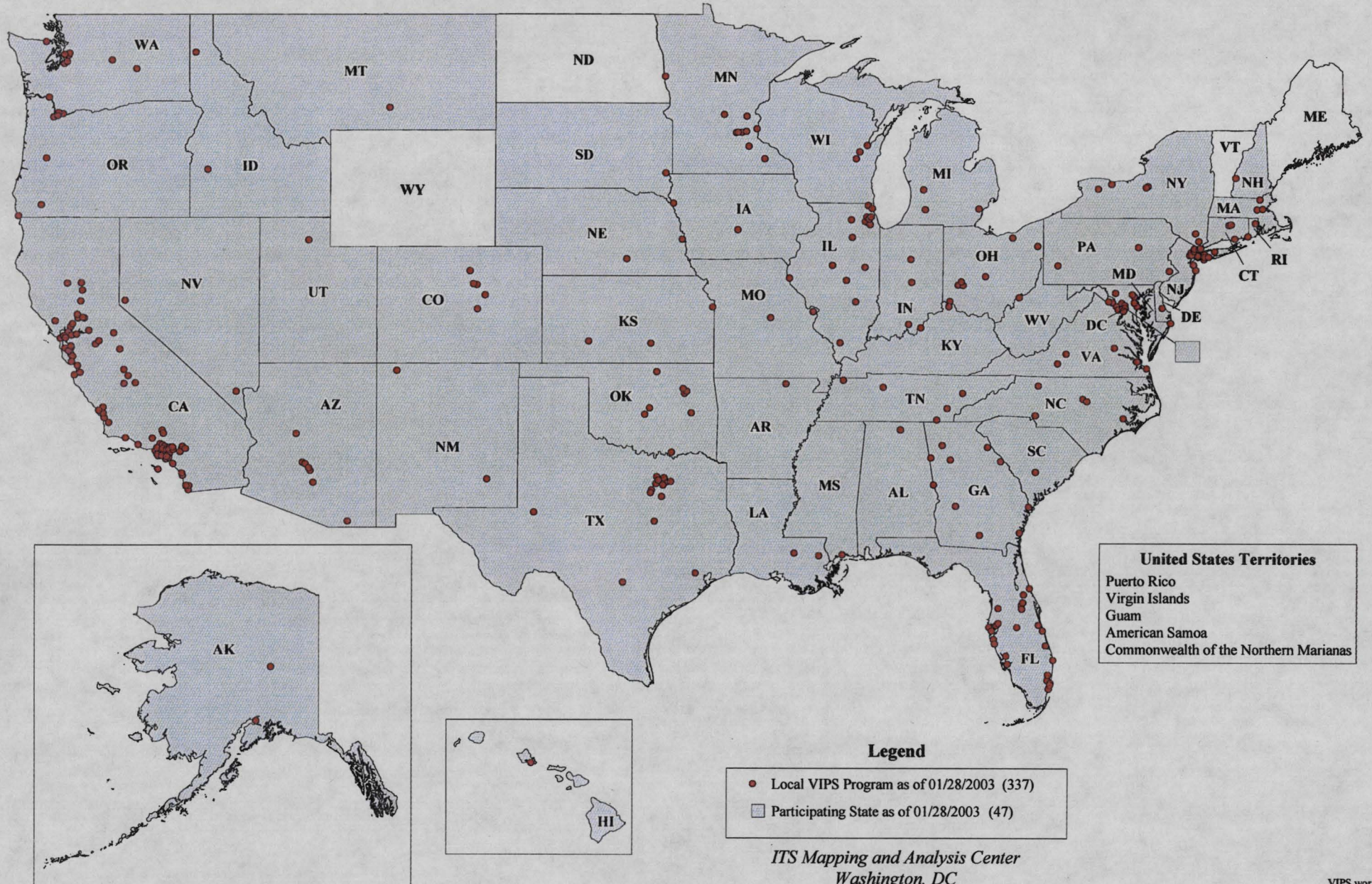
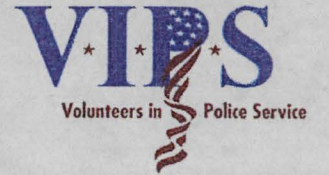


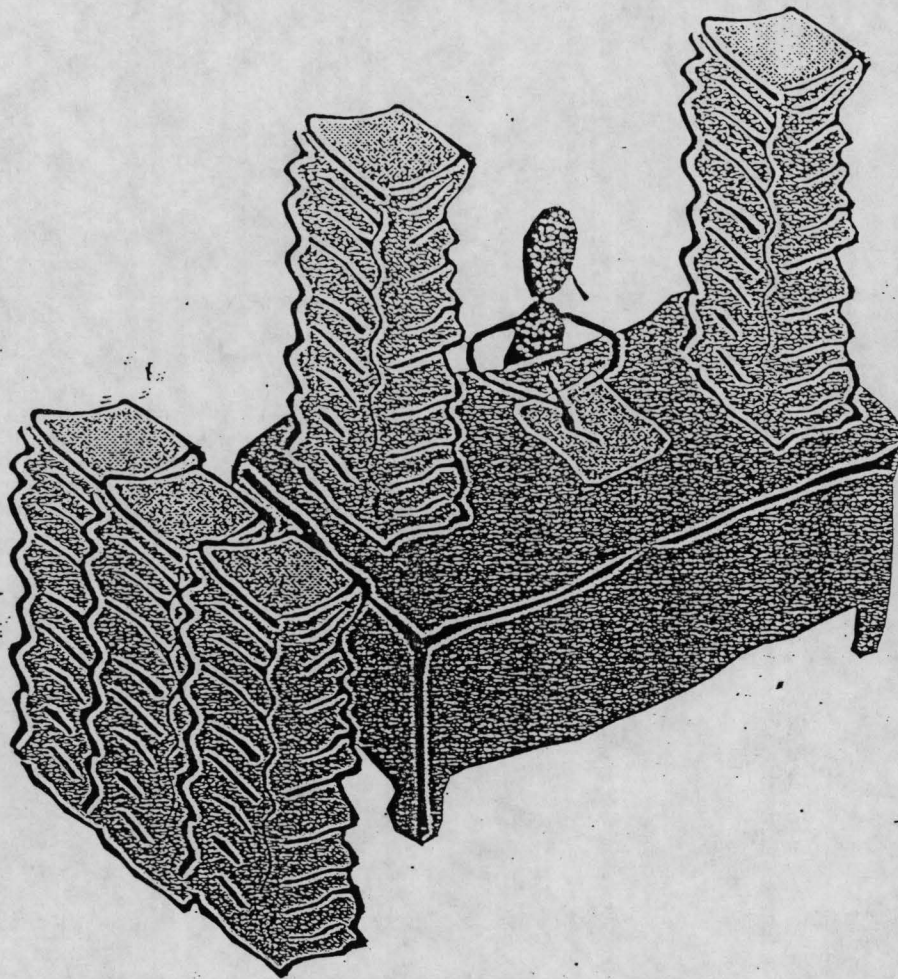
Citizen Corps Medical Reserve Grants FY 2002

City / County Medical Reserve Corps Grant Recipients - November 1, 2002



Volunteers in Police Service (VIPS)





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Citizen **A Guide for Local Officials** **Corps**

citizen  *corps*

THE WHITE HOUSE
WASHINGTON

April 4, 2002

Dear Fellow Americans:

Americans are responding to the evil and horror of the terrorist attacks of September 11 with a renewed commitment to doing good. In communities around the country people are serving others in countless ways, from helping their local fire department, to volunteering with the local Red Cross, to joining a neighborhood or community watch program.

To capture the spirit of service that has emerged throughout our communities, we launched the USA Freedom Corps initiative earlier this year. As part of that initiative, we created Citizen Corps to help coordinate volunteer activities that will make our communities safer, stronger, and better prepared to respond to any emergency situation.

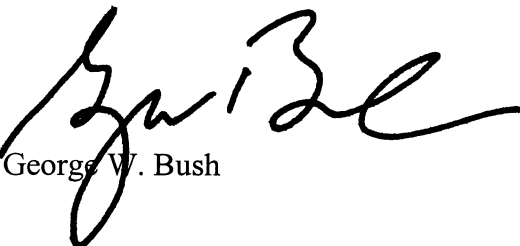
Our local mayors, council members, and county commissioners know best what risks their communities face. They also know how best to use the talents and the time of their citizens to prevent, prepare for, and respond to those risks. Because every community is different, we are asking cities and counties across the country to create Citizen Corps Councils of their own design, bringing together first responders, volunteer organizations, law enforcement agencies, and community-serving institutions, such as schools, hospitals, and houses of worship.

Some Citizen Corps Councils will feature local activities that reflect new and existing national programs such as Neighborhood Watch, Community Emergency Response Teams, Terrorism Information Protection System, Volunteers in Police Service, and the Medical Reserve Corps. Some will include local programs that involve partnerships with law enforcement agencies, hospitals, first responders, and schools.

What all Citizen Corps Councils will have in common is that our local leaders will be working to expand opportunities for their community members to engage in volunteer service that will support emergency preparation, prevention, and response. This guide offers a suggested framework for community activity that will allow local government leaders to begin their own Citizen Corps Council and activities.

Together, we can protect our communities and make them places where responsibility and service are reflected in the good we do for others.

Thank you for your service,

A handwritten signature in black ink, appearing to read "GWB", written in a cursive style.

George W. Bush

Citizen Corps

A Guide for Local Officials

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 - * Components of Citizen Corps
 - * Benefits to your Community

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Executive

Executive Summary

Since the terrorist attacks of September 11, 2001, Americans have acted with courage, compassion, and unity. To capture this spirit and to foster an American culture of service, citizenship, and responsibility, President George W. Bush has called upon all Americans to dedicate at least two years of their lives—the equivalent of 4,000 hours—in service to others. He launched the USA Freedom Corps initiative to inspire and enable all Americans to find ways to serve their community, their country, or the world.

Citizen Corps is the component of USA Freedom Corps that creates opportunities for individuals to volunteer to help their communities prepare for and respond to emergencies by bringing together local leaders, citizen volunteers and the network of first responder organizations, such as fire departments, police departments and emergency medical personnel. The goal is to have all citizens participate in making their communities safer, stronger, and better prepared for preventing and handling threats of terrorism, crime, and disasters of all kinds.

CITIZEN CORPS LEADERSHIP

The Citizen Corps effort will be coordinated at the local level by Citizen Corps Councils, or a similar coordinating body, which will bring together leaders from the relevant sectors of your community. The purpose of the council is to have all decision makers at the table to manage existing volunteer resources, to leverage mutually supportive endeavors among the represented groups, and to direct the overall local plans to implement Citizen Corps in the community.

At the state level, all Governors have appointed a state coordinator for Citizen Corps to facilitate this locally driven initiative. The state coordinator will work closely with the local governments, other state organizations, the Federal Emergency Management Agency (FEMA), the Department of Justice (DOJ), the Department of Health and Human Services (HHS), and other federal agencies to implement a successful Citizen Corps program for the state.

Key state responsibilities include: identifying needs and developing a statewide strategy for increasing the first responder and volunteer collaboration; developing statewide marketing strategies; matching Citizen Corps training needs with other major state training initiatives; reporting statewide accomplishments; and ensuring that

Citizen Corps communities receive considerations for relevant grant funding administered by the state.

President Bush has requested more than \$230 million from Congress in Fiscal Year 2003 to support and expand Citizen Corps initiatives. This amount includes funds to support the five national Citizen Corps programs, including nationwide training and grants to communities through the state to support local activities that foster preparedness programs and partnerships between the first responder organizations and the volunteers.

CITIZEN CORPS PROGRAMS

Citizen Corps programs build on the successful efforts that are in place in many communities around the country to prevent crime and respond to emergencies. Programs that started through local innovation are the foundation for Citizen Corps and this national approach to citizen participation in community safety.

Currently three federal agencies, FEMA, DOJ, and HHS, administer five programs that are being promoted at the national level as part of Citizen Corps. These programs will be implemented nationwide by fall 2002. FEMA coordinates the overall effort of helping communities establish local Citizen Corps programs.

The five national Citizen Corps programs are:

★ **The Neighborhood Watch Program**, funded by the Department of Justice (DOJ) and administered by the National Sheriffs' Association, has been reinvigorated to increase the number of groups involved in crime prevention and homeland security and preparedness efforts. The goal is to double the number of groups participating in Neighborhood Watch by 2004. Additional information about registering a watch group or obtaining resources to support Neighborhood Watch efforts is available www.usaonwatch.org.

★ **FEMA's Community Emergency Response Team (CERT)** program provides training in emergency preparedness and in basic response techniques to local trainers who in turn train citizens, enabling them to take a more active role in personal and public safety. The goal is to triple the number of citizens who are CERT trained, increasing the number nationwide to 600,000 by 2004. Additional information on CERT is available at www.training.fema.gov/emiweb/cert.

★ **Volunteers in Police Service (VIPS)** is a program administered by DOJ. The program, which was launched nationwide in spring 2002, provides training for volunteers to perform administrative and non-intervention policing activities to free up law enforcement professionals for frontline duty. Additional information is available at www.policevolunteers.org.

★ HHS will administer a community-based **Medical Reserve Corps** that will be launched in fall 2002. Through this program, currently practicing and retired volunteers trained in healthcare will be able to assist during large-scale emergencies and will augment the emergency medical response community. Medical Reserve Corps volunteers can also play a productive role in meeting pressing but non-emergency public health needs of the community throughout the year. Additional information is available at www.medicalreservecorps.gov.

★ **Terrorism Information and Prevention System (Operation TIPS)**, under development by DOJ, Operation TIPS would provide a hotline and referral system for workers in the trucking, shipping, maritime, and mass transit industries to report suspicious, and potentially terrorism-related, activities occur-

ing in public areas to local, state, and federal law enforcement. The initiative's design is based on existing programs, such as Highway Watch and Coast Watch, that allow truckers and ship captains to report dangerous conditions along their routes.

There are also many other opportunities for participating in Citizen Corps. There is a vast array of educational and volunteer activities already underway across the country that focus on making communities safer, stronger, and better prepared. These activities are also part of Citizen Corps.

LOCAL GOVERNMENT IMPLEMENTATION

Citizen Corps is designed to be tailored to each community and will be managed at the local level by Citizen Corps Councils, or a similar entity, comprised of leaders from: emergency management and the first responder community; volunteer, community service, faith- and community-based organizations; educational institutions; medical facilities; business and industry; and the community's neighborhood networks.

Each community that is implementing Citizen Corps should consider creating a Citizen Corps Council. This guide will help your community join the many others across the country that have already started Citizen Corps Councils in order to be prepared to fully implement the Citizen Corps programs in their communities.

The primary objectives of the councils are to:

★ **Match the needs of first responders** with the skills and abilities of volunteers to make their families, their homes, and their communities safer from the threats of terrorism, crime, and disasters.

★ **Educate the public on safety**, help citizens take an active role in protecting themselves from harm, and teach citizens what to do in the event of a crisis.

★ **Spearhead efforts to offer citizens** new and existing volunteer opportunities, educational information, and training courses to address crime, terrorism, and natural disaster risks.

Executive Summary (continued)

* Promote all Citizen Corps programs and activities across the community.

* Capture innovative practices and report accomplishments that can be replicated in other communities nationwide.

* Survey the community to assess increased awareness and Citizen Corps participation.

Creating a new organization to start Citizen Corps is not required. If your community already has a strong team that brings together all sectors of your community, including first responders and volunteer groups, you may want to ask this group to take on the responsibility of promoting Citizen Corps and to acknowledge this group as affiliated with Citizen Corps. You are strongly encouraged to leverage existing resources and build on current successful programs whenever possible.

BENEFITS TO THE COMMUNITY

Major disasters in a community can overload the capability of first responders, especially during the first 12 to 72 hours of the response. Having citizens who are better prepared to take care of themselves

and others during times of crisis will allow first responders to focus their efforts on the most critical, life-threatening situations.

In addition, there are many tasks that a well-trained and organized group of volunteers could perform on an ongoing basis that would free up sworn officers, licensed health professionals, and professional firefighters so that they could focus more on immediate emergency response needs and less on the routine or administrative aspects of their responsibilities. Successful models of such activity exist throughout the country and are primed to be taken nationwide.

Citizen Corps will help citizens take a more active role in crime prevention, risk reduction, and emergency preparedness. It will bring together all sectors of the community involved in first responder issues and will enable them to establish ongoing working relationships and to work together in times of crisis. As a component of President Bush's call to service, Citizen Corps will also help build a community's sense of pride and cohesion. ■

OVERVIEW

During his 2002 State of the Union address, President George W. Bush called upon every American to commit at least two years of their lives - the equivalent of 4,000 hours - to the service of others. Through the USA Freedom Corps, he wants to help every American answer that call to service by strengthening and expanding service opportunities to protect our homeland, to support our communities, and to extend American compassion around the world.

Coordinated by the Federal Emergency Management Agency (FEMA), Citizen Corps is the component of the USA Freedom Corps that focuses on opportunities for people across the country to participate in a range of measures to make their families, homes, and communities safer from the threats of terrorism, crime, and disasters of all kinds. Citizen Corps also brings together a community's first responders, firefighters, emergency health care providers, law enforcement, and emergency managers with its volunteer resources.

Citizen Corps will help people across America take a more active role in crime prevention, support the emergency medical community, and be better trained in a wide range of emergency preparedness and disaster response activities. The events of this past year have motivated many Americans to want to help others more and to strengthen their communities. Citizen Corps offers the means for citizens to help make our communities safer, stronger, and better prepared and to answer the President's call to service.

COMPONENTS OF CITIZEN CORPS

The Citizen Corps effort will be coordinated at the local level by Citizen Corps Councils, or a similar coordinating body, which will bring together leaders from the relevant sectors of your community. The purpose of the Council is to have all decision makers at the table to manage existing volunteer resources, to leverage mutually supportive endeavors among the represented groups, and to direct the overall local plans to implement Citizen Corps in the community.

Additional explanation of the Citizen Corps Councils is provided in Section II.

Current National Programs

Currently, there are five federal programs that are being promoted at the national level to be implemented locally as part of Citizen Corps. The long-term goal is to have every community implement all five programs.

★ **The Neighborhood Watch Program**, funded by the Department of Justice (DOJ) and administered by the National Sheriffs' Association, has been reinvigorated to increase the number of groups involved in crime prevention and homeland security and preparedness efforts. The goal is to double the number of groups participating in Neighborhood Watch by 2004. Additional information about registering a watch group or obtaining resources to support Neighborhood Watch efforts is available at www.usaonwatch.org.

★ **FEMA's Community Emergency Response Team (CERT) program** provides training in emergency preparedness and in basic response techniques to local trainers who in turn train citizens, enabling them to take a more active role in personal and public safety. The goal is to triple the number of citizens who are CERT trained, increasing the number nationwide to 600,000 by 2004. Additional information on CERT is available at www.training.fema.gov/EMIWeb/cert.

★ **The Volunteers in Police Service (VIPS)** is a program administered by DOJ. The program, which was launched nationwide in spring 2002, provides training for volunteers to perform administrative and non-intervention policing activities to free up law enforcement professionals for frontline duty. Additional information is available at www.policevolunteers.org.

★ The Department of Health and Human Services (HHS) will administer a community-based **Medical Reserve Corps** that will be launched in fall 2002. Through this program, currently practicing and retired volunteers trained in medicine will be able to assist during large-scale emergencies and will augment the emergency medical response community. Medical Reserve Corps volunteers can also play a productive role in meeting pressing but non-emergency public health needs of the community throughout the year. Additional information is available at www.medicalreservecorps.gov.

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Additional Citizen Corps resources include:

* **Are You Ready? A Guide to Citizen Preparedness**, produced by FEMA, this guide provides comprehensive practical information on how your family can prepare for any disaster. It includes up-to-date hazard specific safety tips, including natural and technological disasters, and newly updated information on terrorism. *Are You Ready?* is available on the Citizen Corps website, www.citizencorps.gov.

* **The Citizens' Preparedness Guidebook**, produced by the National Crime Prevention Council (NCPC) with support from DOJ, provides current crime and disaster preparedness techniques, as well as the latest information on terrorism, to give Americans guidance on how to prepare in our homes, neighborhoods, at work, at the airport, in places of worship, and in public spaces. The guide is available on the Citizen Corps website www.citizencorps.gov or by calling NCPC at 1-800-WE-PREVENT (1-800-937-7383).

* Appendix A provides the website address of other federal agencies and organizations that have useful information relating to the Citizen Corps mission.

Other Activities

There are many other opportunities for participating in Citizen Corps. There is a vast array of educational and volunteer activities already underway across the country that focus on making communities safer, stronger, and better prepared. They can be either interest-based programs or broad, community-wide initiatives. If your community participates in such activities, you may choose to integrate these efforts into the local Citizen Corps right away. Examples

could include:

* Local activities that are similar to Neighborhood Watch, CERT, or VIPS, but may have different names in your community;

* Family preparedness materials being taught and distributed in neighborhoods, in the workplace, and throughout the school system;

* Community, faith-based, and youth programs that establish neighborhood support networks and disseminate disaster preparedness educational materials and preparedness kits to disadvantaged, elderly, non-English speaking, and persons with disabilities;

* Programs that involve volunteer medical professionals in an organized response to emergencies, such as those administered by the American Red Cross;

* Volunteer amateur radio operators serving as reserve communications experts in times of crisis;

* Volunteer engineers and engineering students performing structural analysis on critical infrastructure, lifelines, schools, and at-risk buildings;

* Programs for volunteers to participate in projects to reduce the damage to schools, hospitals, and other public buildings from known hazards in your area, such as floods, tornados, earthquakes, and hurricanes;

* Community and family disaster preparedness efforts conducted by established volunteer groups such as local Voluntary Organizations Active in Disaster (VOAD) and Volunteer Centers, or community service organizations, churches and faith-based organizations already active in your community;

* Volunteer fire departments and emergency medical teams;

* Programs supported by the local Chamber of Commerce to train business owners and employees on disaster preparedness and emergency response measures;

* High schools and college community service groups that promote Citizen Corps principles; and

* Volunteer participation in developing a community communications system for the color-coded Homeland Security Advisory System.

Every community is different. Citizen Corps calls on your community's creativity and inventiveness to develop other programs or activities that work in your area and that encompass all sectors of your community. Successful programs or approaches to citizen participation that start in one community can spread nationwide through the Citizen Corps network.

BENEFITS TO YOUR COMMUNITY

Securing our safety and freedom requires that we all work together. Every American has a critical role to play. Major disasters in a community can overload the capability of first responders, especially during the first critical 12 to 72 hours of the event. Citizen Corps will provide the community with a well-trained, readily available pool of local people who know their community and who can help during this critical time when outside assistance may have not yet arrived.

On a day-to-day basis, your council will help citizens take a more active role in crime prevention, risk reduction, emergency preparedness, and public health issues. Citizen Corps Councils and the programs they oversee will make your community a safer, better place to live. Specific benefits include:

- ★ Supplementing a community's professional police, fire, emergency management, public health, and public safety capabilities where appropriate, especially in times of emergency;
- ★ Giving the residents of your community a greater sense of security, responsibility, and personal control;
- ★ Showcasing your community's efforts in crime prevention, public health and safety, emergency medical response, risk reduction and mitigation practices, emergency preparedness, and emergency response as part of the national Citizen Corps initiative;
- ★ Bringing together the volunteer and the first responder communities to promote the concept that everyone has a role in making their community safer, stronger, and better prepared;
- ★ Demonstrating your leadership and your personal commitment to the safety of your community;
- ★ Building community pride and patriotism; and
- ★ Preparing us all for the vital role of caring for ourselves and others in times of crisis. ■

ORGANIZING A CITIZEN CORPS COUNCIL

Communities all across America already embrace the principles of Citizen Corps. There are many elected officials, business leaders, and involved citizens already doing their part to make their community a great place to live. Many communities also already have an organization that promotes public health and safety, disaster preparedness, and crime prevention in the community. No doubt, there is a strong base already involved in this effort in your own community. These activities are at the heart of Citizen Corps.

The Citizen Corps Councils will bring together leaders from the relevant sectors of your community to coordinate the Citizen Corps effort. The purpose of the council is to have all decision makers at the table to manage existing volunteer resources, to leverage mutually supportive endeavors among the represented groups, and to direct the overall local plans to implement Citizen Corps in the community. Each community should have only one group that has the lead role in implementing Citizen Corps.

Each community and region will have to determine its geographic boundaries and its own membership. Suggested membership of the Citizen Corps Council, or similar entity, includes the following:

- ★ Leadership from elected officials, such as the mayor, city council members, county commissioners, or the tribal government leaders;
- ★ Leadership from emergency management and from the first responder community: law enforcement, fire, and emergency medical services, and health care providers;
- ★ Leadership from volunteer, community service, and faith-based groups, including a local VOAD group and Volunteer Center, if you have one;
- ★ Leadership from any existing community sub-structure, such as advisory neighborhood commissions, wards, voting districts, census tracts, water and sewer districts, or other groups that represent a large cross-section of the community; and

★ Leadership from major industries or other groups in the area, such as community leaders from educational institutions and school boards, the business community, environmental and transportation groups, including airports, and utility providers. Other representatives could be from specific segments of the community, such as the elderly, minority populations, non-English speakers, and local media executives.

The primary qualification to participating on the council is making a commitment to educate the public on safety, to help citizens take an active role in protecting themselves from harm, to teach citizens what to do in the event of a crisis, and to expand volunteer opportunities that will make the community safer.

You do not need to create a new organization to start Citizen Corps. Leveraging existing resources is strongly encouraged. If your community already has a strong team that brings together all sectors of your community, including first responders and volunteer groups, you may want to ask this group to take on the responsibility of promoting Citizen Corps and to acknowledge this group as affiliated with Citizen Corps.

There may be an existing group in your community that includes many of the appropriate participants, such as local emergency planning committees, that could take the lead in joining with additional relevant parties to implement Citizen Corps.

There are a number of national organizations, such as the American Red Cross and the Salvation Army, that could be key participants in your local management structure. If your community does not have local representation of these groups, you may want to contact the national organization to see how you can start a local affiliate.

However you choose to establish the local management structure, this group should be charged with managing all aspects of Citizen Corps at the local level and with bringing Citizen Corps programs and principles to residents of the community.

The purpose of the Citizen Corps Council, or similar coordinating group, is to develop a systematic, efficient, and effective method for providing public

education and training opportunities, stimulating wide-spread participation, and organizing volunteer programs to increase the safety of your community. Having duplicative efforts or competing entities is not productive.

Depending on the size of your community, you may need to have a steering committee within the Citizen Corps Council and subcommittees to focus on particular efforts. Subcommittees could be assigned a particular function, such as marketing and communications, or a particular focus, such as K-12 education on emergency preparedness.

THE IMPORTANCE OF LEADERSHIP

Leadership within the council is critical for success. This leader could be an elected community official, an executive with one of your community's major employers, the head of your community's economic development group, or a leader from the volunteer community. Because of the first responder's role in the event of an emergency, it is suggested that first responder representatives not take the lead role for the council.

The most important qualifications for the leader of the council are the ability to motivate team members to reach your collective goal of making your community a safer place to live, work, and play and of providing opportunities for all citizens to participate; and a commitment to broad community representation. If the local elected official is not the operational leader of the council, it will be critical that he or she provide clear and public support to the council through public endorsements and be kept informed of council activities.

RESPONSIBILITIES OF THE CITIZEN CORPS COUNCIL

While this initiative provides tremendous flexibility for you to implement Citizen Corps in a way that best suits your community, some general responsibilities of the local organizing group include:

- ★ Creating an action plan to involve the community in prevention, preparedness, and response activities and to mobilize the community in a large-scale event;
- ★ Identifying ways in which the community's volunteer resources can help meet the needs of its first responders;

- ★ Working with existing neighborhood leaders, or creating a neighborhood leadership structure, to design a systematic approach to educate the public and encourage Citizen Corps participation throughout the community;

- ★ Spearheading efforts to offer citizens new and existing volunteer opportunities, educational information, and training courses to address crime, terrorism, public health issues, and natural disaster risks;

- ★ Recognizing all activities that promote prevention, preparedness and response training as a part of Citizen Corps and encouraging new endeavors;

- ★ Organizing special projects and community events to promote Citizen Corps activities and recruiting volunteers to participate;

- ★ Fostering a spirit of mutual support by working with Citizen Corps Councils in neighboring communities and jurisdictions to be able to share resources in times of need;

- ★ Capturing innovative practices and reporting accomplishments to the state coordinator for Citizen Corps; and

- ★ Surveying your community to assess increased awareness and Citizen Corps participation.

LIABILITY ISSUES

Councils should consult with a local attorney regarding any risks or liabilities that might arise from its activities. Most local bar associations encourage members to provide pro bono (free of charge) services to worthwhile causes. A council's potential exposure to liability for acts or omissions of its staff or volunteers will vary from state to state.

Individuals who participate in council activities should be advised of their potential risks of liability under state law as well. Some volunteer activities may be covered by so-called Good Samaritan laws in the various states, these laws protect volunteers who render assistance in limited circumstances. Councils may consider obtaining release from liability and similar instruments if the local counsel deems it necessary. A compendium of state liability laws is available at www.citizencorps.gov/ccorps. ■

INITIAL MEETINGS

Creating a Citizen Corps Council or asking an existing organizing group to expand their mission and take on this responsibility is an easy first step to making Citizen Corps an active part of your community. You may want to hold one or more brainstorming sessions, where council members can collectively identify goals for your community and develop a better understanding of the risks your community faces. Topics that the Citizen Corps Council might address can include:

- * Educating council members on the roles, responsibilities, and practices of the first responders, volunteer organizations, and any existing neighborhood organizational structure in the community;
- * Identifying the existing activities and resources within your community that support Citizen Corps principles;
- * Identifying volunteer groups and opportunities within your community that could assist in reducing risk or that could supplement resources in an emergency;
- * Creating a menu of volunteer opportunities in which community residents could easily participate or partnering with the local Volunteer Center, if you have one, to design volunteer recruitment strategies;
- * Assessing resources within your community that could be drawn on to support volunteerism and public education in your community;
- * Identifying possible resources to support Citizen Corps, including local private sector support and contributions from foundations and non-profit organizations;
- * Discussing opportunities to build public awareness and to educate the community about Citizen Corps opportunities within your community; and
- * Developing a wish list of additional resources that your community might need to support a comprehensive Citizen Corps effort.

DEVELOPING A CITIZEN CORPS ACTION PLAN

As you begin to assess your needs and resources, you should work toward developing a clear mission statement and an action plan. Your Citizen Corps Council action plan could include short and long-term

goals, a community communication system for emergency warnings, and a community mobilization plan with a specific plan outlining how to meet these goals.

Short-term goals could include having working smoke alarms and emergency kits in every household by the time school starts again in the fall, having each business in the community practice their evacuation plans within a month, training all senior high school students in cardiopulmonary resuscitation (CPR), or having Neighborhood Watch groups in all neighborhoods of the community. You may also want to target specific groups within your community, such as people living in high-risk areas, the youth population, and Americans with disabilities or disadvantaged populations.

It will be important for you to set meaningful, attainable goals, to make them public, to meet them, and then to recognize and celebrate your success.

LINKING LOCAL ACTIVITIES WITH THE NATIONAL EFFORT

It will also be important for you to link local activities to the national effort. Although you may have an existing organization take on this responsibility and not create a new Citizen Corps Council, it is critical that all activities at the local level that encompass citizen participation in emergency preparedness, response capability training, crime prevention, and skill-based volunteer programs related to community safety be identified with Citizen Corps.

A great way to get started is to have a public event to recognize the activities that volunteers, first responders, and residents in your community are already doing that relate to Citizen Corps. Explain that there is a new national initiative to link all these activities and to introduce other activities to promote personal and community safety. Make a commitment to help each resident in the community participate in Citizen Corps. Citizen participation can include:

- * Becoming better prepared and taking measures to reduce risk within their home, such as putting together a family emergency preparedness plan and kit, installing smoke detectors or elevating electrical

appliances above flood stage, securing free standing shelving to a wall or strapping down a water heater;

- ★ Being a part of a Neighborhood Watch Program group;
- ★ Becoming a volunteer firefighter or emergency medical technician;
- ★ Volunteering their particular skills to help with community risk assessments; and
- ★ Volunteering with community organizations already active in disaster preparedness and response.

The goal is to include everyone in your community. One of your first steps to support Citizen Corps is to promote the initiative and to expand the range of opportunities available to the residents of your community. Other opportunities for Citizen Corps volunteers are listed in Appendix C.

There is no standard way to approach promoting your local efforts; each community is encouraged to be creative and to use the Citizen Corps message to promote participation. Your community may host community-wide Citizen Corps community preparedness days to challenge everyone in the community to put together a home emergency preparedness kit. Another may put the Citizen Corps logo on appropriate local websites. Another may use the local media outlets to promote local Citizen Corps activities and to educate the public. Another may focus on the school system to disseminate information. And some communities will do all of these and more.

INFORMATION SHARING

A critical part of making Citizen Corps a success is building a network of communities that are committed to engaging their citizens in making their neighborhoods safer, stronger, and better prepared for all situations. To facilitate this network, FEMA maintains a web-based directory of Citizen Corps Councils. Through this directory you will be able to contact other Citizen Corps Councils throughout the nation and have a direct exchange of information with your counterparts. This directory will also enable your state and federal partners to contact you

with updated information as the programs evolve nationally and to collect innovative local practices for national promotion.

As soon as you have designated a group to coordinate Citizen Corps in your community, please log on to www.citizencorps.gov/ccorps and register your Citizen Corps Council contact information by clicking on the registration link. In providing this information to FEMA, you will be agreeing to be part of a list to be shared with other community leaders working to create Citizen Corps in their community.

NATIONAL CITIZEN CORPS PROGRAMS IN YOUR COMMUNITY

The current five federal Citizen Corps programs will be implemented nationwide by fall 2002.

Right now, every community can start Neighborhood Watch groups. Guidance on how to begin is available from your local sheriff's department, your local police department, or from the National Sheriffs' Association. (Visit the National Sheriffs' Association at www.usaonwatch.org for more information.) A strong network of Neighborhood Watch groups can also serve as a delivery system for other Citizen Corps materials, such as emergency communications, Community Emergency Response Team training, or a family preparedness checklist.

FEMA's *Are You Ready? A Guide to Citizen Preparedness* provides practical information on how your family can prepare for any disaster. Available on the Citizen Corps website, www.citizencorps.gov, this guide can be used to help everyone in your community be better prepared.

The Community Emergency Response Team training program is a 20-hour course, typically conducted over a seven-week period. Training sessions cover disaster preparedness, fire suppression, basic disaster medical services, light search and rescue, team organization, and a module on protection against terrorist threats.

The training also includes a disaster simulation in

Getting Started (continued)

which participants practice skills that they learned throughout the course. Your local fire and emergency medical services departments (EMS) may have a key role in bringing CERT to your community. Many states already have experienced CERT trainers who could come to your community and provide training. Soon, every state will have this capability.

VIPS was launched nationwide in May 2002 and examples of best practices are available at www.policivolunteers.org. The Medical Reserve Corps guidance will be launched nationwide in fall 2002. Operation TIPS is in development. ■

Fortunately, implementing Citizen Corps in your community can be accomplished with resources that you may already have available. Volunteer agencies in your community and your Volunteer Center, if you have one, can help you better direct volunteer interest to Citizen Corps activities. There are many low-cost ways for local businesses to participate; by donating the cost of a publication, by sponsoring a Citizen Corps volunteer fair, by sponsoring training for employees or neighborhood residents, and by practicing emergency preparedness plans for the business. The federal and state governments will provide training materials and technical assistance to help you get started and to help you sustain the momentum.

The Corporation for National and Community Service (CNCS), a federal agency that operates nationwide service programs, may make available to Citizen Corps Councils volunteers that participate in AmeriCorps, Senior Corps, and Learn and Serve America programs. Many of these participants are already active in disaster-related programs with other voluntary agencies. Volunteers could serve to help communities establish a training and information delivery system in neighborhoods, schools, and businesses, and could help with family preparedness and crime prevention initiatives in the community or across a region.

Volunteer support and participation in Citizen Corps can come from a variety of sources. Encourage your council members to be creative when thinking about potential resources that exist throughout the community. Appendix A is a list of government, emergency management, and first responder community websites that may be helpful to you as you expand your volunteer base. Appendix B includes a list of questions to help your council identify possible resources, including people, materials, and financial.

President Bush has requested more than \$230 million from Congress in Fiscal Year 2003 to support and expand Citizen Corps initiatives. This amount includes funds for FEMA, DOJ, and HHS to support the five national Citizen Corps programs, including nationwide CERT training, and grants to communities through the state to support local activities that foster preparedness programs and partnerships between the first responder organizations and the volunteers. ■

Communicating success is a key element of sustaining momentum. It is important to share your success with the residents of your community as well as with your state and federal partners. By sharing ideas and practices that work in one community, similar actions can be embraced by other communities and can inspire further creativity.

Developing a strong Citizen Corps Council will require significant proactive communication with residents of your community. Identifying creative ways to get the message out about opportunities available through Citizen Corps, as well as calling your citizens to action and communicating success, will require an ongoing communications strategy that can include media coverage, events, and presentations.

You may want to consider forming a communications committee within your council that includes local media representatives, public relations and marketing executives, and talented spokespersons who will help you to effectively recruit and educate the members of your community.

The communications committee may want to consider:

- * Developing a presentation about Citizen Corps in your community that can be shared at meetings held by groups within your community. Once a presentation has been developed, council members can fan out to present Citizen Corps to community groups, local parent/teacher associations, volunteer clubs and other groups that are interested in Citizen Corps.

- * Planning a media outreach strategy that will tap into and develop relationships with your community's

local media to educate them on Citizen Corps. Media opportunities might include interviews with participants active in Neighborhood Watch, coverage of your local government's proclamation of Citizen Corps week, letters to the editor, or meeting with the editorial board about Citizen Corps. Local media could also sponsor a regular newspaper or television spot to feature volunteer opportunities and Citizen Corps activities/success stories.

- * Designating contacts for speaking to the media and working with these contacts to develop a consistent message for promoting Citizen Corps within your community.

- * Incorporating Citizen Corps into newsletters and other publications developed by your community's local government, Chamber of Commerce, or neighborhood associations.

- * Planning a community Citizen Corps fair to bring together specific volunteer opportunities in your community with citizens interested in contributing. By inviting a local radio station to sponsor it, they could also provide public service announcements in advance to promote the fair and broadcasting live from the fair on the day of the event. Your local Volunteer Center may be able to help arrange such an event.

- * Contacting members of Congress and their local staff to help promote Citizen Corps activities within your community.

You may also want to create a recognition committee to provide support and recognition to Citizen Corps volunteers. Your local Volunteer Center can assist you with ideas for appropriate public recognition. ■

FEDERAL GOVERNMENT

Citizen Corps is a vital component of President Bush's new USA Freedom Corps initiative, through which he wants to inspire every American to answer the call to service and to strengthen and expand service opportunities to protect our homeland, to support our communities, and to extend American compassion around the world. President Bush will continue to echo his call to service and encourage Americans to serve their communities through Citizen Corps.

Additional aspects of the federal government role in Citizen Corps will include:

- * Promoting Citizen Corps at the national level and providing a national message, a logo, and a brand;
- * Fostering state and community participation, overseeing progress, recognizing accomplishments, and providing opportunities for mentoring and sharing ideas and resources;
- * Compiling accurate information and developing training standards and training materials for Citizen Corps activities;
- * Conducting train-the-trainers courses to develop state training capabilities and providing on-line educational opportunities, as appropriate;
- * Helping identify volunteer programs and initiatives that support the goals of Citizen Corps;
- * Helping secure national partnerships to promote Citizen Corps throughout the country; and
- * Developing financial incentives and tie-ins with other federal programs to encourage local government participation in Citizen Corps.

At the national level, Citizen Corps is coordinated by FEMA, in collaboration with DOJ, and HHS and is supported by CNCS. In addition, FEMA is working with other federal agencies, national volunteer organizations, and representatives from first responders associations. FEMA's regional offices will work with states and communities to help make Citizen Corps a success.

STATE GOVERNMENT

The responsibilities of state governments mirror those of the federal government and include the mission to encourage every community in the state to participate in Citizen Corps.

Local Citizen Corps Councils will be supported by a state coordinator for Citizen Corps. States are also encouraged to create a state Citizen Corps Council to bring together a number of state, local, and community organizations to discuss opportunities for collaboration and ways to address the needs of communities across the state and to share innovative practices and ways to avoid pitfalls. Since this is primarily a local government initiative, it is critical that the state coordinator has a good working relationship with the local governments and serves as an advocate.

Key state responsibilities include: identifying needs and developing a statewide strategy for increasing the first responder and volunteer collaboration; developing statewide marketing strategies; matching Citizen Corps training needs with other major state training initiatives; reporting statewide accomplishments; and ensuring that Citizen Corps communities receive consideration for any relevant grant funding administered by the state.

States could also support Citizen Corps by developing relevant state policies and practices. To lend their support, governors and other state representatives could also promote Citizen Corps in public speaking engagements, press conferences, and media events.

Conclusion

We have experienced many changes as a nation since September 11, 2001. We are now more aware of our vulnerabilities, more appreciative of the freedoms we are protecting, and more understanding that we have a personal responsibility for the safety of our families, our neighbors, and our communities. Citizen Corps was created to engage all Americans in making our communities safer, stronger, and better prepared for any situation.

This is an exciting time in our nation's history. We have the opportunity to reinvigorate our national identity and to build an American culture of service, citizenship, and responsibility. We must not miss this opportunity to harness the innumerable acts of kindness taking place in our communities everyday and to make them a part of this profound cultural change. ■

Appendix A Citizen Corps-Related Websites

GOVERNMENT

USA Freedom Corps
www.usafreedomcorps.gov

Citizen Corps
www.citizencorps.gov

Corporation for National and Community Service
www.cns.gov

Federal Emergency Management Agency
www.fema.gov

Department of Justice
www.justice.gov

Department of Health and Human Services
www.hhs.gov

Centers for Disease Control and Prevention
www.cdc.gov

National Regulatory Commission
www.nrc.gov

Environmental Protection Agency
Chemical Emergency Preparedness and
Prevention Office
www.epa.gov/ceppo

National Weather Service
www.nws.noaa.gov

U.S. Geological Survey
www.usgs.gov

Office of Homeland Security
www.whitehouse.gov/homeland

U.S. State and Local Gateway
www.statelocal.gov

EMERGENCY MANAGERS

National Emergency Managers Associations
www.nemaweb.org

International Association of Emergency Managers
www.iaem.com

FIRST RESPONDERS

Police

Volunteers in Police Service
www.policevolunteers.org

International Association of Chiefs of Police
www.theiacp.org

National Sheriffs' Association
www.sheriffs.org

National Crime Prevention Council
www.ncpc.org

Police Executive Research Forum
www.policeforum.org

National Law Enforcement and Corrections
Technology Center
www.nlectc.org

Fire

International Association of Fire Chiefs
www.iafc.org

National Volunteer Fire Council
www.nvfc.org

International Association of Fire Fighters
www.iaff.org

National Fire Protection Association
www.nfpa.org

Fire Department Safety Officers Association
www.fdsoa.org

Appendix A Citizen Corps-Related Websites

Public Health and Emergency Medical Services

Medical Reserve Corps
www.medicalreservecorps.gov

National Association of Emergency Medical Technicians
www.naemt.org

National Association of EMS Educators
www.naemse.org

International Rescue and Emergency Care Association
www.ireca.org

Volunteer Organizations

National Voluntary Organizations Active in Disaster
www.nvoad.org

American Red Cross
www.redcross.org

Points of Light Foundation & Volunteer Center National Network
www.pointsoflight.org

United Way
www.unitedway.org

Association for Volunteer Administration and Volunteer Managers
www.avaintl.org

Network For Good
www.networkforgood.org

The Independent Sector
www.independentsector.org

Volunteer Match
www.volunteermatch.org

Business Associations

US Chamber of Commerce
www.uschamber.com

Center for Corporate Citizenship
www.uschamber.com/cc

The United States Junior Chamber (Jaycees)
www.usjaycees.org

Appendix B Potential Resources for Citizen Corps Councils

These questions may help you identify resources to help you implement Citizen Corps.

GENERAL

1. Who could champion this initiative in your community? Who might champion it within segments of your community? What is the best way to foster city/county/regional collaboration?

2. What organizations are already active in programs relevant to Citizen Corps objectives?

3. Which organizations usually sponsor or participate in various events that happen in your community (e.g., days of service, parades, fairs, block parties, speakers, carnivals, etc.)?

4. What federal, state, or non-profit agencies serve your community? Could they provide staff, guidance, or training to participate in Citizen Corps activities, such as United Way?

5. Does a regional planning council or a related organization include your community within its sphere of interest?

6. What current preparedness activities are in progress in your communities? How can you involve youth organizations, such as Boy Scouts, Girl Scouts or Explorers in Citizen Corps activities?

VOLUNTEER

7. Do you have a Volunteer Center in your community where volunteer opportunities can be registered and where you can receive assistance with recruitment efforts? What do you need to do to start one?

8. Is there a state or local VOAD that could provide training and planning assistance for emergency preparedness, mitigation, response, and recovery?

9. How can you involve organizations such as the American Red Cross and the Salvation Army that are already active in disaster preparedness and response?

10. Are there courses and programs already being provided in your community by voluntary organizations?

11. What volunteer groups are already in active in the community that can be called upon to serve as Citizen Corps Council partners, including community service groups, faith-based groups, and high school civic groups?

12. Is your community served by AmeriCorps volunteers? Does your community have an active Retired and Senior Volunteer Program (RSVP)?

13. Are there volunteers already working and trained with organizations whose missions complement the goals of Citizen Corps? How can you tap into organizations that already recruit, manage, and place volunteers?

14. What other organizations, such as universities, volunteer groups, civic organizations, business councils, mosques, churches, or synagogues, can be tapped to sponsor volunteer participation or community events?

SCHOOLS AND UNIVERSITIES

15. Are there colleges, universities, or vocational/technical schools in your community that have sponsored or participated in local preparedness activities?

16. Do any of these institutions have curricula or degrees of study programs related to civic administration or emergency management? Do they have an internship program that you could tap to support council efforts?

17. What other resources might your community's colleges, universities or vocational/technical schools provide to your Citizen Corps Councils?

18. Do your local high schools incorporate a community service element as part of their graduation requirement? How can you involve high school clubs' members or their leaders in Citizen Corps?

Appendix B Potential Resources for Citizen Corps Councils

BUSINESS SECTOR

19. Which businesses in your community have corporate policies and value statements that encourage worker participation in community life?

20. Are there businesses in your community that have a good fit with the goals of Citizen Corps, such as insurance companies, security firms, training facilities, or manufacturers of preparedness kit items?

MEDIA

21. Are there individuals or local celebrities in your community who would be willing to serve as motivational speakers to encourage people to participate in Citizen Corps?

22. Which TV, radio, print, or other media outlets in your area are community-service oriented?

23. Which journalists or reporters in your community frequently cover human interest stories or stories on disaster and emergency management?

24. Is there a local weather forecaster or news anchor who could be encouraged to serve as a Citizen Corps Council member?

Appendix C Opportunities for Citizen Corps Volunteers

The following are examples of how citizens can engage in volunteer opportunities that support the efforts of Citizen Corps. This is by no means an exhaustive list but is intended to give you some ideas for getting your citizens involved.

NEIGHBORHOOD WATCH PROGRAM

- * Arrange for home security inspections by crime prevention officers to identify security vulnerabilities
- * Upgrade locks, security hardware, and lighting
- * Train family members to keep valuables secure and to lock windows when leaving home
- * Train family members on identifying suspicious behaviors that could indicate terrorist activity
- * Ask neighbors to watch for suspicious activity when the house is vacant
- * Organize block WATCH groups to assist children, the elderly, and other especially vulnerable persons if they appear to be distressed, in danger, or lost
- * Organize meetings with neighborhood groups and trained crime prevention officers to discuss security needs and crime prevention strategies
- * Obtain and study informative materials from the National Sheriffs' Association, the National Crime Prevention Council, and local law enforcement agencies

COMMUNITY EMERGENCY RESPONSE TEAMS (CERT)

- * Staff a community education booth at community events
- * Identify safety needs and vulnerable individuals in your neighborhood
- * Distribute disaster education material in your neighborhood, in multiple languages if appropriate
- * Assist with writing and distributing a CERT newsletter
- * Help organize drills, activities, and supplemental training for your team
- * Participate in a speaker's bureau to schools and clubs

- * Assist emergency management officials and fire departments with installing smoke alarms and other special projects

- * Help with CERT administrative duties by maintaining databases, helping with class registration, and assisting with class logistics

- * Organize recognition activities for volunteers

- * After CERT training, assist in evacuation, shelter management, donations management, care of responders at fires or emergencies, mass care of victims from a large event, damage assessment, and perimeter control

VOLUNTEERS IN POLICE SERVICE (VIPS)

- * Take police reports
- * Make follow-up telephone calls to victims
- * Conduct fingerprinting
- * Engage in crowd/parking control at special events
- * Participate in search and rescue missions
- * Participate in mounted patrols in parking lots at high school football games
- * Operate metal detectors at a courthouse
- * Serve subpoenas

MEDICAL RESERVE CORPS

During emergencies, members of the Medical Reserve Corps could:

- * Assess and monitor the condition of patients
- * Counsel patients
- * Perform support and management activities (e.g., inventory and distribution of pharmaceuticals, supplies, and food, and facilitating patient transfers)
- * Administer and distribute medication

In non-emergency situations, local agencies could request volunteers to assist them in performing their routine duties. Volunteers could:

- * Distribute educational materials about the need for immunizations
- * Give immunizations

Appendix C Opportunities for Citizen Corps Volunteers

- * Assist with health education

- * Provide additional support for community screening efforts (e.g., breast cancer, hypertension, diabetes, etc.)

FIRE DEPARTMENT

- * Become a volunteer firefighter or emergency medical services technician

- * Offer to help the fire department in its fundraising efforts. Help with bingo or bake sales or other department fundraising programs

- * Help the department with its financial matters if you have a business background or special skills in this area

- * Help with correspondence, public outreach, and records management

- * Assist the fire department and fire prevention experts with fire prevention education in your neighborhood, place of business, schools, and community organizations

- * Assist the department with its canteen service so they will have water and food for major fires

Appendix D Fact Sheets on National Citizen Corps Programs on pages 26-30

Community Emergency Response Team

(CERT) Citizen Corps

What is Citizen Corps?

President Bush's new Citizen Corps initiative offers the means for citizens to help make our communities safer, stronger, and better prepared from the threats of terrorism, crime, and disasters of all kinds.

Citizen Corps brings together leaders from law enforcement, fire, emergency medical and other emergency management, volunteer organizations, local elected officials, and the private sector to form Citizen Corps Councils. These Councils provide local oversight for engaging citizens in homeland security and for promoting community and family safety in three principle ways: through public education and outreach, through training opportunities, and through volunteer programs that draw on special skills and interests.

Citizen Corps is composed of existing and new federally sponsored programs and other activities that share the common goal of helping communities prevent, prepare for and respond to crime, disasters, pressing public health needs and emergencies of all kinds. It encourages all Americans to take an active role in building safer, stronger, and better-prepared communities one neighborhood at a time!

Community Emergency Response Team

Community Emergency Response Team training is a Federal Emergency Management Agency program that educates citizens about the hazards they face in their community and trains them in lifesaving skills. If needed following a disaster, these citizen-responders use their training as part of a neighborhood or workplace team to help others when professional responders are overwhelmed or not immediately available. CERT members provide immediate assistance to victims in their area, organize spontaneous volunteers who have not had the training, and collect disaster intelligence that will assist professional responders with prioritization and allocation of resources when they arrive.

PURPOSE OF THE PROGRAM

CERT promotes a partnering between emergency management and response agencies and the people in the community that they serve. The goal is to train members of neighborhoods and workplaces in basic response skills. Then CERT teams are formed and maintained as part of the emergency response capability for their area.

If there is a natural or man-made event that overwhelms or delays the community's professional responders, CERT members can assist others by applying the basic response and organizational skills that they learned during their CERT training. These skills can help save and sustain lives until help arrives. CERT members also can volunteer for special projects that improve a community's preparedness.

HOW IT WORKS

The basic CERT training program is a 20-hour course, typically delivered one evening per week over a 7-week period. Training sessions cover disaster preparedness, fire suppression, basic disaster medical operations, light search and rescue, disaster psychology, team organization, and a new module on terrorism to educate CERT members about BNICE agents: Biological, Nuclear, Incendiary, Chemical, and Explosive. This module will help CERT members identify situations where these agents may have been used and protective actions that they should take.

The training concludes with a disaster simulation in which participants practice skills that they learned throughout the course.

CERT information including a CERT Instructor Guide and Student Guide is located on the web at <http://training.fema.gov/emiweb/cert/index.htm>.



For more information, please visit our website at www.citizencorps.gov

Neighborhood Watch Program

Citizen Corps

What is Citizen Corps?

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Neighborhood Watch Program

The Neighborhood Watch Program is already a strong force in community protection in America's neighborhoods. President Bush and Attorney General Ashcroft have announced that the National Sheriffs' Association will expand the Neighborhood Watch Program so that it serves more community groups, and offers community members new information about how to recognize and report signs of potential terrorist activity in their neighborhoods. These residents are critical in the detection, prevention, and disruption of terrorism. Many neighborhoods already have Neighborhood Watch programs. For those that do not, this new initiative may provide the incentive for them to start one as part of Citizen Corps.

Over the next 2 years, the National Sheriffs' Association will help to double the number of Neighborhood Watch Programs operating throughout the country from approximately 7,500 to more than 15,000. Neighborhood Watch materials and training will also be revised to teach individuals how they can assist in the war against terrorism by incorporating preparedness in their daily lives. Neighborhood Watch will continue to work to reduce crime in neighborhoods nationwide by encouraging businesses, the faith community, schools, and citizens to cooperate and assist local law enforcement by reporting suspicious activity.

RESOURCES AVAILABLE

The National Crime Prevention Council, in partnership with the U.S. Department of Justice, has developed a Citizen Preparedness Guide for use in this and other Citizen Corps programs. The guide provides specific actions that citizens can take in their communities to reduce crime. The guide outlines five specific themes: protecting one's self and family; protecting and comforting children; knowing and caring for neighbors; reporting crimes and suspicious activity; and emergency preparedness. Get a free copy of the guide at www.citizencorps.gov/guidebook, or by calling 1-800-WE-PREVENT.

NATIONAL SHERIFFS' ASSOCIATION

The Neighborhood Watch Program is a highly successful crime prevention effort that has been in existence for more than thirty years in cities across America. Neighborhood Watch brings together local officials, law enforcement, and citizens for the protection of communities. Developed in response to a multitude of requests from sheriffs and police chiefs nationwide looking for a crime prevention program that would incorporate citizen involvement, Neighborhood Watch became a national program under the auspices of the National Sheriffs' Association (NSA). NSA has been instrumental in launching the expanded Neighborhood Watch Program.

More information about the Neighborhood Watch Program and how to start one in your neighborhood is available at www.usaonwatch.org.



For more information, please visit our website at www.citizencorps.gov

Terrorism Information and Prevention System (Operation TIPS)

Citizen Corps

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Operation TIPS

Operation TIPS, administered by the U.S. Department of Justice and developed in partnership with several other federal agencies, is one of the five component programs of the Citizen Corps.

PURPOSE OF THE PROGRAM

Operation TIPS will be a national system for reporting suspicious, and potentially terrorist-related activity. The program will involve the American workers who, in the daily course of their work, are in a unique position to see unusual or suspicious activity in public places.

The Department of Justice is discussing participation with members of the trucking, shipping, maritime, railway, and port industries whose workers are ideally suited to help in the anti-terrorism effort because their routines allow them to recognize unusual events.

This program offers a way for these workers to report what they see in public areas and along transportation routes. Information can be reported on the toll-free hotline or online. Information received will be referred electronically to points of contact in each state as appropriate. This is not a national 911 center, and callers are expected to dial 911 for emergency local response.

HOW IT WILL WORK

Industries that are interested in participating in this program will be given printed guidance material (e.g., flyers and brochures) about the program and how to contact the Operation TIPS reporting center. Industries will determine how this information will be disseminated to workers.

The information provided to the volunteers will include: how to access the hotline; warnings that the hotline is intended only for reporting suspicious activities, not individuals whose appearance or dress is of concern to the caller; a reminder that, in case of a true emergency, the caller should use the 911 system; and prohibitions against invasion of privacy, conducting investigations, or performing any law enforcement function.

Operation TIPS will be phased in across the country to allow each state to determine which law enforcement agencies should receive the information that the call center disseminates. As states identify their point(s) of contact, which can be a single point or multiple points of contact, they will be added to the system and start receiving referrals.



For more information, please visit
our website at www.citizencorps.gov

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Medical Reserve Corps

The Medical Reserve Corps will provide local communities with volunteer health professionals who can assist health professionals during a large-scale local emergency (e.g., pandemic influenza or a hazardous materials spill). Practicing and retired health care professionals will be on a medical reserve list, ready to be called up to duty in the event of an emergency. In addition to playing an important role during a large-scale local emergency, Medical Reserve Corps volunteers would also be active in promoting public health in their communities throughout the year.

PURPOSE OF THE PROGRAM

Medical Reserve Corps will usually be affiliated with a local Citizen Corps Council. The U.S. Department of Health and Human Services (HHS) will support coordination and training for volunteer health professionals so that they are ready to assist their community in the event of a local emergency. Medical Reserve Corps volunteers can assist with emergency response teams, provide care to victims with non-serious injuries, and provide additional manpower/staffing to increase the effectiveness of physicians, nurses and other health professionals in a major crisis.

Medical Reserve Corps seeks to:

- ◆ Draw Americans into volunteer service;
- ◆ Create a framework to match volunteers' skills with their communities' needs;
- ◆ Train a cadre of health professionals to respond better to the needs of their communities; enhancing their skills and teaching them their roles in support of local emergency response efforts; and
- ◆ Provide reserve capacity at the community level to respond to health needs for emergencies and/or for locally identified public health needs and priorities.

HOW IT WILL WORK

Local leaders will develop their own reserve of medical professionals based on their community's needs. Once established, local leaders will decide if and when to activate their Medical Reserve Corps during an emergency.

Medical reserve volunteers will receive assignments based on their skills and qualifications. After each local community develops its own Medical Reserve Corps unit, these volunteers will be able to respond to local emergencies within a few hours of being called into action.

The U.S. Department of Health and Human Services is the lead federal agency for the Medical Reserve Corps. HHS has worked with health professions' organizations, non-professional organizations, and local and state agencies to develop the program guidelines and a resource manual, and to provide technical assistance to local communities who choose to develop their own Medical Reserve Corps.



For more information, please visit our website at www.citizencorps.gov

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Volunteers in Police Service (VIPS)

The Volunteers in Police Service (VIPS) program is being developed by the U.S. Department of Justice in partnership with the International Association of Chiefs of Police. VIPS is one of three Citizen Corps programs administered by the Department of Justice.

OBJECTIVES OF THE PROGRAM

The VIPS program is designed to address the increasing demands on state and local law enforcement agencies. In the aftermath of the terrorist attacks of September 11, already limited law enforcement resources are being stretched further at a time when this country needs every available officer out on the beat. Some police departments are turning to civilian volunteers to enable police officers to be on the front lines, working to make communities safer. These volunteer outreach efforts will receive new support through VIPS.

Examples of volunteer support activities include:

- ◆ Assisting with traffic control;
- ◆ Impounding and storing marked abandoned vehicles;
- ◆ Searching for missing persons;
- ◆ Booking property;
- ◆ Transporting department vehicles;
- ◆ Enforcing handicapped parking; and
- ◆ Processing paperwork.

RESOURCES & CURRENT PRACTICES

The VIPS program was launched in May 2002. The program will provide resources to assist local law enforcement in incorporating community volunteers into the activities of law enforcement agencies.

A tool kit for state and local law enforcement agencies will outline a series of promising practices to help them design strategies to recruit, train, and deploy citizen volunteers in their departments.

There are already many police departments across the country utilizing the talents and commitment of volunteers in their communities to support the work of their officers. Examples of some of these programs are available on the Citizens Corps website.

Go to www.policevolunteers.org or contact your local law enforcement agency to find out if they have a VIPS program you can join today.



For more information, please visit our website at www.citizencorps.gov



FEMA

Federal Emergency Management Agency
500 C Street SW, Room 824, Washington, DC 20472

www.citizencorps.gov

USA 
Freedom Corps

Draft resp. # 1/2
512654
FC006-27

COMMITTEE ON THE BUDGET
COMMITTEE ON EDUCATION
AND THE WORKFORCE
COMMITTEE ON TRANSPORTATION
AND INFRASTRUCTURE



JOHN CULBERSON
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To: Ausan Ralston

- From: John Culbertson
- Ellie Bullard
- Tony Essalih
- Sarah Goldston
- Jamie Harper
- Alicia Lee
- Paul Schulze
- John Seale
- Michael Shore

Fax Number: 456-0191

Date: 2/6 Time: 12pm

Message: Ausan - will you please
pass this on to Mr. Rove.
Thank you,

Pages to follow: 1

Withdrawal Marker

The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Letter	[Letter] - To: Karl Rove - From: John Culberson	1	02/05/2003	P2; P6/b6;

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Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

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- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
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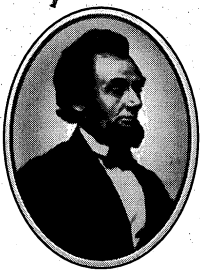
Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

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March 7, 2003

VIA TELECOPIER
AND U.S. MAIL

Mr. Karl Rove
Senior Advisor to The President
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20501

Dear Karl:

Please convey to the president The Lincoln Club of Orange County's respect for the determination which he showed during last night's press conference and for his long-standing courage in confronting Saddam Hussein.

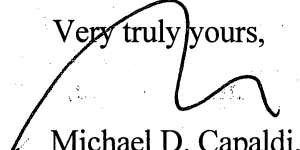
We have heard that you are planning a trip to California in April. California will welcome you.

Allow us to renew our invitation to address The Lincoln Club of Orange County while you are here.

As you recall, our membership is comprised of 250 of southern California's leading conservative businessmen and women. We are committed to the president's reelection. Our membership would love to hear from you.

Please consider visiting us.

Very truly yours,


Michael D. Capaldi,
President

cc: Mr. Gerald L. Parsky (via telecopier and U.S. Mail)

EXEC. DIR. PRESIDENT
WH STRATEGIC INITIATIVES
2003 MAR 18 PM 7:14

"In all that the people can individually do as well for themselves, government ought not do for them."

THE LINCOLN CLUB OF ORANGE COUNTY

FOUNDED 1962

The Lincoln Club is the largest and most active political club in the United States. Its has shaped California and national politics for almost forty years. Many of southern California's most successful businessmen are among its members.

Like many good stories, The Lincoln Club of Orange County's begins with bloodshed. In 1962, Richard Nixon returned to California to run for Governor. He was considered a heavy favorite to beat Governor Pat Brown, but he had to get by the primary challenge of Orange County native Joe Shell in order to win the nomination. The primary campaign was nasty. Many observers believed that, even though he survived to win the nomination, Nixon had been so bloodied in the primary that he lost the general election against Pat Brown.

The business elite of Orange County, many of whom supported Nixon, believed that they should try to impose a business-like order on state politics and avoid such primary battles. But, instead of shunning Shell supporters, they reached out to them. The Nixon boosters offered the Shell men membership in the new Lincoln Club of Orange County.

Its founders included the most prominent businessmen in Orange County, including Dr. Arnold O. Beckman, the founder of Beckman Instruments, Walter Knott, the founder of Knott's Berry Farm, and Si Fluor of the Fluor Corporation.

The club membership is still comprised of the most public-spirited and prominent business men and women in our community today, including Donald Kennedy of First American Financial Corporation, William Foley of Fidelity National Title Company, Donald Sodaro of Hanford Hotels, and George Argyros of Arnel Development, and The Irvine Company. The club has approximately 300 members.

Hundreds of candidates throughout Orange County, our state, and across the nation owe their start to the Lincoln Club. The club has played a pivotal role in the candidacies of Richard Nixon, Ronald Reagan, Pete Wilson, and George Deukmejian. Richard Nixon and John Wayne were once members.

The Lincoln Club works to reduce the power and scope of government. It pushes for lower taxes, smaller bureaucracies, and more freedom for us all.

SG2654
FG006-27

F: Cuba

March 14, 2003

MEMORANDUM FOR KEN MEHLMAN
FROM: PAUL DYCK
SUBJECT: CUBA ARTICLES

Attached are articles regarding Fidel Castro's most recent threat to shut the U.S. Interests Section in Havana, and the Congressional delegation that arrived in Cuba the same day the State Department protested Castro's remarks.

Members of the delegation have publicly criticized the United States' Cuba policy, and are expected to submit legislation to ease restrictions on travel and trade with Cuba. While in Cuba, the group met with Cuban government officials and sought permission from Castro for a 25-member Congressional delegation to conduct a live town hall meeting with the Cuban people later this year. The delegation of eight included four Republicans – Jo Ann Emerson (MO-08), Jeff Flake (AZ-06), Butch Otter (ID-01), and Dennis Rehberg (MT-AL). The Congressional delegation was the largest to ever visit Cuba.

A brief timeline follows:

- March 6, 2003: Fidel Castro personally insulted James Cason, America's top diplomat in Havana, for meeting with Cuban dissidents. Castro also threatened to shut down the U.S. Interests Section in Cuba.
- March 7, 2003: The State Department protested Castro's remarks.
- March 7, 2003: Congressional delegation arrived in Havana for five-day trip.

Attached Articles

1. **Headline:** Castro threatens to shut U.S. Interests office; Assembly picks Cuban President for another term
Byline: Fort Lauderdale Sun-Sentinel
Dateline: March 7, 2003

2. **Headline:** U.S. protests Castro's criticism of diplomat
Byline: The Associated Press
Dateline: March 7, 2003

3. **Headline:** Cuba, U.S. trade vile accusations as relations worsen; Castro hints diplomat is a drunk; America officials' homes targeted
Byline: Dallas Morning News
Dateline: March 8, 2003

4. **Headline:** Congressmen of the U.S.A. will present/display project against prohibition trips to Cuba
Byline: Granma International, Government Newspaper
Dateline: March 11, 2003

5. **Headline:** American lawmakers propose a town hall meeting with U.S. Congress members in Cuba
Byline: The Associated Press
Dateline: March 10, 2003

6. **Headline:** Town Hall Meeting Sought in Havana
Byline: Wire Reports
Dateline: March 11, 2003

Castro threatens to shut U.S. interests office; Assembly picks Cuban President for another term

Fort Lauderdale Sun-Sentinel
March 7, 2003

President Fidel **Castro** threatened Thursday to close the U.S. diplomatic mission in Havana, saying it was a breeding ground for his opponents.

The U.S. government said it considered **Castro's** remarks to be "very unfortunate."

Castro attacked U.S. **diplomats** for actively backing Cuba's small but growing dissident movement in a speech to the National Assembly after the rubber-stamp parliament re-elected him for another five years as head of state.

The renewal of the ruling Council of State left the one-party communist state's hierarchy intact, though Economy Minister Jose Luis Rodriguez was dropped from the 31-member council, pointing to his possible replacement.

"In the face of political **threats** and aggression from abroad, our determination to defend our homeland and socialism will never be weakened in the slightest," said **Castro**, 76.

His brother and designated successor, Defense Minister Raul **Castro**, 71, was also re-elected as first vice president.

Castro, the world's longest-serving leader with 44 years in power, accused the Bush administration of trying to undermine his one-party communist state with stepped-up support for the dissidents.

Cuba and the United States have not had normal diplomatic relations for four decades and the mission operates as the U.S. Interests Section of the Swiss Embassy in Havana.

"Cuba can easily do without this office, an incubator for counterrevolutionaries and a command post for the most offensive subversive actions against our country," he said.

Castro's threat to close the mission was prompted by a visit the top U.S. **diplomat** in Havana, James Cason, made on Feb. 24 to the home of a leading dissident, Martha Beatriz Roque. Cason accused Cuba of suppressing human rights and freedom of expression.

U.S. sources said that **Castro's** remarks did not constitute a serious **threat** to close the Havana office, but rather were part of the Cuban leader's habitual rhetoric.

Information from EFE News was used to supplement this report.

U.S. Protests Castro's Criticism of Diplomat

The Associated Press

March 7, 2003

The United States on Friday protested derogatory remarks by Cuban President Fidel **Castro** about the presence of a U.S. **diplomat** at a recent meeting of dissidents in Havana.

"Anyone can see that this is a shameless and defiant provocation," **Castro** said Thursday during a speech following his election by Cuba's parliament to a sixth term as head of state.

On Feb. 24, James Cason, who heads the U.S. diplomatic mission in Cuba, showed up at the meeting of dissidents and spoke to a group of international reporters.

Castro seemed to take special exception to Cason's declaration that "the Cuban government is afraid, afraid of freedom of conscience, afraid of freedom of expression, afraid of human rights."

In rebuttal, **Castro** said Thursday, "Actually, Cuba is so afraid that it will calmly take all the time needed to decide on its course of action regarding this bizarre official."

State Department spokesman Philip Reeker replied that **Castro's** "defamatory language and criticism of Mr. Cason's comments in support of democracy and freedom underscore yet again that **Castro** abhors freedom of expression and fears any measure of support for human rights in Cuba."

Reeker said the United States supports Cason's work in Havana and reaffirmed U.S. support for a peaceful transition to democracy in Cuba.

The word "protest" appears in Reeker's statement, but a U.S. official said it was not clear whether a protest note will be delivered to Cuban authorities.

In his remarks Thursday, **Castro** hinted - as he has several times before - that he may shut down the U.S. office in Cuba, formally known as the U.S. Interests Section.

"Perhaps the numerous U.S. intelligence agents working at the Interests Section could explain to him (Cason) that Cuba can easily do without this office - a breeding ground for counterrevolutionaries and a command post for the most offensive subversive actions against our country," **Castro** said.

The comments recalled the circumstances 42 years ago when **Castro** said the U.S. Embassy in Havana was filled with spies and demanded that the embassy staff be reduced from 87 to 11. President Dwight Eisenhower broke diplomatic relations the next day.

Diplomatic relations have never been restored, but each country opened an interests section in each other's capital in 1977. These offices have a lower diplomatic standing than embassies.

On Wednesday, the United States protested a Cuban decision not to allow the Interests Section to import literature and text books from the United States for distribution to Cuban citizens.

The State Department had tried to ship 5,101 books late last month, but they were confiscated on arrival by the Cuban government. The shipment included works by Martin Luther King Jr., John Steinbeck and Groucho Marx.

State Department spokesman Richard Boucher called the decision unfortunate and noted that Cuban representatives in the United States distribute books and other published materials regularly to U.S. citizens.

The United States had hoped to distribute 25,000 books this year in Cuba, mostly for use by children. One goal was to encourage respect for the opinions of others.

Cuba, U.S. trade vile accusations as relations worsen; Castro hints diplomat is a drunk; America says officials' homes targeted

The Dallas Morning News

March 8, 2003

HAVANA - U.S.-Cuba relations, mostly bad over the last 44 years, have hit a nasty low.

Cuban President Fidel Castro says America's top diplomat in Havana is a bully and provocateur who must be swilling alcohol at meetings with dissidents, because otherwise his behavior wouldn't be so strange.

The United States, for its part, says Cuban agents harass its officials based in Havana, leaving urine and feces in their homes, slashing their tires and trying to lure married officials into affairs.

It's not a battle fought with soldiers, tanks and laser-guided missiles but an old-fashioned Cold War struggle that some say is replete with covert action, dirty tricks, psychological warfare and melodramatic speeches.

In his latest such speech, Mr. Castro, following his pro-forma election Thursday to a sixth presidential term, immediately blasted James Cason, chief of the U.S. mission in Havana, for meeting with dissidents Feb. 24 - a day marking the beginning of Cuba's last war of independence in 1895.

It was "a shameless and defiant provocation by this bully with diplomatic immunity this bizarre official," Mr. Castro said. "His behavior was so odd that anyone could rightly be wondering how much alcohol was served at that patriotic event."

Mr. Cason had no immediate comment, but State Department spokesman Philip Reeker said in a statement that "Castro's defamatory language and his criticism of Mr. Cason's comments in support of democracy and freedom underscore yet again that Castro abhors freedom of expression and fears any measure of support for human rights in Cuba."

Helping dissidents

Mr. Cason, a career diplomat, began as mission chief about six months ago and has since traveled more than 6,200 miles all over Cuba, getting to know the island and visiting the homes of 40 to 50 members of the political opposition. At the February meeting with dissidents, Mr. Cason told reporters he was there as a guest.

"We as a country always support democracy and people who fight for a better life," he said in English. Then he added in fluent Spanish, "Sadly, the Cuban government is afraid - afraid of freedom of expression."

Mr. Castro scoffed at that Thursday, but issued a veiled threat to close the American mission, known as the U.S. Interests Section. The Cuban president said American "spies" working at the

Interests Section ought to explain to Mr. Cason "that Cuba can easily do without this office - a breeding ground for counterrevolutionaries and a command post for the most offensive subversive actions."

Mr. Reeker responded that, despite Mr. Castro's threats to close the Interests Section, the United States would "continue to reach out to Cubans to assure them that they are not alone as they work toward a free, democratic and prosperous future."

Castro loyalists contend that dissidents have no support in Cuba and are financed by the U.S. government. Mr. Cason denies giving any cash to the opposition. But U.S. and Cuban officials agree that the Interests Section has expanded its programs to help the political opposition over the past year. And some American officials say that has prompted Cuban agents to become more aggressive.

Alleged actions taken against U.S. officials in Havana are detailed in a three-page declassified cable that was leaked to The Miami Herald and The Washington Times. The document said that Cuban agents harass American officials, sneaking into their homes and "leaving not-so-subtle messages including unwelcome calling cards like urine and feces."

Diplomats "are denied rest or relaxation by house alarms triggered in the middle of the night phones that ring at all hours, and by cellphones that ring every half hour for no apparent reason," the document said. Cuban agents also allegedly plant bugs, tap into diplomats' home computers and break into their cars, leaving the radios tuned to pro-Castro stations, the cable said.

A high-level Cuban official called the report a pack of lies.

What's clear is that the U.S.-Cuba grudge match that began after Mr. Castro took power in 1959 is still in full swing.

Both claiming the lead

American hard-line policies are starting to pay off, one senior U.S. official said. The island's socialist government is "sinking," he said on condition of anonymity. "We're certainly not going to throw them a lifeline."

Cuban officials deny that and say their American foes are showing signs of desperation.

"They feel cornered, defeated," said Ricardo Alarcon, president of Cuba's National Assembly.

The Cold War battle over Cuba has been overshadowed by the prospect of war in Iraq. But for Mr. Castro's enemies and supporters, it remains at the forefront.

President Bush "has set the course on Cuba and is not likely to change it without good reason," said Steve Johnson, a Latin American analyst at the Heritage Foundation, a conservative research organization in Washington, D.C.

Mr. Bush recognizes that "an overnight remake of the Cuban state is not very likely," Mr. Johnson said. So his strategy, outlined in May, gives Cuba incentives in exchange for modest democratic reforms.

Cubans say the American approach is not quite so forgiving.

That was underscored recently, they say, when U.S. officials expelled four Cuban diplomats from New York and Washington, D.C., and again accused the island nation of developing biological weapons.

"They're trying to fabricate an incident to counter the growing opposition to the U.S. embargo," said Mr. Alarcón, one of Cuba's highest-ranking officials.

Mr. Castro vowed not to give up the fight, telling supporters: "I promise that I will be with you, if you so wish, for as long as I can be useful. Now I understand that it was not my destiny to rest at the end of my life."

Political prisoners of Imperio | MIAMI 5

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N O R T I C I A

Havana. 11 of March of 2003

The NEWS
NATIONALS
The INTERNATIONAL

SPORTS
CULTURE
ECONOMIA
SCIENCE And
TECNOLOGIA
TOURISM

Our America
It presses National
It presses Foreigner
To Return of Mail

SUBSCRIPTION
To The PRINTED
EDITION
52 numbers to the year

Envio of money
Envio of letters,
postal and
telegrams
Gift shop

Congressmen of the U.S.A. will present/display project against prohibition trips to Cuba

HALF hundred of congressmen of the United States will present/display the week next in the House of Representatives of Washington a project against the prohibition to travel to Cuba, announced this Monday in Havana eight North American legislators.

The initiative, that is sponsored by 25 republican representatives and equal number of democrats, describes as "absurd" who a American citizen can travel to Iraq or Korea of the North "without restrictions and cannot do it to Cuba", said Jeff Flanke in press conference.

"We commit ourselves to continue with our efforts to change the American policy towards Cuba", assure in addition the politicians in an official notice spread in Havana before finalizing a visit from four days to this Caribbean nation.

"We needed to demolish the wall that we have constructed and that separates the Americans of Cuba", it adds the cominidado one subscribed by Flake, William Delahunt (D Massachussets), Jo Ann Emerson (R Missouri), Nita Lowey (D New York), Dennis Moore (D Kansas), Butch Otter (R Idaho), Denny Rechberg (R Montana) and John Tanner (D Kentucky).

The prohibition of the trips has been effective for four decades.

Also they criticized the embargo (blockade) tax more ago than four decades after the proclamation of the socialist character of the revolution headed by president Fidel I castrate.

The group of legislators, one of most numerous than visits Cuba since both countries broke their diplomatic relations in 1961, entrevistó with the chancellor Felipe Perez Roque and the minister of Foreign trade, Raul of the Nut, among others. (DPA)

TO PRINT THIS MATERIAL

American lawmakers propose a town hall meeting with U.S. Congress members in Cuba

The Associated Press

March 10, 2003

Eight American lawmakers working to change U.S. policies toward Cuba said Monday they will ask the communist government to let as many as 25 U.S. Congress members hold a town hall meeting with the Cuban people later this year.

"It would be a demonstration of American democracy," said U.S. Rep. William Delahunt, a Democrat from Massachusetts.

Ideally, Delahunt said, the town hall meeting would be broadcast live on Cuban television and radio across the island - just as former U.S. President Jimmy Carter's speech to the Cuban people was aired live last year.

"It is time to forget the rancor, the bitterness of the past," Delahunt told a news conference. He said it was time to "have a civil and respectful discourse" between the two nations.

There was no immediate indication from Cuban authorities whether they would support the proposal.

During his visit to Cuba last May, Carter spoke to the Cuban people in a live, uncensored broadcast, revealing to them the existence of a grass roots campaign to guarantee civil liberties on the Caribbean island.

While calling on America to drop its embargo, Carter also called on Cuba to join the democracies of the Western Hemisphere.

Members of the congressional delegation said they would formally submit their proposal to Fidel Castro's government before returning to the United States on Tuesday.

U.S. Rep. Jeff Flake, a Republican from Arizona, said the delegation next week would submit new legislation calling for an end to restrictions that effectively bar most Americans from visiting Cuba. The bill is co-sponsored by 50 lawmakers, half of them Democrats and half of them Republicans, he said.

"We believe that the embargo, and the travel ban in particular, is a sanction not on Cuba, but on Americans," said Flake.

The group arrived here Friday for a five-day trip aimed at better understanding the island's politics and economy.

All eight lawmakers belong to the Cuba Working Group, which is pushing for an end to travel

restrictions for U.S. citizens and an easing of four decades of trade sanctions.

Both organizers and Cuban officials described the group as the largest single delegation of American lawmakers to ever visit communist Cuba.

In addition to Delahunt and Flake, the lawmakers include Democratic U.S. Reps. John Tanner, of Tennessee; Nita Lowey, of New York; and Dennis Moore, of Kansas; Also in the delegation are Republican U.S. Reps. Jo Ann Emerson, of Missouri; Dennis Rehberg, of Montana; and C.L. "Butch" Otter, of Idaho.

The group was organized by the Lexington Institute, an Arlington, Virginia, policy group.

During their time here, the lawmakers have met with numerous Cuban officials, including the foreign minister, the trade minister, the head of the government's food-import company and the speaker of the parliament.

They also have met with a number of dissidents, talked with people in the street, toured a farmer's market and visited a primary school.

Town Hall Meeting Sought in Havana

Fort Lauderdale Sun-Sentinel
March 11, 2003

A congressional delegation working to change U.S. policy toward Cuba said Monday it would ask the Cuban government to let 25 members of Congress conduct a town hall meeting with the Cuban people later this year.

"It would be a demonstration of American democracy," said Rep. William Delahunt, D-Mass.

Ideally, Delahunt said, the town hall meeting would be broadcast live on Cuban television and radio, as was a speech by former President Jimmy Carter last year.

Cuban authorities gave no indication whether they would support the proposal.

Members of the delegation said they would submit their proposal to Fidel **Castro's** government before returning to the United States today.

Rep. Jeff Flake, R.-Ariz., said the delegation would submit new legislation next week calling for an end to U.S. restrictions that bar most U.S. citizens from traveling to visiting Cuba.

The group of politicians arrived in Cuba on Friday for a five-day trip aimed at better understanding Cuba's politics and economy.

562654
F 6006-27

THE WHITE HOUSE
WASHINGTON

TO: Susan
FROM: Vickie *Vickie*
DATE: March 13, 2003
RE: Invitation for Ari from David Spady

Ari appreciates being invited to address the Salem Communications gathering on the evening of Thursday, March 20, or Friday, March 21 at 8:00 p.m. Unfortunately, Ari has to attend the Radio & TV Correspondents' Assn. dinner on Thursday night, and he is not available on Friday night.

Ari appreciates being asked, and I will convey his regrets to Mr. Spady.

Karl - Do you know
this person?
YES

SALEM COMMUNICATIONS CORPORATION
Director, National News and Public Affairs
Phone: (805) 987-0400 Fax: (805) 384-4525

FAX COVER

DATE: March 7, 2003

TO: Karl Rove

FROM: David Spady

RE: Fleischer Request

cc:

pages (including cover): 2

**WE APPRECIATE ANYTHING YOU CAN
DO TO HELP WITH THIS.**

- DAVID



4880 Santa Rosa Road
Camarillo, CA 93012

Tel: (805) 987-4400
Fax: (805) 384-4311
Nasdaq: SALM
www.salem.com

Ari Fleischer
White House Press Secretary
The White House
Washington, D.C. 20500

March 7, 2003

Dear Mr. Fleischer,

Salem Communications is a publicly held corporation (NASDAQ: SALM), providing religious & family themes programming distributed through four different platforms. These include Salem Radio, which owns and operates 89 radio stations, including 55 stations in the top 25 markets. In addition to its radio properties, Salem owns the Salem Radio Network (SRN), which syndicates talk, news and music programming to over 1,600 affiliated radio stations throughout the United States; Salem Radio Representatives (SRR), a national sales force; OnePlace.com and Crosswalk.com, leading Internet providers of Christian focused content; and Salem Publishing, a leading producer of contemporary Christian music trade and consumer publications.

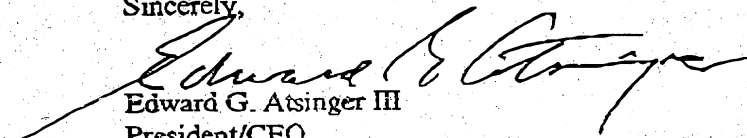
There are three key radio formats on the Salem Radio Network including Christian teaching and talk, conservative talk, and adult contemporary Christian music (the FISH). Most of our Christian teaching and conservative talk stations have national and local talk personalities. You may be familiar with Salem's Washington D.C. station, WAVA-FM 105.1, which features talk show hosts Janet Parshall and Don Kroah. As the leading provider of religious and family themes radio programming, we believe Salem offers a strategic forum for political and public policy issues.

Each year, Salem Communications hosts an annual talk show conference for all our local and national hosts, as well as their producers. Our next conference will be held March 20-22, 2003 in Washington, D.C. at the Loew's L'Enfant Plaza Hotel.

We would like to extend an invitation to you to address our gathering on the evening of Thursday, March 20th or Friday, March 21st at 8:00pm. Our hosts would greatly benefit from your insight into the President's leadership during this historic and challenging time in our nation.

It is our sincere hope that you will be able to accept our invitation.

Sincerely,



Edward G. Atsinger III
President/CEO

cc: Karl Rove

562654
FG006-27

THE WHITE HOUSE
WASHINGTON

March 17, 2003

MEMORANDUM FOR KARL ROVE
THROUGH: BARRY JACKSON
CC: LEZLEE WESTINE
FROM: ADAM B. GOLDMAN *ABG*
SUBJECT: ACLI MEETING

Below is a list of action items other associations have undertaken in support of the President's Jobs and Growth Package:

- join the Tax Relief Coalition (TRC);
- provide cover for undecided Members, such as Sen. Nelson;
- call or write a letter to their member CEOs asking them to get involved;
- find out what member CEOs are close with what Members;
- create a website letters-to-the-Hill capability (either through their website or through the TRC);
- arrange for Hill meetings between their CEOs and Members;
- arrange for Hill meetings between their members' DC reps and Members;
- arrange for a fly-in;
- create a grassroots plan during the April break (two week spring recess starting 4/14);
- key vote; and/or,
- *Roll Call* and other publication print ads.

reading
562654
FG006-27

March 17, 2003

The Honorable Dennis Hastert
Speaker
United States House of Representatives
Washington, DC 20515

The Honorable Nancy Pelosi
Democratic Leader
United States House of Representatives
Washington, DC 20515

Dear Speaker Hastert and Democratic Leader Pelosi:

The undersigned organizations write to express our concern and strong opposition to the fiscal year 2004 budget resolution adopted by the House Budget Committee.

As you are aware, farmers and ranchers did not participate in the economic growth and prosperity that characterized much of the last decade for many Americans. In addition, as a result of poor commodity prices, reduced market competition and opportunity, and natural disasters, agricultural producers continue to be caught in an economic crisis. In response, Congress committed to address the long and continued economic hardship in rural America through the 2001 budget act and the farm bill enacted less than one year ago.

We believe the severe reductions in agricultural spending required by the House Budget Committee's proposal clearly suggest that some in Congress are willing to renege on that long-term commitment to agriculture.

In an attempt to achieve a balanced budget in the future while accommodating the majority of the President's new tax cut and economic growth initiative, the Committee resolution requires substantial reductions in both mandatory and discretionary spending that supports a wide range of federal agriculture programs.

The Budget Committee approach would require \$19.17 billion in mandatory and discretionary program cuts. This represents in excess of a 25 percent reduction in the additional resources Congress provided to enhance the economic safety net, nutrition programs, resource conservation and rural development. Compliance with the reconciliation instructions would require the House Agriculture Committee to reduce authorized farm bill spending by approximately 10 percent over the next ten years.

We believe it is disingenuous to suggest that a balanced budget coupled with substantial tax reductions achieved at the expense of farmers, ranchers, and their communities represent our national priorities for economic growth.

We urge you to reject the Committee's fiscal year 2004 federal budget proposal and support fulfilling the commitments made by Congress to our nation's farmers and ranchers. Thank for your consideration of these issues.

Sincerely,

National Farmers Union
American Farm Bureau Federation
American Beekeepers Federation
American Corn Growers Association
American Sheep Industry Association
Burley Tobacco Growers Cooperative Association
Intertribal Agriculture Council
National Association of Farmer-Elected Committees
National Association of State Departments of Agriculture
National Association of Wheat Growers
National Grange
National Milk Producers Federation
Northeast States Association for Agricultural Stewardship
Southeast Dairy Farmers Association
Soybean Producers of America
Western United Dairymen

CC: Members of the House of Representatives

Did not sign:

Corn
soybean
cotton
rice
pork
beef

Withdrawal Marker

The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	Jackson State Information - per Karl's Request - To: Israel Hernandez, et al. - From: Paul Dyck	1	03/19/2003	P5; P6/b6;

**This marker identifies the original location of the withdrawn item listed above.
For a complete list of items withdrawn from this folder, see the
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Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

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OA Num.:

10742

NARA Num.:

10800

FOIA IDs and Segments:

2018-0011-P

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

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- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

FUE:TELcom

562654

FC006-28

THE WHITE HOUSE

10. March

Steve-

Here are some
materials left me
by Cong. Tarrin re
reversing/amending the
FCC's decision on
switching, which Josh
will call you about.

LSM

NATIONAL FRAMEWORK FOR DETERMINING IMPAIRMENT FOR SWITCHING

- The FCC must perform the granular, market-by-market analysis required by the D.C. Circuit.
- The FCC may not delegate its authority to perform this analysis to state public utility commissions.
- The impairment analysis would evaluate:
 - Have competitive local exchange carriers deployed fewer than three circuit switches in a serving wire center?
 - Can an incumbent local exchange carrier perform “hot cuts” on a scalable basis in a reasonable amount of time?
 - Has an incumbent local exchange carrier modified its operator support system (OSS) in a manner that permits a competitive local exchange carrier to serve customers using its own switch and an incumbent local exchange carrier’s loop?
- The FCC may enlist state public utility commissions to make factual determinations regarding where the FCC’s impairment criteria have been met.
- If the FCC determines that none of the impairment criteria have been met, then no impairment exists and circuit switching shall not be required as an unbundled network element for that serving wire center.

THE FINANCIAL COMMUNITY'S REACTION TO THE FCC'S FEBRUARY 20TH TRIENNIAL REVIEW ORDER

WALL STREET'S COMMENTS

Bernstein Research – February 21, 2003

- *“The FCC failed to ease the uncertainty clouding sentiment around telecom regulation when it issued a summary order on the unbundling requirements of the regional bells lacking sufficient details for the investment community to make well informed decisions and driving a significant sell-off in the large-cap names.”*
- *“The ruling will undoubtedly spawn a flurry of lawsuits by the RBOCs calling into question the legality of the FCC's continued inclusion of switching in the UNE platform through misapplication of the CLEC impairment standard and will likely rely heavily on the Chairman's own dissenting comments for support of their position.”*

Precursor Group – February 24, 2003

- *“Contrary to our deregulatory expectations, the prevailing Democratic majority coalition increased phone regulation, expanded UNE-P, and added investment uncertainty to the core business that comprises most of the telecom industry's profitability. Simply, the FCC majority chose more government price reductions for consumers over stimulating job creation and investment. The FCC also increased its anti-investment bias by favoring resellers over infrastructure owners and equipment suppliers.”*
- *“We no longer believe investors should rotate into the telecom sector because of increasing government price regulation and investment uncertainty.”*
- *“We also advise an underweight of telecom equipment, because their primary customers face more profit pressure...”*

Morgan Keegan Equity Research – February 21, 2003

- *“In our opinion, based on this FCC decision, we would expect the following trends:*
 1. *It's good to be a telecom lawyer*
 2. *More uncertainty*
 3. *Near term lowering of capital spending*
 4. *Long term transition to broadband*
 5. *No change in financial trends”*

Morgan Stanley – February 20, 2003

- *“Net net the decision is negative for the Bells and arguably the entire industry as it injects further uncertainty in the market and perpetuates an unsustainable business model.”*
- *“Usually a decision of this magnitude would bring with it greater certainty and clarity. Yet, in this instance, we believe the issue is as confused and uncertain as ever.”*
- *“The FCC believes that making new investment free from the UNE-P rules will spur new investment and the build-out of fiber to the curb. We cannot imagine why that would be the case. There is virtually no incentive for the Bells to spend billions of dollars building out local fiber for two reasons: 1) Line sharing is no longer that big of a competitive threat due to the numerous bankruptcies of the DLECs so the Bells will be content to offer broadband over existing copper loops, and 2) the FCC did not provide UNE-P relief for*

switching, which was the most important element for the Bells. We would not expect the Bells to react so favorably to such a decision as to go out and invest in a local fiber build.”

Goldman Sachs – February 21, 2003

- *“A discussion of valuations wouldn’t be complete without acknowledging that one is hard pressed to find fundamental reasons why investors should want to be at all exposed to this group. We think many investors who don’t need to be in U.S. telecoms won’t and shouldn’t stay here.”*
- *“The majority’s stated goal in the Broadband ruling was to try to incent upgraded investment from the RBOCs, with the logic that the Bells will simply upgrade faster and more broadly in order to maximize the number of DSL lines that are not subject to unbundling. We don’t believe that this will have the intended effect, and see only a slight amount of incremental spending, specifically from VZ and SBC. We think that it is naïve to think that the Bells, facing such a negative UNE-P decision will turn around and step up spending on a part of their business that only produces long term incremental returns. In the short term they need to respond to the damage that the FCC has imposed on their existing business.”*
- *“In our view, the most profound effect of this decision is the increased uncertainty it has re-introduced into the equation. Appeals at the federal level will take time and lead to an unpredictable outcome. Implementation of the order at the state level will be uncharitable, and inevitably lead to an unending series of appeals.”*
- *“The UNE-P decision provides no incentive for either the Bell’s, who, barring a successful appeal, could continue to have to rent their switches to competitors, or for the IXCs, who can continue to lease facilities and thus do not need to build them out. In addition, it probably dis-incentivizes cable companies from moving into telephony.”*

Leman Brothers – February 20, 2003

- *“In sum, this ruling effectively maintains the status quo on the vast majority of the UNE-P market, and is likely to embolden the IXCs to continue their economically inefficient UNE-P customer acquisition efforts. It highlights a fractured, dysfunctional FCC, which is likely to create much regulatory uncertainty on this and many other issues, leading to lower industry multiples in the intermediate term.”*

Utendahl US Equity Research – February 20, 2003

- *“FCC Triennial Review: What a mess! A lawyer’s dream come true.”*
- *“The latest ruling creates far more uncertainty than it resolves. This uncertainty is likely to depress valuations not only for the bells, but for CLECs as well, who will be unable to make long term plans until the legal battles are resolved.”*
- *“Perhaps the most disturbing element of the FCC order pertaining to switching is the broad role it gives to the states.”*

UBS Warburg – February 21, 2003

- *“The Bells: Triennial Review Mirrors Our Worst Case Scenario.”*
- *“While this could (broadband portion of the Order) potentially improve the economics of building out these facilities for the bells, we believe there remains little incentive for the Bells to take on additional cost in this capital constrained environment.”*

Merrill Lynch – February 21, 2003

- *“Indeed, arguably we are in a more messy situation now than before.”*
- *“While Chairman Powell has made clear his view that the FCC should shift the UNE resale regulations to promote greater facilities based competition for local exchange service, he was unable to secure the two other votes needed to move his agenda forward.”*

Credit Suisse First Boston – February 20, 2003

- *“We believe that today’s decision clearly puts greater control of the administration of UNE-P in particular into the hands of the states. That decision will drive on-going litigation at both the federal level as well as all 50 states driving a more complex regulatory process to follow.”*

Lazard U.S. Equity Research – February 21, 2003

- *“A disappointing ruling with negative consequences for the stocks.”*
- *“...the commission, essentially, ceded responsibility for designing and implementing reform to state regulators, a setback for the RBOCs in two ways: 1) material change to the existing UNE-P regime is likely to be slow to come; and 2) the regulatory outlook has grown murkier because UNE-P policy will be set (and therefore contested) on a state-by-state basis rather than by uniform national policy. Additionally, it appears that the FCC intends to broaden access to low-priced enhanced extended links (EELs), a potential negative for the RBOCs as broader access thereto could reduce demand for retail-priced special access circuits.”*
- *“...significant legal challenges are likely to delay full implementation of the new rules.”*

CLEC PERSPECTIVES ON THE TRIENNIAL REVIEW

“I laugh when I hear that the intention of this order was to provide certainty. This ought to tell you how little certainty we feel.” InfoHighway Senior Vice President Peter Karockai.

“Get your checkbooks out ... This is going to be an expensive, time-consuming, grueling fight.” Z-Tel Vice President Rob Curtis.

“A lot of room left for mischief.” Dickstein, Shapiro, Morin & Oshinsky Attorney Jacob Farber.

Impact of FCC's Triennial Review Decision on Market Value of U.S. Telecom Service Providers & Their Equipment Suppliers

(\$ Billions)

Company Name	FCC Decision					Feb 18 thru	
	Feb 18	Feb 19	Feb 20	Feb 21	Feb 24	Feb 24	% Chg
SBC	78.656	76.464	70.720	68.828	68.894	(9.761)	-12.4%
VERIZON	103.960	100.394	95.347	97.761	97.239	(6.720)	-6.5%
BELLSOUTH	42.821	41.149	38.286	39.959	39.866	(2.955)	-6.9%
QWEST	7.409	6.866	5.900	5.951	5.730	(1.678)	-22.7%
RBOC Total	232.845	224.873	210.253	212.498	211.730	(21.115)	-9.1%
Small Telcos	22.172	21.969	21.114	21.502	21.217	(0.955)	-4.3%
AT&T	13.899	14.541	14.290	14.549	14.314	0.415	3.0%
SPRINT	11.343	11.191	11.325	11.719	11.450	0.107	0.9%
Big IXCs	25.242	25.732	25.616	26.268	25.764	0.522	2.0%
CLECs & Other	11.131	11.079	10.959	11.000	10.898	(0.233)	-2.1%
All Publicly Traded U.S. Telecom Carriers	291.390	283.653	267.942	271.267	269.610	(21.780)	-7.5%
Leading Equipment Suppliers							
LUCENT	7.001	6.923	6.453	5.945	5.671	(1.330)	-19.0%
NORTEL	9.279	9.087	8.663	8.394	7.816	(1.463)	-15.8%
ALCATEL	9.913	9.455	9.368	8.935	8.687	(1.227)	-12.4%
ADC TELECOMMUNICATIONS	2.004	1.900	1.692	1.708	1.740	(0.265)	-13.2%
TELLABS	2.781	2.596	2.521	2.447	2.480	(0.301)	-10.8%
CIENA	2.509	2.392	2.344	2.314	2.257	(0.251)	-10.0%
ADVANCED FIBRE COMM	1.484	1.429	1.408	1.345	1.340	(0.145)	-9.7%
CORNING	6.027	5.981	5.901	5.729	5.614	(0.413)	-6.9%
JDS UNIPHASE	3.785	3.672	3.533	3.621	3.571	(0.215)	-5.7%
ADTRAN	1.294	1.264	1.184	1.198	1.221	(0.073)	-5.6%
POLYCOM	1.026	1.019	1.048	0.995	0.968	(0.058)	-5.6%
SCIENTIFIC-ATLANTA	1.995	1.966	1.912	1.966	1.897	(0.098)	-4.9%
SYCAMORE NETWORKS	0.859	0.853	0.851	0.856	0.824	(0.035)	-4.1%
ANDREW CORP	0.786	0.746	0.751	0.763	0.755	(0.030)	-3.9%
CISCO	104.186	105.993	103.030	104.186	103.392	(0.795)	-0.8%
Total	154.930	155.275	150.660	150.401	148.233	(6.698)	-4.3%

Source: Compustat

562654

PG006-27

THE INSTITUTE OF WORLD POLITICS

Thomas Patrick Melady
Ambassador of the United States, Retired
Professor and Senior Diplomat in Residence

NRN

BY FAX: (202) 456-0191

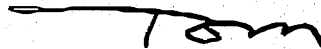
March 18, 2003

The Hon. Karl Rove
Senior Advisor to the President
The White House
Washington, DC 20500

Dear Karl:

The address to the nation of the President last evening was superb. You can depend on us to stand by him in the days ahead.

Warm best wishes,



Thomas P. Melady

NRN

Bobby Shriver

From: "Trevor Neilson" <tneilson@casey.org>
To: <ed@escottventures.com>; "Jamie Drummond" <jamie@datadata.org>; "Bobby Shriver"
(b)(6)
Sent: Friday, March 14, 2003 12:47 PM
Subject: Financial Times

Financial Times

March 14, 2003

Financial Times
White House rebuked over aid delivery

By Alan Beattie

WASHINGTON – Senior members of Congress attacked the Bush administration yesterday for excessive bureaucracy and insufficient follow-through in its proposals for spending billions of dollars to fight Aids and poverty in developing countries.

The criticism came as Colin Powell, US secretary of state, testified before the powerful foreign appropriations subcommittee of the House of Representatives, which authorises spending for foreign aid.

Jim Kolbe, the Arizona Republican who chairs the subcommittee, told Mr Powell the White House had failed to pursue its year-old plans for a Millennium Challenge Account (MCA), which would deliver an extra Dollars 5bn in aid to poor countries.

"Let me be clear: I support this initiative," Mr Kolbe said. "Unfortunately, the president's enthusiasm was not followed up with an implementation and marketing strategy by his administration."

Mr Kolbe said he was worried that the White House, together with domestic agencies such as the US Department of Health and Human Services, was usurping the role of the US Agency for International Development and the State Department in running foreign aid.

Nita Lowey, the subcommittee's senior Democrat, echoed Mr Kolbe's criticisms, saying the plans revealed "a high degree of dysfunction and dislocation within the administration's overall foreign aid strategy".

Mr Powell rejected the criticisms, insisting the administration was "trying to... find new and innovative ways to deliver services" and pledging that he, as secretary of state, would be answerable to Congress for the administration's foreign aid programmes.

Congressional critics and some development experts fear that the White House, which has increasingly taken command of the US's growing development aid programme, lacks the knowledge and organisation to deliver it effectively. Congressional officials have complained that the plans for the MCA were repeatedly delayed because of inertia and bureaucratic clashes within the administration.

*XARC
Are you getting
involved to fix this?
See you Monday.
Bobby
3/14/03*

Even the March 2002 announcement of the programme was mishandled when the White House confused a one-off Dollars 5bn package with a permanent Dollars 5bn-a-year increase.

DATA

**Stopping the crises of Debt
AIDS and Trade in Africa**

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web: www.datadata.org

9201 Wilshire Blvd. Suite 107 Beverly Hills CA 90210

To: KARL ROVE
Fax: _____
From: BOB SHRIEN
Date: _____
Pages: 3/17/03
Re: _____

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Chart	FCC/Ownership	4	N.D.	P5;

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FOLDER TITLE:

562654

FRC ID:

9718

OA Num.:

10742

NARA Num.:

10800

FOIA IDs and Segments:

2018-0011-P

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

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Discussion Paper	Draft Media Ownership Discussion Paper	5	N.D.	P5;

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Karl
562654
Feb 27

THE WHITE HOUSE
WASHINGTON

MEETING OF THE PRESIDENT'S CABINET

Thursday, March 20, 2003
2:15 p.m. – 3:00 p.m.
Cabinet Room
Joshua Bolten/Brian Montgomery

I. PURPOSE

To meet with your Cabinet to discuss the situation in Iraq.

II. BACKGROUND

This is the 17th meeting of your Cabinet.

III. PARTICIPANTS

- The Vice President and all Cabinet Members, except Secretary Paige (Education Deputy Secretary Bill Hansen will attend).
- White House Senior Staff (Seating chart attached)

IV. PRESS PLAN

Pool at the End

V. SEQUENCE

- You convene the meeting and recognize Secretary Rumsfeld for prayer.
- You make opening remarks.
- You recognize the Vice President for remarks.
- You may call on other Cabinet Members as you deem appropriate.
- You adjourn the meeting.
- You make remarks to the Press Pool.

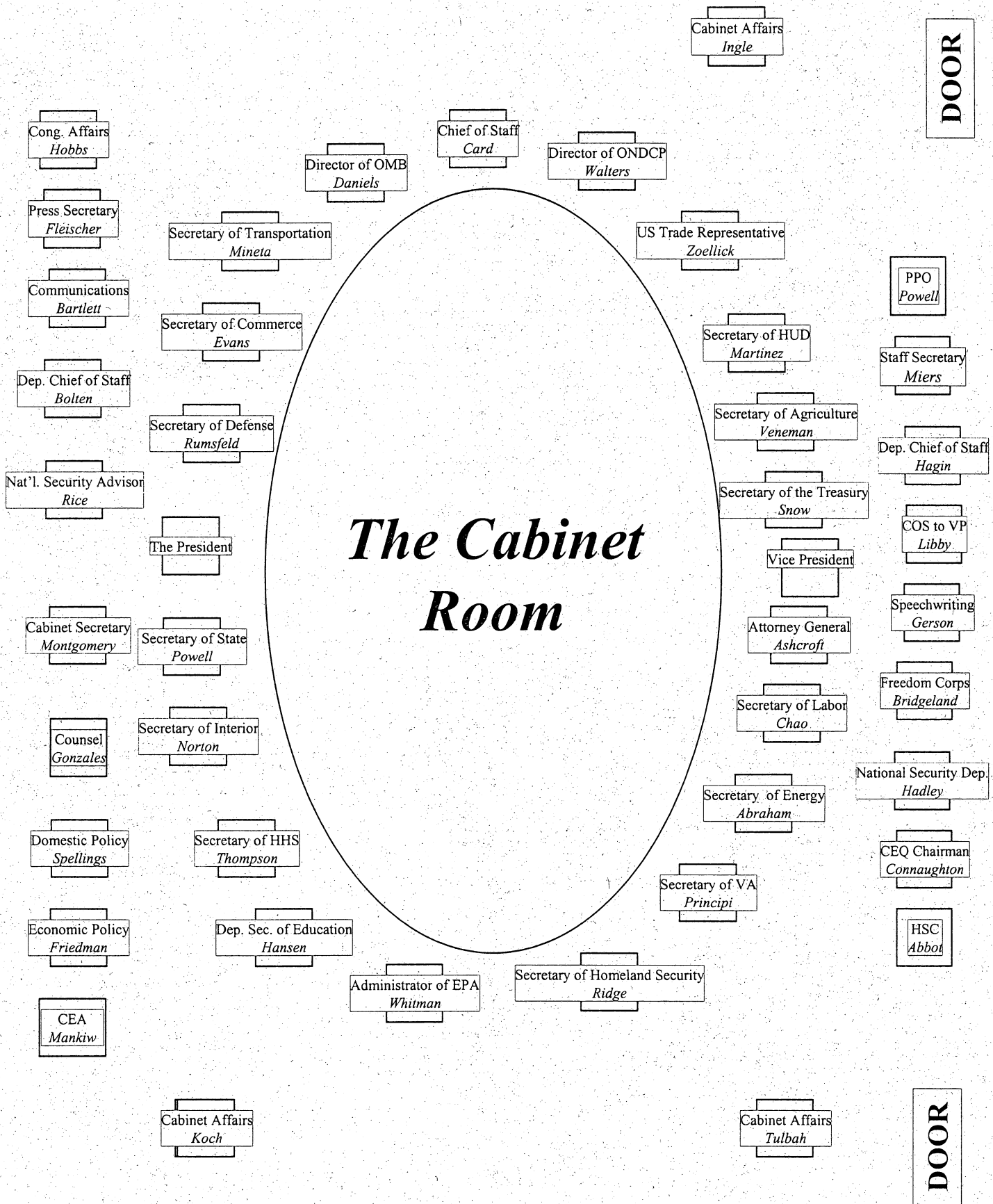
VI. REMARKS

- Talking Points for initial remarks provided by Cabinet Affairs.
- Talking Points for the Press Pool portion provided by Speechwriting.

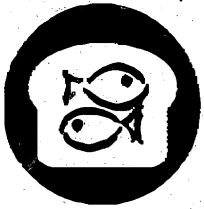
VII. ATTACHMENTS

Talking Points for the Press Pool
Seating Chart

TALKING POINTS FOR PRESS POOL
TO BE PROVIDED



*Meeting of the President's Cabinet
March 20, 2003*



facsimile
transmission

562654
f15006-27

Number of pages: 2
including cover

To: Karl Rove, Senior Advisor to the President
Fax # 202-456-0191

From: David Beckmann

Date: March 13, 2003

BREAD FOR THE WORLD / BREAD FOR THE WORLD INSTITUTE

50 F St. NW, Suite 500

Washington, DC 20001

Phone: 202-639-9400

Fax: 202-639-9401



Bread for the World

Seeking Justice. Ending Hunger.

March 13, 2003

Dear President Bush,

The Senate Budget Committee is moving to cut your FY 2004 request for the Millennium Challenge Account from \$1.3 billion to \$300 million and delay your promised \$5 billion level from 2006 to 2008. Similarly, the House Budget Committee is proposing to cut foreign aid spending by \$700 million.

Tomorrow will make it exactly one year ago that you proposed the MCA. Your party members in the congressional budget committees are attacking your proposal and undercutting your credibility.

Right now you are promising aid to various countries that ally themselves with the United States against Iraq. If you don't make good on your MCA pledge, why should countries believe the aid promises you are making now?

Bread for the World is urging our members and churches across the country to support your MCA proposal. We have been lobbying Democrats to work with you on the MCA. But the credibility of your commitment to the MCA will be strained if Republicans in the House and Senate pass budget resolutions that cut foreign aid funding and, in the case of the Senate, specifically slash the MCA.

Please take action to defend your MCA proposal and, more generally, your proposed increase in poverty-focused development assistance.

Sincerely yours,

The Rev. David Beckmann
President

cc: Secretary Colin Powell
Secretary John Snow
Dr. Condoleezza Rice
Mr. Mitch Daniels
Mr. Andrew Card
Mr. Karl Rove



MEM 562654
Flood-21

BEVERLY KAUFMAN COUNTY CLERK

February 21, 2003

Karl Rove
Senior Advisor to the President
1600 Pennsylvania Avenue
2nd Floor, West Wing
White House
Washington, D.C. 20502

Dear Mr. Rove:

I just wanted to take an opportunity to express my gratitude to the President and his administration for ensuring the availability of funds for the Help America Vote Act. As one of many election officials in the country, I can say that the use of federal funds will certainly spur and assist the upgrade of voting equipment throughout the country. As a Republican, I know how difficult it was for the President to agree to a spending bill above his recommended ceiling, but please be assured that election officials will see the funds put to good use.

I only wish to convey the need for ensuring that the Help America Vote Act receives the appropriate level of spending in future years to continue the process of upgrading equipment and assist with future improvements in the field of election administration. Election officials are just now beginning to receive the recognition and funding levels they deserve so it would be a disappointment to take one step toward progress, only to take two steps toward apathy.

Once again, please extend my gratitude to the President and the rest of the administration for agreeing to the omnibus appropriations bill and its inclusion of \$1.5 billion for the Help America Vote Act.

Sincerely,

Beverly B. Kaufman
County Clerk, Harris County, Texas

cc: Ruben S. Barrales
BBK:DB:db

EXEC. OFF. PRESIDENT
WH STRATEGIC INITIATIVES
2003 MAR 13 AM 10:41

562654
FG006-27

THE WHITE HOUSE

WASHINGTON

CEO FORUM BRIEFING STOP-BY

Thursday, March 13, 2003

9:30 a.m. – 9:35 a.m.

Eisenhower Executive Office Building
Room 450

I. PURPOSE

To stop-by a briefing for the CEO Forum, a key group of social entrepreneurs.

II. BACKGROUND

The CEO Forum is composed of members and spouses of companies ranging from \$100 million to \$218 billion in revenue. The group was formed out of a division of Focus on the Family's ministry. The purpose of the group is to encourage corporate integrity by doing the right thing for their customers, employees, shareholders, and their communities.

III. PARTICIPANTS

Seated in audience

Members of the CEO Forum
(see attached list)

White House Staff

Steve Friedman, Assistant to the President for Economic Policy
Jim Towey, Director of the Office of Faith-based and Community Initiatives
Steve Hadley, Deputy National Security Advisor
Gordon England, Deputy Secretary of Homeland Security
Brett Kavanaugh, Associate White House Counsel
Mitch Daniels, Director, Office of Management and Budget
Tim Goeglein, Deputy Director of Public Liaison
Matt Smith, Associate Director of Public Liaison

IV. PRESS PLAN

Closed

V. SEQUENCE OF EVENTS

- You arrive at Room 450
- **Note:** Tim Goeglein introduces you
- You deliver brief remarks
- You conclude and depart.

Note: Steve Friedman speaks before you.

Brett Kavanaugh, Steve Hadley, Jim Towey, Mitch Daniels and Secretary England will deliver remarks after you depart.

VII. ATTACHMENTS

Participant List

PARTICIPANTS

CEOs and Spouses

Mr. and Mrs. John Aden, Mac Tools
Mr. and Mrs. Eric Anderson, Crescent Machinery Company
Mr. and Mrs. John Beckett, R.W. Beckett Corporation
Mr. and Mrs. Jonas Beiler, Auntie Anne's Inc.
Mr. and Mrs. Sam Beiler, Auntie Anne's Inc.
Mr. and Mrs. Edward Bjurstrom, Amgen
Dr. Henry Blackaby, Henry Blackaby Ministries
Mr. and Mrs. James Blankemeyer, Metokote Corporation
Mr. and Mrs. Dean Borgman, Sikorsky Aircraft Corporation
Mr. and Mrs. Jed Burnham, Bank of Cherry Creek (ret)
Mr. James Caldwell, Omni Hotels
Mr. and Mrs. Wes Cantrell, Lanier Worldwide (ret)
Mr. and Mrs. Rich Case, Benchmark Associates, Inc.
Mr. and Mrs. Dave Cavan, Cavan Investments, Ltd.
Mr. Randall Clark, Cherokee Investment Partners
Mr. and Mrs. Michael Coleman, Integrity Music Media, Inc.
Mr. and Mrs. Larry Collett, Cass Information Systems, Inc.
Mr. John Coors, Coors Tek
Mr. James Crossingham, Spencer's Inc.
Mr. and Mrs. John DiPierro, Christian & Timbers
Mr. and Mrs. Ron Fromm, Brown Shoe Company
Mr. and Mrs. Lou Giuliano, ITT Industries
Mr. and Mrs. Edwin Grant, Pinnacle Forum
Mr. and Mrs. Ross Greene, Greene Consulting Associates, LLC
Mr. Mark Harvell, STATPROBE, Inc.
Mr. and Mrs. John Henkel, Linden Root Dickenson Foundation
Mr. and Mrs. Lance Herrin, Lanier Worldwide (ret)
Mr. and Mrs. Steve Hoeft, Summit Marketing
Mr. JC Huizenga, Westwater Group
Mr. Derek Johnson, Coors Tek
Mr. and Mrs. David Kidder, JP Morgan Chase
Mr. and Mrs. Ken Kolek, Prototype Consultants, Inc.
Mr. and Mrs. John Lang, Pinnacle Development Group
Mr. and Mrs. Jim Lindemann, Emerson Motor Company
Mr. and Mrs. Joe Mahoney, International Corporate Marketing Group
Mr. and Mrs. David McKinnon, Service Brands International
Mr. and Mrs. Steve Menefee, Arrow Electronics (ret)
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Mr. and Mrs. Terry Noetzel, Deloitte Consulting
Mr. and Mrs. Byron Norfleet, Brown Shoe/Naturalizer Division
Mr. and Mrs. Richard Purkey, Southeast Texas Industries, Inc.
Mr. and Mrs. Merrill Oster, RSJ.Com
Mr. and Mrs. Cort Randell, Transcontinental Entertainment, Inc.
Mr. and Mrs. Charles Ream, New Port Ship Building

Mr. and Mrs. Kevin Sanders, NCR
Mr. and Mrs. Marvin Schoenhals, Wilmington Savings Fund Society Bank
Dr. Lora Schwab, STATPROBE, Inc.
Mr. John Seiple, ProLogis
Mr. Scot Sellers, Archstone-Smith
Mr. and Mrs. Jim Seneff, CNL
Mr. and Mrs. Gary Skidmore, Harte-Hanks
Mr. and Mrs. Pat Spainhour, Ann Taylor
Mr. and Mrs. Paul Spence, Southeast Texas Industries, Inc.
Mr. Bill Spurgeon, Sargent Controls & Aerospace
Mr. and Mrs. Tom Stultz, Gray Television, Inc.
Mr. Steve Taylor, Fresh Express
Mr. and Mrs. Wayne VanDam, Campbell Agency
Mr. Tom Van Weelden, Allied Waste
Mr. and Mrs. Thomas Vegh, Maranatha
Mr. and Mrs. Jerry Weimer, Integrity Music Media, Inc.
Mr. and Mrs. Denny Weinberg, Well Point Health Network, Inc.
Mr. and Mrs. Frank Wicks, Sigma-Aldrich

Invited Guests of CEOs

Mr. David Miller, The Avodah Institute
Mr. and Mrs. Tony Stinson, Henry Blackaby Ministries
Mr. and Mrs. W.K. Paine, Community Foundation
Mr. and Mrs. Dan Horner, C.P. Morgan
Mr. and Mrs. Bryan Lacey, C.P. Morgan
Mr. John Coleman, Son of Michael Coleman Integrity Music Media, Inc.
Mr. and Mrs. David Hall, Pinnacle Forum

Focus on the Family Staff

Mr. and Mrs. David (Mac) McQuiston
Mr. and Mrs. Gary Walsh
Mr. Ron Prentice and Cole Prentice
Mrs. Mary Thomas
Mr. Ken Windebank

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Update on GOP... - To: Karl Rove, et al. - From: Cuddy Johnson	4	03/08/2003	PRM;

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FRC ID:

9718

OA Num.:

10742

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FOIA IDs and Segments:

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RESTRICTION CODES

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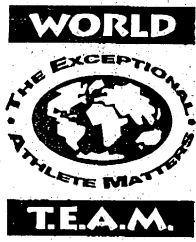
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FO006-27

~~Decline~~
declined
3/13

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TO: Mr. Karl Rove
Senior Advisor to the President

FACSIMILE NUMBER: 202-456-0191

FROM: Laura Foxx

DATE: March 12, 2003

PAGE 1 OF 6

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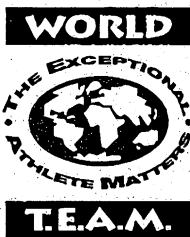
Comments:

The attached letter about our 7th Annual Charity Celebrity Bicycle Auction was mailed to you on March 12, 2003. I am also sending it by fax in order to receive your prompt consideration. We will be following up with you about your possible participation in this special evening. In the meantime, if you have any questions, please call me, Laura Foxx, or my colleague Jenni Gaisbauer at 704-370-6070.

Please see attached.

2108 South Boulevard
Suite 101
Charlotte, NC 28203
704-370-6070
704-370-7750 FAX

info@worldteamsports.org
www.worldteamsports.org



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2108 South Boulevard
Suite 101
Charlotte, NC 28203
704-370-6070
704-370-7750 FAX

info@worldteamsports.org
www.worldteamsports.org

March 12, 2003

Mr. Karl Rove
Senior Advisor to the President
The White House
1600 Pennsylvania Avenue N.W.
Second Floor, West Wing
Washington, DC 20500

Dear Mr. Rove:

The organization on whose board we serve, World T.E.A.M. Sports, will host the 7th Annual Charity Celebrity Bicycle Auction in Washington, D.C. This unique and exciting event will honor six distinguished Americans who have made a difference in the worlds of diplomacy, commerce and sports. The event will take place at The Sports Club/LA at The Ritz-Carlton on May 13 or 14, 2003, with a confirmation on the date very soon.

This year marks the 10th anniversary of World T.E.A.M. Sports. Since our beginning, we have been providing creative ways for all persons to be involved in sports and recreation – with a very special emphasis on building diverse teams, taking on challenging endeavors and providing equal access for persons with and without disabilities. Each person brings their unique talents and skills to our events and everyone draws on this collective pool of talent. Our events have taken place in every corner of the world and have been chronicled through four documentary films, all of them garnering awards – two of which won Emmy Awards. With each event we have a powerful educational outreach component and in many cases we build a very purposeful medical initiative. The power of sports as a means to build communities – to bridge a path of understanding and goodwill is self-evident in our work. And the results are profound.

This special event in May will not only celebrate our 10th anniversary, but will raise funds for our on-going work and for our September event called Face of America. Just two years after the September 11 event, we will embark on a journey, by bicycles and handcycles, from New York City to Washington, D.C. Last year this commemorative event attracted more than 1,200 participants. We expect no less enthusiasm this year. Face of America will be an event of unity and solidarity that will include family members, firefighters, police officers, friends and colleagues of those who were lost. It will also include Americans, with foreign team members, who value sports as a tool to mobilize people in proclaiming good will, understanding and a desire to connect with disparate groups of people.

During the evening of the event, we will auction off silently, but with great enthusiasm and spirit, a fine collection of bicycles from notable individuals in

Page 2 – Invitation to Mr. Rove

politics, business, entertainment and professional sports. We have attached a list of past bicycle donors for your review – an amazing group of friends like Robin Williams, Madonna, Elizabeth Taylor, Yoko Ono, Tom Brokaw and Shaq---to name a few.

If you can help us by donating your bicycle, the staff of World T.E.A.M. Sports will make this an easy process for you. The attached form is the first step. From there we will collect the bicycle, even clean it up, and showcase it at the grand event in May. We do ask that you autograph the frame or bicycle seat. The proceeds will benefit the organization outreach programs and will bolster our efforts for the Face of America event in September. In addition to the bicycle donation, we welcome your attendance that evening.

We know that you are often asked to support important causes and activities. We hope, however, that you find our work compelling and ever more important at this particular time in our history. Plus, you will be supporting one of the best fundraisers we've ever been involved with. We will be honored to have you among the notable celebrities at our May auction.

Should you have any questions, please feel free to call Laura Foxx or Steve Whisnant at the World T.E.A.M. Sports office – 704.370.6070.

Thank you very much.

Sincerely,

Greg LeMond
Director

Christopher Reeve
Director

Attachments: Reply Form
List of past bicycle donors

7th Annual World T.E.A.M. Sports' Celebrity Bicycle Auction

Tuesday, May 13 or Wednesday, May 14
7:00 PM to 10:00 PM

The Sports Club/LA
1170 22nd Street NW
Washington, DC 20037

Proceeds to benefit World T.E.A.M. Sports' Face of America

Donor: _____

Preferred mailing address: _____

Contact person: _____

Telephone number: _____

Facsimile number: _____

Type of bicycle donated: _____

Estimated value: _____

Please return this form to: Laura Foxx
World T.E.A.M. Sports
2108 South Boulevard, Suite 101
Charlotte, NC 28203
Telephone: (704) 370-6070
Facsimile: (704) 370-7750

World T.E.A.M. Sports will work with you or your designee to secure the bicycle for the auction (overseeing pick-up, shipping costs, etc.). If you should have any questions please contact Laura Foxx or Steve Whisnant at World T.E.A.M. Sports, (704) 370-6070.



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Executive Director

2108 South Boulevard
Suite 101
Charlotte, NC 28203
704-370-6070
704-370-7750 FAX

info@worldteamsports.org
www.worldteamsports.org

Celebrity Bicycle Auction

Bicycle Donors

Billie Jean King

Tom Brokaw

Dave Brown of the NY Giants

Angela Bassett

Ed Begley, Jr.

Hubert Davis of the NY Knicks

Patrick Ewing of the NY Knicks

Frank & Kathie Lee Gifford

Anthony Edwards

Mario Cuomo

Janet Evans

Kim Fields Freeman

Senator Patrick Moynihan

New York Mets TEAM Bicycle

Steve and Candace Garvey

John Starks of the NY Knicks

Donald Trump

Johnny Unitas

Charlie Ward of the NY Knicks

Tinker Juarez

Madonna

Martina Navratilova

Paola Pezzo

Rene Russo

Arnold Schwarzenegger

Bill Walton

Mickey Mantle

Michael Dukakis

New England Patriots TEAM Bicycle

Celine Dion

Boston Celtics TEAM Bicycle

Jay Leno

Mike Piazza of the NY Mets

Mario Andretti

Lance Armstrong

John McEnroe

Elle McPherson

Nicole Miller

Pat Boone

Clint Eastwood

Rosie O'Donnell

David Halberstam

Shaquille O'Neal

Greg LeMond

Christopher Reeve

Johnny G

Elisabeth Shue

Wayne Gretzky

Goldie Hawn

Eric Heiden

Kathy Ireland

Stacy Keach

Greg Louganis

Diana Nyad

Alexandra Paul

Robin Roberts

Elizabeth Taylor

Jon Voight

Robin Williams

John Havlichek

Joe Kennedy

Robin Cook, MD

Doug Flutie, Jr.

Senator John Kerry

Peter Lynch

Artie Johnson

U.S. Women's Soccer TEAM Bicycle
Vinny Testaverde of the NY Jets
New York Yankee TEAM Bicycle
Kerry Collins of the NY Giants
Mo Vaughn
Paul Newman
Britney Spears
New York City Firefighters TEAM Bicycle
(Engine 33, Ladder 9)
Cal Ripken, Jr.

Sean P. Diddy Combs
Michael J. Fox
Bebe Neuwirth
Wynton Marsalis
Rudolph Giuliani
Yoko Ono
Evander Holyfield
Paula Zahn
Nelly

562654
F0006-27

KARL ROVE

**RECEPTION AND DINNER FOR THE
REPUBLICAN PARTY OF ARKANSAS**

Wednesday, March 5, 2003
6:30 p.m. – 7:45 p.m.
Clear Channel Metroplex Event Center
10800 Colonel Glenn Road
Little Rock, Arkansas

I. PURPOSE

To attend a reception and deliver remarks to a dinner supporting the Republican Party of Arkansas.

II. BACKGROUND

You will first attend a private reception with 90-100 sponsors who contributed \$1,000 per couple. You will then deliver remarks to the reception guests and an additional 300 party activists who have contributed \$100 per person at the dinner. The event will raise approximately \$100,000 to support the Republican Party of Arkansas.

III. PARTICIPANTS

VIPs at Sponsor Reception (30 minutes)

Governor Mike Huckabee (R, AR)

First Lady Janet Huckabee, wife of Governor Huckabee

Lieutenant Governor Win Rockefeller (R, AR), Bush-Cheney 2000 Co-Chair

Gilbert Baker (R), State Senate Minority Leader

Marvin Parks (R), State House Minority Leader

Tim Hutchinson (R), Former U.S. Senator

Marty Ryall, Chairman, Republican Party of Arkansas

Mitchell Lowe, Executive Director, Republican Party of Arkansas

Richard Bearden, Bush-Cheney 2000 state director

Kevin Shuvalov, Regional Political Director, Republican National Committee

80 Additional Reception Guests

Dinner (45 minutes)

Sponsor Reception Participants (listed above)

Participants Seated at Your Table

Sharon Trusty, State Senator (R-Russellville)

Fritz Cronverger, Senator Trusty's husband

Stubby Stumbaugh, Mayor of Cabot, Arkansas

Dr. Richard Beck, President, Arkansas Pharmaceutical Association

Bert Dickey, Banker and long-time Republican Party activist

Pat Dodge, Crittendon County Chair, Bush Cheney 2000

Bobby Dodge, Pat Dodge's wife

Tommy Goldsby, West Memphis farmer and long-time Republican Party contributor

300 State and local officials and Republican activists

IV. SEQUENCE OF EVENTS

Wednesday, March 5

11:00 a.m. You and Paul Dyck depart the White House for Reagan National Airport.

12:47 p.m. You depart Reagan National Airport on American Flight #2967 en route St. Louis, Missouri.

3:21 p.m. You depart St. Louis aboard American Flight #3173 en route Little Rock, Arkansas.

4:40 p.m. You arrive Little Rock National Airport.

Note: Richard Bearden will meet you and take you to the Capitol Hotel.

Capitol Hotel

111 W. Markham

Little Rock, Arkansas 72201

501-374-7474

Confirmation #2425

5:15 p.m. You meet briefly for Q&A with David Sanders (Stephens Media) at the Capitol Hotel. (See biography attached)

5:35 p.m. You depart Capitol Hotel en route Governor's Mansion (1 mile).

5:45 p.m. You meet with Governor Huckabee at Governor's Mansion.

6:15 p.m. You depart Governor's Mansion en route Clear Channel Metroplex Event Center for Republican Party of Arkansas Reception and Dinner.

6:30 p.m. You arrive Clear Channel Metroplex Event Center and proceed to Front Foyer for mix and mingle at Sponsor Reception.

Note: You will not be expected to deliver remarks at the reception.

- 6:55 p.m. You end participation and proceed to main dining room for dinner.
Note: There will not be a head table. You will be seated at Table Three with eight people (see participant section).
Note: Salads will be pre-set, but dinner will not be served until after you depart.
- Chairman Ryall will welcome guests
 - Representative Marvin Parks will offer the invocation
 - State Senator Sharon Trusty will lead the Pledge of Allegiance.
- 7:10 p.m. Lieutenant Governor Rockefeller introduces Governor Huckabee for brief remarks. Governor Huckabee delivers brief remarks and introduces you.
- 7:20 p.m. You deliver remarks.
- 7:45 p.m. You conclude participation in event and depart Clear Channel Metroplex Event Center en route Capitol Hotel for RON.

Thursday, March 6

- 7:00 a.m. You and Paul depart Capitol Hotel en route Little Rock National Airport.
- 8:25 a.m. You depart Little Rock on American Flight #3062 en route St. Louis, Missouri.
- 10:40 a.m. You take American Flight #2950 en route Washington D.C. – Reagan National Airport.
- 1:41 p.m. You arrive Reagan National Airport.
Note: Susan will pick you up at the airport.

V. PRESS PLAN

Sponsor Reception: Closed
Dinner: Closed

VI. REMARKS AND ATTACHMENTS

Remarks
Arkansas Political Briefing
Background on David Sanders

BACKGROUND ON DAVID SANDERS

David J. Sanders is a freelance columnist whose work is distributed by *Donkey News* in Little Rock, Arkansas. Sanders has been involved in state politics since before his 1997 graduation from Ouachita Baptist University. While a student pursuing a communications and political science degree, he was a member of then Lieutenant Governor Mike Huckabee's 1996 transition team and became a policy and communications aide to the governor after graduation. He left the governor's office in 1998 to serve as press secretary to Fay Boozman during Boozman's failed U.S. Senate campaign.

Sanders is married to the former Becca Leach of Fort Smith. They and their two children live in Little Rock, where Sanders heads a health care services group when he is not writing.

Brett Kavanaugh
photo op?

562654
F-6006-27



Robert Hess, RN, PhD
Corporate Director of Continuing Education
Division of Continuing Education

...rhess@nursingspectrum.com

TO: Ari Fleischer
FROM: Bob Hess
DATE: April 10, 2002
SUBJECT: Nurse of the Year Photo

Ari - I am requesting a photo to be taken with President Bush; our Nurse of the Year, Ernest Grant, RN; and the President and Publisher of Nursing Spectrum, Patti Rager, RN. Nothing more, really. I have attached an overview of the process for choosing the our Nurse of the Year, which has evolved over the past four years. We are basically celebrating the best of our 2.6 million nurses during Nurses Week, which occurs during the first week of May, coinciding with Florence Nightingale's birthday.

X

Just a note about Nursing Spectrum. We are the largest communications organization for nurses in the world. We have a print circulation of more than one million and a website that gets about nine million hits a month. We would disseminate this photo through our magazines and website.

I would anticipate accompanying Patti and Ernest, along with another colleague, Cindy Saver, RN, our corporate editorial production director.

I am particularly happy with our choice this year, a MALE nurse. There are only about 160,000 men in nursing. I understand that there are eight documented cases where Ernest's teaching kids about how to act in fires have saved children's lives. An added note is that Ernest was active in giving care in New York City during 911. I just knew a candidate would emerge from that situation, and here he is. We are proud of him.

]

I'm on the road for the next day or so, but I can be reached on my cell phone though at (b)(6) or Evi can find me. We'd like to have the photo taken as soon as possible, so we can make our deadlines for Nurses Week.

Thanks for even considering this.

Nurse of Year Program

(M)

(b)(6)

Nursing Spectrum
Division of Continuing Education
2002 Renaissance Blvd., Suite 120
King of Prussia, PA 19406

Phone: (610)-275-4100 Fax: (610)-275-0179
Phone: (800)-866-0919 Fax: (800)-285-8880

Overview

The Nurse of the Year program is designed to recognize nurses' contributions to the nation's healthcare. Now in its fourth year, the program solicits nominations from across the United States. A panel of registered nurse experts selects the nurse of the year from the pool of nominations on the basis of the following criteria:

- Achieve on-the-job excellence
- Represent nursing in a positive light

The theme of this year's program was "RNs: Prouder than Ever"

Process

Nurses were nominated in any of the following categories:

- Manager (managers, CNOs, etc.)
- Staff Nurse
- Advanced Practice Nurse (CNS, NP, midwife, nurse anesthetist)
- Educator (staff development, faculty, etc.)
- Other category (for entrepreneurs, etc.)

Nominations were solicited through a nationwide press release as well as announcements in Nursing Spectrum's 10 regional magazines (circulation of about 1 million registered nurses) and its website.

Each of the 10 regions selected a winner for the region. Representatives from a national advisory board selected the overall winner. This board consists of representatives from major nursing associations such as the honor society for nursing, national black nurses association, national association of Hispanic nurses, and state council of boards of nursing.

Recognition

A gala recognition event will be held for the nurse of the year in North Carolina. The target date is May since nurses week is May 6-10. The nurse of the year will be recognized in all 10 editions of Nursing Spectrum and on its website. An international press release will also be sent to major media outlets around the world and to major nursing associations.

Winner

Ernest Grant, RN, MSN, nursing education clinician, North Carolina Jaycee Burn Center, University of North Carolina Hospitals.

Nursing Spectrum
Division of Continuing Education
2002 Renaissance Blvd., Suite 120
King of Prussia, PA 19406

Phone: (610)-275-4100 Fax: (610)-275-0179
Phone: (800)-866-0919 Fax: (800)-285-8880

Ernest devotes himself to burn prevention. Among his many accomplishments, he —

- Travels across NC to educate people on burn prevention. In one year he taught more than 8,000 people.
- Developed a "Learn Not to Burn" program, which is grant-funded and nationally recognized. He currently teaches this program. He is a 6 foot 4 inch African-American who holds the children's attention by dressing as Sparky the Fire Dog to talk with kindergarten and first grade students.
- Implemented many burn prevention initiatives in the community, working closely with civic organizations, fire and law enforcement groups, and other community organizations.
- Teaches other nurses about care of burn patients, including teaching in a statewide burn internship program
- Went to NY City post 9/11 on his own time and provided direct patient care on 10, 12-hour night shifts.

Ernest is well known as an expert nurse and a great contributor to the nursing profession and to the community at large.

Nursing Spectrum
Division of Continuing Education
2002 Renaissance Blvd., Suite 120
King of Prussia, PA 19406

Phone: (610)-275-4100 Fax: (610)-275-0179
Phone: (800)-866-0919 Fax: (800)-285-8880

THE WHITE HOUSE
WASHINGTON

FACSIMILE TRANSMITTAL SHEET

TO: Andrew Ciafardini

FROM: Henry Hager

COMPANY:

DATE:

FAX NUMBER:

6-6489

TOTAL NO. OF PAGES INCLUDING COVER:

PHONE NUMBER:

SENDER'S REFERENCE NUMBER:

RE:

vetting request

YOUR REFERENCE NUMBER:

URGENT

FOR REVIEW

PLEASE COMMENT

PLEASE REPLY

PLEASE RECYCLE

NOTES/COMMENTS:

Brett Kavanaugh would like these vetted
before submitting to Counsel.

Thanks,
Henry

Withdrawal Marker

The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	CSPP Feb Mtg Request - To: Susan Ralston - From: Karl Rove	1	11/26/2002	P5;

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Records Management, White House Office of

SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

FOLDER TITLE:

562654

FRC ID:

9718

OA Num.:

10742

NARA Num.:

10800

FOIA IDs and Segments:

2018-0011-P

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

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Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

2002-11-26

09:07

(512) 728-3215

Dell

P 1/1

Dell Computer Corporation
One Dell Way
Round Rock, Texas 78682

Telephone 512.728.8400
Telefax 512.728.8366
michael@dell.com
www.dell.com

Michael S. Dell
Chairman & CEO



November 26, 2002

The Honorable George W. Bush
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

The high-technology industry is a driving force in our economy, employing 5.6 million people and accounting for \$150 billion in exports. Since 1989, the Computer Systems Policy Project (CSPP), a group of leading technology CEOs, has served as a vital link between the technology industry and policymakers in ensuring we achieve common goals. We appreciate your administration's willingness to engage us in a consistent dialogue and the opportunity to work with Vice President Cheney and Andrew Card on high-technology issues.

As the Chairman of CSPP, I'm writing to request a meeting with you this coming February 5th to discuss the key role that American high-technology companies play in our national security and prosperity, particularly in these critical times. Other CEOs who have confirmed for this meeting are Sam Palmisano of IBM, Carly Fiorina of Hewlett Packard, Craig Barrett of Intel, Lars Nyberg of NCR, Joe Tucci of EMC, and Larry Weinbach of Unisys.

We would like to discuss issues with you that are critical to the future success of our industry and that will be before your administration and the 106th Congress. As you know, the widespread deployment of broadband and the implementation of a more modern export control system are both critical to the future stability of the information technology industry, and thus the prosperity of our economy as a whole. Also, the proposal by some that Congress mandate a technology fix to piracy issues could have the unintended consequences of stalling innovation in our industry and increasing costs. We appreciate your leadership in these areas and look forward to discussing these matters and any other issues you may wish to raise with our group.

We are grateful for your administration's continued leadership and look forward to seeing you in February. Thank you for considering this request.

Sincerely,

Michael S. Dell

CC: The Honorable Andrew Card
Karl Rove

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	Hello from Prague - From: Joseph Drew	2	03/20/2003	P6/b6;

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SERIES:

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FOLDER TITLE:

562654

FRC ID:

9718

OA Num.:

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NARA Num.:

10800

FOIA IDs and Segments:

2018-0011-P

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562654
F6006-27

Ralston, Susan B.

From: Carol Stertzer [carol.stertzer@loi.org]
Sent: Thursday, March 20, 2003 12:19 PM
To: Ralston, Susan B.
Subject: Note from Rev. James Robison

Susan, Here is a thought for Karl...

*Thanks,
James*

3/20/03

Dear Karl:

All I see is WISDOM. Betty and I continue to be in prayer. Thanks for the connection with Jim Towey. I believe we can build a powerful and positive coalition among brilliant and caring minorities.

In light of the foolish statement by Natalie Maines of Dixie Chicks, what about the President issuing a response through Ari Fleischer along this line:

"Although the sentiment may have been ill-timed, as President I will lead to guarantee the protection of everyone to freely and openly express their beliefs. This is one of the great blessings of freedom. You asked the public for forgiveness. I for one as President forgive you. God bless."

I think gestures like this bring positive response, even from the opposition or foolish people. Just a thought. If you think this is frivolous and not worthy of attention, I understand.

Sincerely,

James Robison
Founder and President
LIFE Outreach International

Ralston, Susan B.

562654
F6006-27

From: Goldman, Adam B.
Sent: Sunday, March 23, 2003 5:33 PM
To: Ralston, Susan B.
Subject: Fw: Update



att1.htm (1 KB)

Not sure if Karl would want to see or not...

----- Original Message -----

From: mbrooks@rjchq.org
To: Ken Mehlman/WHO/EOP@EOP
Cc: Adam B. Goldman/WHO/EOP@EOP
Date: 03/07/2003 10:20:05 AM
Subject: Update

Ken- hope you are well. We haven't spoken in a while but I wanted to update you on the great successes of the RJC and our efforts in the Jewish community over the last few weeks.

- * Our Winter mtg. In Boca was a huge success. We had a record turnout of our leadership from around the country. Norm Coleman, John Cornyn, and Tom DeLay attended. All gave great speeches. We generated both local and national press from the event (esp. DeLay's remarks)
- * We had Norm Coleman speak to a SRO crowd of over 400 people last weekend in Aventura, Fl. He was awesome and is a real superstar. He is a great speaker, and is a forceful advocate for the President and the RJC. We are going to have him travel all around the country with trips scheduled for LA and Philly (an event with/for Sam Katz)
- * We did a several events in LA with Arlen Specter- this will be a priority for us.
- * We have a large DC event planned with Eric Cantor on March 25.
- * Plans are getting finalized to open the NY office and the office in Ohio in the near future

On another note, you should be aware that Edsall is looking to do a big story in advance of the AIPAC conference about the momentum for the GOP in the Jewish community. I am optimistic that this will be a positive piece.

Also, Dennis Prager will be coming to DC toward the end of the month to talk about the Senate race. Can you and Karl find some time to meet with him while he is in town.

Is there anything else you'd like to see us doing?

Best-

-Matt - att1.htm

562654
F6006-27

Leor

Company

FACSIMILE TRANSMITTAL SHEET

TO: Honorable Mr Karl Rove.	FROM: B"H Mrs. Orly Benny Davis
COMPANY: The White House	DATE: 1/29/2003
Senior advisor to the President	TOTAL NO. OF PAGES INCLUDING COVER: 2
PHONE NUMBER: 202-456-0191	SENDER'S REFERENCE NUMBER: 843-705-5100
Greetings;	YOUR REFERENCE NUMBER: Fax 843-705-5254.

URGENT
 FOR REVIEW
 PLEASE COMMENT
 PLEASE REPLY
 PLEASE RECYCLE

NOTES/COMMENTS:

B"H

Please pass the attached letter to Mr Karl Rove.

Thank you very much for your time.

Orly Benny Davis.

P.O. Box 797 - Bluffton, SC 29910 - Phone: (843) 705 - 5100 - Fax: (843) 705 - 5254

Leor

Company

B"H

March 24, 2003

*Honorable Mr Carl Rove
Senior Advisor to The President
The White House
Washington DC*

Honorable Mr Rove,

Greetings your honor,

*Just a note to send our blessing and cares your way.
As the USA is approaching its one-week of active war it is time for us all
To say that our support of you and our troops and our President is ever strong.*

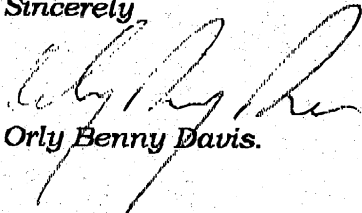
*The conflict that came upon us all on Sep 11 2001 started a new front in the fight
against Terrorism and every safe heaven they have.
I do understand that the importance of this war is of global proportion and the all
picture will be clear at the History Book. However today one thing is sure we
trust in you and we know that your honor will do the best for the world.*

*As I mentioned in my pervious correspondence I will be in Washington
on March 30, 2003 to April 1, 2003 at the annual AIPAC Conference.*

If there is any thing I can do please do not hesitate to call 843-816-2686.

May God bless your honor and may it all come to a fast conclusion.

Sincerely



Orly Benny Davis.

P.O. Box 797 – Bluffton, SC 29910 – Phone: (843) 705 – 5100 – Fax: (843) 705 – 5254

562654
flood-21

Ralston, Susan B.

From: Jane Dee Hull (b)(6)
Sent: Thursday, March 20, 2003 2:39 PM
To: Ralston, Susan B.
Subject: Hoorah!!

Great going--surprise was even good for the talking heads--we seem to have more of them over there than military!! I believe Arizonan's are behind war, few protests, support from Arizona Republic. Don't know about Pravda East, as the Tucson Daily Star is called, but they usually come from the left. If there is any message you need to get out, I can always do an op ed piece in Republic, but they really have been supportive. So is McCain, except for tax cuts, I understand!!! Thanks for taking care of Rick-he will do a great job for you. Let the President know there are many, many praying for him, as he makes the right decision for the world.

Jane Dee Hull

(b)(6)

fx 602.971.8470

562659
F0006-27

PUBLIC STRATEGIES INC
98 San Jacinto Blvd., Suite 900
Austin, TX 78701
psstrategies.com

FAX COVER

DATE: 03/24/03
TO: Karl Rove
FROM: Mark McKinnon
PHONE: 202 456 2369

PAGES: 2 w/cover
FAX: 202 456 0191
FAX:

MESSAGE:

[Lined area for message content]

The information contained in this communication is confidential and is intended only for use of the addressee. It is the property of Public Strategies, Inc. Unauthorized use, disclosure, or copying of this communication is strictly prohibited. If you have received this communication in error, please notify us immediately at 1-800-431-5485 and destroy this fax.

PUBLIC STRATEGIES INC

March 24, 2003

Gabor S. Boritt
Gettysburg College
300 North Washington St.
Campus Box 435
Gettysburg, Pennsylvania 17325-1486

Dear Professor Boritt:

Thank you very much for suggesting that Karl send me your son's first documentary film, *Adams County USA*. What an eye for detail he has, and what a fascinating story of the Gettysburg area. You can certainly be proud of his efforts.

I will keep the tape and pass it on to whomever I think might benefit from Jake's young, fresh talent.

Sincerely,



Mark McKinnon

MM:kj
cc: K. Rove

562654
FG006-27

Ralston, Susan B.

From: Jackson, Barry S.
Sent: Wednesday, February 26, 2003 10:01 AM
To: Ralston, Susan B.
Subject: Re: FW: Note from Chuck Colson

I talked to Bridge - KR could tell Colson the following:

1. The policy folks are looking at the report, but first run through appears very promising
2. Assuming the policy sides does pan out, we'd be supportive of doing an event with POTUS to highlight the report, possibly in TX
3. Given the Iraq situation, a later release would be advisable in helping to assure good coverage

Bridge said Karl also sent the note on to Margaret and Jay, so I'm not sure what they'd counsel

From: Susan B. Ralston/WHO/EOP@Exchange on 02/25/2003 07:44:37 PM

Record Type: Record

To: Barry S. Jackson/WHO/EOP@EOP
cc: Kimberly Ellison/WHO/EOP@EOP
Subject: FW: Note from Chuck Colson

Can you suggest a draft response?

-----Original Message-----

From: Nancy Niemeyer [mailto:Nancy_Niemeyer@pfm.org]
Sent: Tuesday, February 25, 2003 2:57 PM
To: Rove, Karl C.
Subject: Note from Chuck Colson

Dear Karl,

Byron Johnson at the University of Pennsylvania met with our Board on Friday. The Texas report is finished. I told you that the recidivism rate would be under 15%; it is actually 8% (which compares to 20% in a control group of similar inmates not part of our prison, a two-thirds reduction in recidivism - and it compares amazingly with the national statistic of 67% recidivism).

The University of Pennsylvania report will be published in an academic journal (necessary for validation and peer review) and ready for release April 1. We are presently shooting for a

release date of April 8 but do not want to lock that in until you tell us if you have any desire to do anything with this.

This is a tremendous trophy for the President. He pushed this through in Texas when no one else would touch it, and now we have the first ever, peer-reviewed, legitimate academic study of the efficacy of a faith-based solution - and it's his. We'd like to maximize the credit and the exposure. We also recognize there are some other things going on in the world that keep him very much engaged.

Give us some guidance please.

Blessings, Karl.

Yours in His service,

Chuck

Withdrawal Marker

The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	Christmas Greeting for DisneyWorld Christmas Day Parade - To: Israel Hernandez - From: Dee Dee Benkie	1	11/04/2002	P5;

**This marker identifies the original location of the withdrawn item listed above.
For a complete list of items withdrawn from this folder, see the
Withdrawal/Redaction Sheet at the front of the folder.**

COLLECTION:

Records Management, White House Office of

SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

FOLDER TITLE:

562654

FRC ID:

9718

OA Num.:

10742

NARA Num.:

10800

FOIA IDs and Segments:

2018-0011-P

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

Deed of Gift Restrictions

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

VIDEO SCRIPT
ABC TV WALT DISNEY WORLD CHRISTMAS SPECIAL
DRAFT # 1

*Ben check
records*

December 10, 2002

Good morning.

As we celebrate this joyous time of year, we join millions of Americans in counting the many blessings we enjoy all year long including our freedoms, our faiths, and our families.

Laura and I hope you will join us in remembering and thanking all those who have given so much to establish, preserve and protect these precious gifts. Please also consider how you can share your blessings with those in need, and serve something greater than yourselves during this holiday season. Everyone can do something to help their neighbors and their nation. If you are looking for a way to make this holiday season a season of service, go online or make a phone call to the USA Freedom Corps to find volunteer opportunities in your community.

Laura and I join the Walt Disney Company in wishing you the happiest of holidays, and a wonderful New Year. May God bless you, and may God bless America.



left msg 11/26

562654

FG006-27

8/25 5/2/02

CBS SPORTS
51 WEST 52 STREET
NEW YORK, NEW YORK 10019-6188
(212) 875-4321

Vicki McQuade
Public Relations
The White House
November 19, 2002

Each year I produce the opening to the annual Army-Navy telecast, which this year will be on December 7th. I would like to know if the President would be available to tape a message that would become the body of this piece. We have written a script that the White House can amend as they see fit. The President would be on camera periodically throughout the piece, which will be around a minute and a half. I am filming scenes at both Academies in the next week that would be the thread of this feature,

To do this would involve myself, a cameraman, and an audio person to film the President, and if there is an in house teleprompter person we would use him also, at a location of your choice, at a time that is convenient between Monday December 2nd and Thursday December 5th.

Could you please contact me as soon as you can if you have any questions and let me know if this is something that the White House would be interested in doing.

Obviously, I am well aware of the current atmosphere and situation overseas, and know there are far more important issues on President Bush's mind. However, I feel this would be a tremendous morale boost for not only the Corps of Cadets and the Midshipmen, but for the nation as a whole.

Thank you for your time.

Sincerely,

Christopher Svendsen
Coordinating Feature Producer
CBS Sports
212-975-4338



CBS SPORTS
51 WEST 52 STREET
NEW YORK, NEW YORK 10019-0188
(212) 975-4321

yes
December 6, 2002

Script for Army-Navy Opening (rough draft)

FOR MORE THAN A CENTURY THE ARMY-NAVY GAME HAS CAPTURED THE ATTENTION OF OUR NATION. ON THIS DAY, WE GET TO ENJOY ONE OF THE RICHEST RIVALRIES IN ALL OF SPORT. [THE PLAYERS DRESS FOR A UNIQUE CHALLENGE]. THE RARE INSTANCE IN THEIR SERVICE CAREERS WHERE ALL THAT'S AT STAKE IS PRIDE. [IT IS A REGIMENTED SPECTACLE - BEGINNING WITH THE EARLY MORNING MARCH ON TO THE SINGING OF THE ALMA MATERS AT GAMES END... ARMY-NAVY IS INDEED A SHOW - A SHOW OF STRENGTH] FROM THE PLAYERS ON THE FIELD TO THE CADETS AND MIDSHIPMEN IN THE STANDS, THEIR PRESENCE IS A YEARLY REMINDER THAT HERE ARE THE MEN AND WOMEN WHO DEFEND OUR FREEDOM. RIGHT NOW, THESE ARE TRYING TIMES FOR OUR COUNTRY... AND WHILE THIS GAME IS A GRIDIRON BATTLE OF BROTHERS, SOON THEY MAY HAVE TO BAND TOGETHER AGAINST A REAL ENEMY. FOR THOSE SERVICEMEN AND WOMEN ALREADY STATIONED OVERSEAS, THIS IS A REMINDER... THEY ARE APPRECIATED BACK HOME. AS AMERICA WATCHES THE 103RD EDITION OF ARMY AND NAVY, THE COUNTRY IS ALSO SAYING "THANK YOU" TO EVERYONE WHO SERVES. WE HAVE NEVER BEEN MORE PROUD.

Fax Cover Sheet

Name: Mr. Henry Hager
Organization: The White House
Fax: 202-456-0191
From: Robyn Hadley/Sen. Bivins' office
Date: November 21, 2002
Subject: Video/audio tape request
Pages: 4

Urgent Reply ASAP Please Comment For Your Records

From the desk of...
Robyn Hadley
State Sen. Teel Bivins



The Senate of
The State of Texas
Austin, Texas 78711

may not have # 562654
Ben check records P0006-17
November 10, 2002

November 21, 2002

The White House
Attn: Scheduling Office
Washington, DC 20502-0184

Dear Mr. President:

On the evening of January 14, 2003, the Texas Senate will honor our mutual friend, **Governor Bill Ratliff**, for his historic two-year term as Lt. Governor.

We plan to play a brief video that evening that includes some of the highlights of last session. Knowing it will be impossible for you to attend this event in person, we would be most honored if you would agree to participate by videotape or audiotape.

Attached is the script for the videotape that was previously produced for another event. In bold, we've inserted the names of the people who will be interviewed and added to this existing tape. If we could add your comments to the end of the video, it would be a fitting tribute to this great man.

If you are able to participate, please have your office contact my administrative assistant, Robyn Hadley, at 512-463-0131. We hope you can join us "in spirit" for this event.

Sincerely,

Teel
Teel Bivins
State Senator

Sincerely,

Rodney
Rodney Ellis
State Senator

Script**Person of Vision Award Video****Prevent Blindness Texas****7/5/02**

Bill Ratliff was elected the 41st Lieutenant Governor of Texas by his colleagues in the Texas Senate on December 28, 2000 when Rick Perry became governor after the election of President George W. Bush.

Governor Ratliff's election marked the first time in Texas history that state lawmakers exercised their constitutional duty to choose a fellow senator to serve as the next Lieutenant Governor and President of the Senate.

In addition to assuming the duties of Lieutenant Governor, Governor Ratliff continued to represent Senate District 1 in northeast Texas where he was first elected in 1988.

-- Mrs. Sally Ratliff sound bite will be added here--

Texas Monthly magazine has named Governor Ratliff one of the state's ten best legislators many times. At the close of the 77th Regular Session he presided over last year, it praised him again-calling him "an unwavering North Star in a political universe in serious need of guidance."

Throughout his career, Governor Ratliff has built a solid reputation of tackling the toughest issues facing Texas, from public education to the state budget.

-- Speaker Pete Laney sound bite will be added here --

In his first year as a senator, he passed a bill to allow local communities in Texas to use part of their sales tax revenue to encourage economic development. Governor Ratliff also focused on highly-controversial workers' compensation reform in his first session and attended negotiations between the Senate and the House.

--Former Lt. Governor Bill Hobby sound bite will be added here--

He was named chairman of the Senate Education Committee in 1992 by former Lieutenant Governor Bob Bullock. For the next four years, he led the state in public education legislation and emerged as the architect of former Governor George W. Bush's education reforms.

Governor Ratliff re-wrote the entire Texas public education code on his laptop computer. His proposal-which emphasized local control-became law in 1995 and served as the centerpiece of Governor Bush's widely-acclaimed Texas education package.

-- Mrs. Jan Bullock's sound bite will be added here (tentative) --

A long-time advocate for higher school standards, Governor Ratliff also developed one of the first-and one of the most comprehensive-public school accountability programs in the country. His system has served as a model for other states.

Governor Ratliff chaired the powerful Senate Finance Committee from 1997 to 2000 and became a master of the intricate state budget. He designed new higher education funding formulas, met the growing need for state services and kept the budget balanced for four years-all without the need for a tax increase.

-- Rep. Rob Junell's sound bite will be added here --

In his autobiography, *A Charge to Keep*, President George W. Bush called Governor Ratliff, "the gray eminence of the Texas Senate. A calm, ramrod-straight, low-key Southern gentleman affectionately known to his colleagues as Obi-Wan Kenobi, after the wise adviser in Star Wars."

Governor Ratliff often credits the analytical skills he perfected in a 35-year career as a consulting engineer for his success in guiding public policy. He has served as president of the American Consulting Engineers Council and testified before Congress on the nation's infrastructure. He has won state and national professional awards and served as an adjunct engineering professor.

This is where we hope to add a videotaped "hello" from President George W. Bush.

###

Withdrawal Marker

The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Form	Schedule Proposal	1	06/19/2002	PRM;

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Records Management, White House Office of

SERIES:

Subject Files - FG006-27 (Office of Senior Advisor - Karl Rove)

FOLDER TITLE:

562654

FRC ID:

9718

OA Num.:

10742

NARA Num.:

10800

FOIA IDs and Segments:

2018-0011-P

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Records Not Subject to FOIA

Court Sealed - The document is withheld under a court seal and is not subject to the Freedom of Information Act.

Project Officer Worksheet
(to be submitted with Project Request)

Event CPAC Remarks in 2003
Project Officer (s) Matt Smith 6-77021

Date 6-19-02

	<u>Preferred</u>	<u>Proposed</u> (if > Pref)	<u>Actual</u>
Schedule approval -Video request	-6 wks _____	_____	_____
-Mtg w/ Head of State			
-Official	-1 mo _____	_____	_____
-Consultative	-10days _____	_____	_____
-Domestic travel	-14days _____	_____	_____
-Appearance in DC			
-w/ address	-14days _____	_____	_____
-w/ speech	-10days _____	_____	<u>Jan. 30, 2003</u>
-w/talking pts.	-5 days _____	_____	_____
-w/o comments	-5 days _____	_____	_____
-Photo Ops in Oval	-1 wk _____	_____	_____
-Mtg in WH (ex OLA)	-4 days _____	_____	_____
-Phone calls (ex OLA)	-4 days _____	_____	_____
Speechwriting request			
(w/ policy input)			
-Address	-14days _____	_____	_____
-Speech	-10days _____	_____	<u>Jan. 30, 2003</u>
-Talk Pts	-5 days _____	_____	_____
Logistics			
Advance (if > Complex)			
-out-of-town	-7 days _____	_____	_____
-in-town	-5 days _____	_____	<u>Jan. 30, 2003</u>
Venue, program, optics			
Secret Service			
Press, media, photo			
Military, if applicable			
POTUS aide			
Communications (if < Complex, w/ press)	-3 days _____	_____	_____
Venue/participant info to Vetting	-3 days _____	_____	<u>Jan. 30, 2003</u>
Info to Press/Media Affairs	-3 days _____	_____	_____
Final Address/Speech to POTUS	-3days/2 days _____	_____	_____
Briefing papers to Staff Secy	-2 days _____	_____	_____
EVENT DATE			<u>Thursday, January 30, 2003</u>
Follow-up info to Staff Secy	+1 day _____	_____	_____
Info to Diarist	+5 days _____	_____	_____

January 17, 2003

Ben
check
records

562654
F010A-27

SCHEDULE PROPOSAL

12/30/2002

TO: Bradley A. Blakeman
Deputy Assistant to the President
For Appointments and Scheduling

FROM: Karl Rove
Assistant to the President and Senior Advisor

REQUEST: VIDEO REQUEST - 2003 Cattle Industry Annual
Convention and Trade Show

PURPOSE: To promote the President's agenda on food and agriculture
policy.

BACKGROUND: Several leaders from the Cattle Industry will be holding
their annual Convention and Trade Show in Nashville,
Tennessee. The annual convention is considered the largest
beef cattle industry Trade Show in the country. Industry
segments will include animal health, animal ID, industry
associations, cattle breeds & sellers, communication,
computers, consultants, equipment, feed, fencing, finance,
haying, information, land, publications, retail, seed/weed,
and vet.

Throughout the convention cattle industry representatives
will be holding series of regional caucuses, council
meetings, subcommittee & committee meetings to discuss
the current farm policies affecting the cattle industry. With
the final meeting, to be held with the Stakeholders
Congress/National Cattlemen's Beef Association annual
membership, where the decisions will be made for the
future direction of the industry.

PREVIOUS PARTICIPATION: Denver, Colorado - 2002 Cattle Industry Annual
Convention & Trade Show.

DATE AND TIME: Wednesday, January 29, 2003

DURATION: 5 minutes

BRIEFING TIME: None

LOCATION: Gaylord Opryland Hotel
Nashville, Tennessee

PARTICIPANTS: National Cattlemen's Beef Association
Cattlemen's Beef Promotion & Research Board
National Cattlemen's Foundation
Cattle-Fax
American National CattleWomen
5,000 cattle men and women from all of the United States

OUTLINE OF EVENT: TBD – The video would be played during the Opening
General Session.

REMARKS REQUIRED: Remarks prepared by OPL and OSI.

MEDIA COVERAGE: Open Press

FIRST LADY'S ATTENDANCE: Not Requested

FUNDING SOURCE: National Cattlemen's Beef Association

RECOMMENDED BY: Karl Rove // JD Estes, Office of Public Liaison

 ACCEPT

 REGRET

 PENDING

PCR Clears
OK
11/13

562654
FC0006-27

To: Ruth Elliott

VIDEO REQUEST PROPOSAL

TODAY'S DATE: 10/28/02

TO: *December 10, 2002*

Bradley A. Blakeman
Deputy Assistant to the President
For Appointments and Scheduling

yes

FROM:

Karl Rove
Assistant to the President and Senior Advisor

REQUEST:

Video Message for the UOJCA National Convention in Westchester, NY.

PURPOSE:

To speak to the largest Orthodox Jewish group, one of the only groups that consistently supports the President's agenda

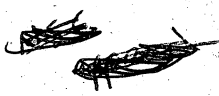
DATE AND TIME:

December 26-29, 2002

SOURCE OF PAYMENT:

UOJCA

BACKGROUND:



The Union of Orthodox Jewish Congregations of America ("UOJCA") is the largest Orthodox Jewish umbrella organization in the United States. The UOJCA represents over 700 synagogues throughout the United States, which collectively represent hundreds of thousands of individual Jews. Their national convention will take place in Westchester, NY this December with 1,000 to 2,000 people attending.

A video message from the President could help to reinforce the President's Middle East, Faith Based and education messages. The message would also be put on their website as part of a session for those not at the convention.

DURATION:

3-5 minutes

REMARKS ATTACHED:

Yes

STAFF CONTACT:

Adam Goldman, 6-5157

ORIGIN OF PROPOSAL:

UOJCA

ACCEPT REGRET PENDING

**SUGGESTED REMARKS TO
THE BIENNIAL NATIONAL CONVENTION of the
UNION OF ORTHODOX JEWISH CONGREGATIONS OF AMERICA
December 26-29 - Rye, New York**

Thank you Harvey Blitz for the kind introduction. I am honored to join, even by video, in the Biennial National Convention of the Union of Orthodox Jewish Congregations of America. I want to thank you, Rabbi Weinreb and Nathan Diament for your visits to the White House since the earliest days of my administration. I appreciate your friendship and support.

As you gather this week in New York, one hundred and four years after the Orthodox Union was founded by a group of visionary community leaders, you will rededicate yourselves ancient principles that are relevant to the most modern of times. And I am grateful for the opportunity to address you tonight.

Judaism has had an extraordinary influence on the history and institutions of the United States. At the dawn of this nation's life, John Adams wrote

"that the Hebrews have done more to civilize men than any other nation. If I were an atheist" Adams wrote, "I should still believe that fate had ordained the Jews to be the most essential instrument for civilizing the nations....I should believe that chance had ordained the Jews to preserve and propagate to all mankind the doctrine of a supreme, intelligent, wise, almighty sovereign of the universe, which I believe to be the great essential principle of all morality."¹

John Adams, George Washington and many other founders of our nation recognized that Americans owed their liberty to the Divine Creator, and that this nation's society and institutions would be strongest when they rested upon this foundation. They also recognized that the United States must be a place where people of all faiths are not only tolerated, but welcomed and allowed to flourish.

I am proud of the fact that over the course of world history, Jews and their institutions have flourished in the United States to an extent unrivaled anywhere else, except perhaps the modern State of Israel. Today, in this country, there are more day schools in session, Jewish books in publication, and synagogues at prayer than at any time in any one country since the days of the Second Temple. And I am certain that this is in large measure due to the fact that your faith and its values were part of the foundation upon which this nation was built.

The Orthodox Jewish community continues to play this role in American society today. You are committed to applying ancient truths to modern society. While you believe in a basic separation of religion and state, you do not believe in banishing faith's teachings from our public discourse.

¹ Novak, Michael. On Two Wings: Humble Faith and Common Sense at the American Founding, Encounter Books, San Francisco, California (2002).

True faith is never isolated from the rest of life. The Talmud teaches that "the learning is not the main goal, rather the deeds." Our nation's government is one means by which we can do good deeds and why the Orthodox Union has been a powerful voice for some of the great issues of our time.

You and I share common commitments.

We believe in protecting and promoting democracy and her allies throughout the world – including the Middle East, and, therefore, guaranteeing a strong and secure State of Israel. Since her rebirth in 1948, modern Israel has known no greater friend than the United States and I intend to make sure that remains the case.

We believe that there is no rationale that can justify resorting to the tactics of terrorism and that we must battle the scourge of global terrorism around the world and here at home.

We believe that people of faith should be guaranteed the ability to earn a livelihood without being pressured in the workplace to compromise their religious observance.

We believe that marriage and family are sacred institutions that must not only be preserved, but promoted and strengthened by our government and our culture.

We believe that all children deserve an excellent education and that parents should decide how and where their children should be educated – whether in a public or parochial school – and that the government should support that decision with appropriate resources.

We believe that our government should view the good people who work at faith-based charities as partners, not rivals, and that the days of discriminating against religious charities in government grant-making must end.

These beliefs, and many others, bind together millions of individual Americans of different faiths, different ethnicities and different abilities into a society of great common purpose. And although, as your convention program recognizes, we stand at the threshold of an "uncertain century," I am certain that our common beliefs and our common purpose will find favor in the eyes of the Creator and ensure that the cause of justice and goodness is triumphant in the century ahead.

I know that each Sabbath in your synagogues you recite a prayer for the welfare of this government and that you ask God to bless its officials. We have felt sustained by your prayers and we are grateful to you for those prayers; they are a precious gift.

I want to thank each of you for your good works and the good works of the Orthodox Union. The United States is a better place because of everything you do.

May God bless you all, and may God continue to bless the United States of America.

January 17, 2003

DRAFT

yes 562654
F0006-27

SCHEDULE PROPOSAL

1/3/2003

TO: Brad Blakeman
Deputy Assistant to the President
for Appointments and Scheduling

FROM: Margaret Spellings
Assistant to the President for Domestic Policy

Jim Connaughton
Chairman of the Council on Environmental Quality

REQUEST: Public Service Announcement Filming

PURPOSE: To film a portion of a public service announcement commemorating the 100th year of the National Wildlife Refuge System and highlighting the President's commitment to environmental excellence within the Refuge System.

BACKGROUND: Five acres, known as Pelican Island, started what is now known as our National Wildlife Refuge System. The System now encompasses more than 93 million acres and 575 national wildlife refuges and wetland management districts nationwide.

The U.S. Fish and Wildlife Service's plans for the Centennial Anniversary of the National Wildlife Refuge System include considerable attention to showcasing and strengthening the entire agency's programs.

Congress has declared 2003 as "The Year of the National Wildlife Refuge," and the President is requested to issue a proclamation calling on the people of the United States to conduct appropriate programs, ceremonies and activities to accomplish the goal of such a year. On March 14, 2003, Americans will celebrate a century of wildlife conservation that began when President Theodore Roosevelt declared Pelican Island to be protected forever as a safe haven for pelicans and other species of birds.

This PSA would broadcast in January and February, leading up to the Centennial Anniversary in March when President Bush will announce correlating environmental policy.

The filming will require approximately one hour of the President's time, and will involve filming and sound recording of the commemoration for the public service announcement.

PREVIOUS
PARTICIPATION:

None

DATE AND TIME:

Within the month of December 2002 as the final cut of the PSA must be delivered to the National Association of Broadcasters by January 4, 2003 for timely distribution.

DURATION:

1 hour

LOCATION:

Camp David, Crawford, or the White House Residence

PARTICIPANTS:

Director and Crew
Department of the Interior Staff
White House Staff (Communications and Council on
Environmental Quality)

OUTLINE OF EVENT:

President films commemoration in English (4 iterations).
President records commemoration in English.

REMARKS REQUIRED:

Brief script will be provided.

MEDIA COVERAGE:

Closed

FIRST LADY'S
ATTENDANCE:

None

FUNDING SOURCE:

Department of the Interior, U.S. Fish and Wildlife Service

WORKING CONTACT:

David Anderson 5-5113

ACCEPT

REGRET

PENDING

~~December 6, 2002~~
11/25/02

yes to video

562654
FC-006-27

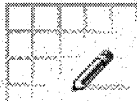
Matthew E. Smith

11/19/2002 05:37:43 PM

Record Type: Record

To: Henry C. Hager/WHO/EOP@EOP
cc:
bcc:
Subject: Re: Approved Videos for 11/25

What about a Christmas message in ingles?
Henry C. Hager



Henry C. Hager
11/19/2002 04:41:17 PM

Record Type: Record

To: Kasey S. Pipes/WHO/EOP@EOP, Kristopher N. Purcell/WHO/EOP@EOP, Mercedes M. Viana/WHO/EOP@EOP, Erin E. Healy/WHO/EOP@EOP
cc: Ruben S. Barrales/WHO/EOP@EOP, Eric J. Ciliberti/WHO/EOP@EOP, Matthew E. Smith/WHO/EOP@EOP
Subject: Approved Videos for 11/25

Video Taping on 11/25 is approved for 4pm for 15 min in the Map Room.

Christmas message in Spanish
State Municipal Leagues and Assoc. of Counties
Seventh Day Adventists

66762
Mary
① when signed
② degree of work

~~December 6, 2002~~
11/25/02
11/25/02

generic 562654
date FC006-27

VIDEO REQUEST PROPOSAL

TODAY'S DATE: 11/12/2002

TO: Bradley A. Blakeman
Deputy Assistant to the President
For Appointments and Scheduling

FROM: Karl Rove
Assistant to the President and Senior Advisor

REQUEST: Video greeting from President for Univision Christmas Special

PURPOSE: Video Greeting to be broadcast on national Spanish Language Univision Christmas Special

DATE AND TIME: Between November 25 – December 4, time TBD

SOURCE OF PAYMENT: Univision

BACKGROUND: Univision is the highest rated Spanish language TV network in the country. Univision regularly outperforms most English language stations in Miami, FL and Los Angeles, CA.

DURATION: Approximately 1 to 2 minutes

REMARKS ATTACHED: To be drafted by Kasey Pipes, Leonard Rodriguez and Abel Guerra.

STAFF CONTACT: Abel Guerra, ext. 6-2155

ORIGIN OF PROPOSAL: Office of Public Liaison

generic holiday
message in
Spanish was
recorded

ACCEPT REGRET PENDING



SEVENTH-DAY
ADVENTIST
CHURCH

562654
It recs yes
FG006-27

General Conference
World Headquarters

Department of Public Affairs and
Religious Liberty

12501 Old Columbia Pike
Silver Spring, Maryland
20904-6600 USA
Telephone (301) 680-6680
Fax (301) 680-6695

check with
Matt Smith [contact
↳ should we do?

video
date
11/25

August 19, 2002

George W. Bush,
President of the United States
The White House
1600 Pennsylvania Ave., N.W.
Washington, D.C. 20500

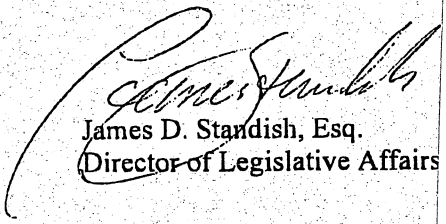
Dear Mr. President:


Each year the Seventh-day Adventist Church makes a video that is sent to every one of our churches in the United States. This year our church members, who number roughly one million, will receive a video describing the contribution that Adventists have made to the cause of religious freedom both domestically and internationally over the last 150 years. I am writing to invite you to tape a short message to appear in the video.

As may know, Adventists serve our nation in a variety of capacities. *Cari M. Dominquez, your Chair of the EEOC, is a Seventh-day Adventist, Rear Admiral Barry Black, the Chief of the Chaplain Corps of the U.S. Navy chaplains, is a Seventh-day Adventist, as is the renowned chief of pediatric neurosurgery at the Johns Hopkins University, Dr. Ben Carson, and the Mayor of Philadelphia, John F. Street.* The Adventist Church runs one of the larger hospitals systems in the United States, and our school system includes over a thousand schools in the United States alone, that run from kindergarten through to doctoral degrees. Adventists have long been active in advancing religious freedom. The seminal U.S. Supreme Court case *Sherbert v. Verner* involved an Adventist, Adventists helped draft the religious freedom protections in Title VII, we actively supported the Religious Freedom Restoration Act and the Religious Land Use & Institutionalized Persons Act, and today we lead a coalition of 44 disparate religious organizations in support of the Workplace Religious Freedom Act (S. 2572), whose sponsors include Senators Santorum, Smith, and Brownback. Overseas, our efforts to preserve and advance religious freedom have been key in such disparate locations as the former Soviet Union, Brazil, Taiwan and Adventists were primarily responsible for the inclusion of the guarantees of religious freedom found in the Australian Constitution

You are completely free to design the message you would like to include in the video. Thank you for considering our request. Our church members would naturally greatly appreciate your participation. In addition, we would like to invite you to our world headquarters, which are located in Silver Spring, Maryland.

May God bless you,


James D. Standish, Esq.
Director of Legislative Affairs

What does
I say think?


INVITATION TRACKING SHEET

Office of the Director of Appointments and Scheduling
Bradley A. Blakeman

DATE: 8/21/02

TO:

<input type="checkbox"/> Andi Ball	<input type="checkbox"/> Joseph Hagin	<input type="checkbox"/> Harriet Miers
<input type="checkbox"/> Ruben Barrales	<input type="checkbox"/> Albert Hawkins	<input type="checkbox"/> Condoleezza Rice
<input type="checkbox"/> Dan Bartlett	<input type="checkbox"/> Chris Hennick	<input type="checkbox"/> Governor Ridge
<input type="checkbox"/> Joshua Bolten	<input type="checkbox"/> Clay Johnson	<input type="checkbox"/> General Rosenker
<input type="checkbox"/> John Bridgeland	<input type="checkbox"/> Elizabeth Kleppe	<input type="checkbox"/> Karl Rove
<input type="checkbox"/> Nick Calio	<input type="checkbox"/> Jay Lefkowitz	<input type="checkbox"/> Margaret Spellings
<input type="checkbox"/> Secretary Card	<input type="checkbox"/> Lewis Libby	<input type="checkbox"/> James Towey
<input type="checkbox"/> Ari Fleischer	<input type="checkbox"/> Larry Lindsey	<input checked="" type="checkbox"/> Lezlee Westine
<input type="checkbox"/> Justice Gonzales	<input type="checkbox"/> Kenneth Mehlman	<input type="checkbox"/> <u>Matt Smith</u>

COMMENTS DUE BY: 8/28/02

Note: Please return this form with your recommendations within 5 working days or else we will assume that this invitation should be regretted.

ACTION REQUIRED

Accept Invitation/Meeting Request (Schedule Proposal Attached)
Comments: _____

Regret Invitation/Meeting Request
Comments: _____

Recommend Surrogate
Name(s): _____

Please return to Distie Carstensen, 1800 G Street, 9th Floor

562654
PL-006-27 done R 11/25

SCHEDULE PROPOSAL

TODAY'S DATE: 11/18/02

TO: Bradley A. Blakeman
Deputy Assistant to the President
For Appointments

FROM: Karl Rove
Senior Advisor to the President

REQUEST: Video

PURPOSE: For the President to do a greeting video for State
Municipal Leagues and State Associations of
Counties.

BACKGROUND: The Office of Intergovernmental Affairs requests a
video for use during presentations across the
country at State Municipal Leagues and State
Associations of Counties.

Attendance levels at these events ranges from 500 –
1,000 elected officials. The video would allow the
President to reach thousands of mayors and county
officials over the next few months.

DATE AND TIME: November 25, 2002

DURATION: 2 – 3 minutes

BRIEFING TIME: 5 minutes

LOCATION: TBD

PARTICIPANTS: N/A

OUTLINE OF EVENT: TBD

REMARKS REQUIRED: Prepared by speechwriting

MEDIA COVERAGE: N/A

FIRST LADY'S ATTENDANCE: Not required

RECOMMENDED BY: Ruben Barrales / Eric Ciliberti

THE WHITE HOUSE
WASHINGTON

562654
Flood-27

FACSIMILE TRANSMITTAL SHEET

TO: Shane Chambers	FROM: Henry Hager
COMPANY:	DATE: 12/20/2002
FAX NUMBER: 6-2806	TOTAL NO. OF PAGES INCLUDING COVER: 2
PHONE NUMBER:	SENDER'S REFERENCE NUMBER:
RE: TX Speaker Video now message request	YOUR REFERENCE NUMBER:

will send message to TX speaker

URGENT FOR REVIEW PLEASE COMMENT PLEASE REPLY PLEASE RECYCLE

NOTES/COMMENTS:

Shane, we were hoping to get a message for this event after learning of this late and realizing that a video wouldn't be possible.

Speaker Craddick is a good personal friend of the President's.

Thank you,

Henry

Fax Transmission

To:	Mr. Henry Hager	From:	Joe O'Neill
Company:		Date:	December 16, 2002
Fax #:	202-456-0191		

You should receive 1 page(s) including this one.
If you do not receive all pages, please call (b)(6)

Message:

Dear Mr. Hager:

Tom Craddick is a native Midlander who graduated from Texas Tech University with an MBA. He has been a Texas state representative for thirty-five years and has been elected to be the first Republican Speaker of the House since re-construction. He takes office in early January and all of Tom's friends, as well as many of the President's, are having a send-off celebration on Tuesday, January 7, 2003 here in Midland. We would like a personal videotaped address from the President for Tom. We would need the videotape probably by Friday, January 3, 2003. Would this be possible and could you please let me know as soon as possible the decision?

Thanks.

Joe O'Neill

(b)(6)

O'Neill Properties Ltd



The Enlisted Association of the National Guard of the United States
We Care for America Foundation

3133 Mount Vernon Ave • Alexandria, VA 22305
Phone: 703/519.3846 • FAX: 703/519.3849

562654
F0006-27

event was cancelled
OK to do.

MEMORANDUM

Date: November 1, 2002
To: Bridgette Zarate
The White House
From: Don Walter, Executive Producer
America Salutes the Troops
RE: Holiday Concert

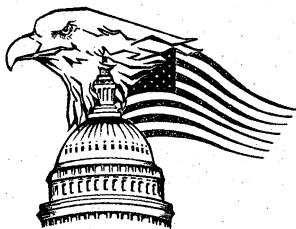
The purpose of this note is to memorialize our conversation earlier today about having the President tape brief remarks that will air during *America Salutes the Troops*, our holiday concert on December 13, 2002 at the DC National Guard Armory in Washington, DC held on behalf of the USO and EANGUS's *We Care for America Foundation*.

We understand and will accept responsibility for the payment of any production costs normally associated with such a taping.

As we discussed, in the next few weeks, we will forward to your office some talking points that the President's staff might wish to consider in preparing his remarks.

Thank you very much for your help. The President's participation – by video tape – will be very much appreciated by the more than 9000 enlisted personnel and officers at the Armory and by tens of thousands of others listening and watching the program on Armed Forces Radio and Television around the world. Needless to say, should the Office of the President later determine that his schedule will permit him to attend the event, we would be pleased to rearrange our seating chart.

Thank you. Should you have questions or need additional information, please do not hesitate to contact me by calling 703.836.1300.



FRONTIERS OF FREEDOM INSTITUTE

12011 LEE JACKSON MEM. HWY. • 3rd FLOOR • FAIRFAX, VIRGINIA 22033
Phone (703) 246-0110 • (888) 8-RIGHTS • Fax (703) 246-0129 • www.ff.org

*U.S. Senator Malcolm Wallop (ret.)
Chairman*

EXEC. OFF. PRESIDENT
STRATEGIC INITIATIVES

2002 OCT 21 AM 9:53

562654
FG006-27

Karl Rove
Tim Goeglein
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20501

*Yes, if we can
No*

October 10, 2002

Dear Karl and Tim:

Tim, per our discussion I am enclosing a video clip of former President Bush congratulating Vice President Cheney for an award he is due to receive at an upcoming gala. The award will be known as the "Richard B. Cheney Defender of Freedom Award." The date of the event is still being negotiated with the Vice President's scheduling office.

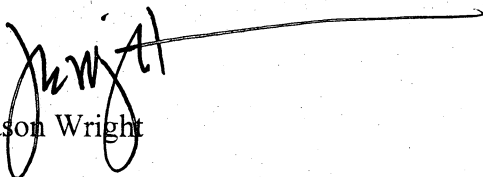
Karl, I am also enclosing copies of two letters. The first was sent to you in January of this year requesting your help to facilitate a similar congratulatory note from President George W. Bush. The second is your response. Unfortunately my attempts to engage Israel have been unsuccessful.

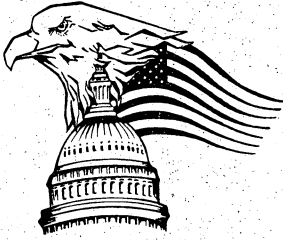
As it appears we may be nearing a firm date for the event, we are anxious to complete work on the video. Additional clips are coming from President Ford, Sec. Def. Rumsfeld, and others. However, it will not be complete without a short message from our current President. We all know how much it would mean.

I hope you will both take a moment to watch the enclosed clip, it is less than 90 seconds in length but is well worth the viewing. Former President Bush does a wonderful job and he was truly honored to participate.

Please advise on how we might proceed.

Sincerely,


Jason Wright



FRONTIERS OF FREEDOM INSTITUTE

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Phone (703) 246-0110 • (888) 8-RIGHTS • Fax (703) 246-0129 • www.ff.org

*U.S. Senator Malcolm Wallop (ret.)
Chairman*

January 11, 2002

Karl Rove, The White House

Via Fax: 202-456-0191

Re: Video for Tribute Gala featuring Vice President Cheney

Dear Karl:

First, I'd like to thank you for your efforts in setting up the "State House Meets the White House" briefings with Kerri Houston at ACU. I know those meetings, most importantly the 20 minute session with the President, would not have happened without you turning some wheels. We thank you for it. It was a fantastic experience for my staff.

Second, I'd like to inform you that this spring we will be holding an awards gala featuring my good friend -- Vice President Cheney. On this memorable evening he will be presented the first annual "*Richard B. Cheney Defender of Freedom Award*." As part of this evening of celebration for a man and his brilliant career, we will be showing a 10-15 minute video featuring personal tributes from a handful of his closest friends and allies.

We know it is simply not possible for the President to attend. However, having him as our cleanup hitter on the video would be an extraordinary substitute. "*I remember the first time I met the Vice President*" or "*What I admire most...*" will be common refrains from other contributors to the video. The President would obviously be free to share his affection or appreciation for the Vice President in any way he deemed appropriate. We hope for 2-3 minutes of his personal commentary. Of note, ***the video will not be for public use.***

I am sure you understand how having President Bush participate would take this evening from being a simple success to being outstanding, unforgettable. He would choose whatever format and location is most comfortable and convenient. Sitting at a desk looking into the camera, traditional "60 Minutes" interview style, we defer to you. We could accomplish our goals by spending 10-15 minutes of his time. You would approve the final video if desired.

I hope you will consider this. We know how pre-occupied the White House is right now and that his time, and yours, is precious. We will make ourselves available to accommodate your schedule at any time of day. Frontiers Vice President, Jason Wright, is spearheading the project. Please have your staff contact him 703-246-0110.

Sincerely,

Malcolm Wallop

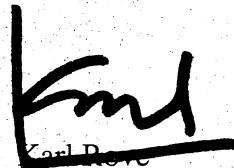
THE WHITE HOUSE
WASHINGTON

January 15, 2002

Dear Senator,

Thank you for your January 11th letter requesting a Presidential video message for your awards gala this spring. I have forwarded your request to Israel Hernandez, Special Assistant to the President, who will be in touch with you on this matter.

Sincerely,



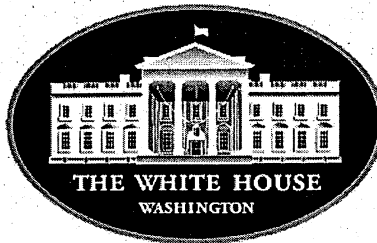
Karl Rove
Senior Advisor to the President

The Honorable Malcolm Wallop
Frontiers of Freedom Institute
12011 Lee Jackson Memorial Highway
3rd Floor
Fairfax, Virginia 22033

KR:sbr

cc: Israel Hernandez

Fax



562654
FC-006-27
No video
No greeting

OFFICE OF STRATEGIC INITIATIVES

The White House
1600 Pennsylvania Ave., NW
Washington, DC 20502
Phone: (202) 456-2108
Fax: (202) 456-2967

FACSIMILE TRANSMITTAL SHEET

TO: <u>Shane Chambers</u>	FROM: <u>Ben Blank</u>
COMPANY: <u>OSI 486 EEOB</u>	DATE: <u>2-21-03</u>
FAX NUMBER: <u>6-2806</u>	TOTAL NO. OF PAGES INCLUDING COVER: <u>5</u>
PHONE NUMBER: <u>6-5697</u>	SENDER'S REFERENCE NUMBER:
RE:	YOUR REFERENCE NUMBER:

URGENT
 FOR REVIEW
 PLEASE COMMENT
 PLEASE REPLY
 PLEASE RECYCLE

FROM:

- | | |
|---|---|
| <input type="checkbox"/> Pete Wehner | <input type="checkbox"/> Lauren Willson |
| <input type="checkbox"/> Alicia Clark | <input type="checkbox"/> Bill Greene |
| <input type="checkbox"/> Kasey Pipes | <input type="checkbox"/> Other: _____ |
| <input type="checkbox"/> Neil Zimmerman | |

Comments:

NO b/c fundraiser FOR VIDEO
 WE RECEIVED THIS REQUEST TOO LATE, BUT
 WOULD STILL LIKE TO DO A GREETING, EVENT
 IS ON FEB. 28

KIM BARNES KIMBALL

January 2003

To:

Happy New Years and Birthday too! I have enclosed some information on a great event I am working on in Dallas, Texas. Camp John Marc is a camp for kids with chronic illnesses. I would love to get a video from The President or Mrs. Bush for their event on February 28th. I will email you the details. Thanks for your help.
With best wishes always, Kim

THE WHITE HOUSE
WASHINGTON

Date: 2/7/02

To: Henry Maser

From: Deputy Chief of Staff

collector
Joe Maser

- FYI
- Appropriate Action
- Direct Response
- Prepare Response For My Signature
- Per Our Conversation
- Let's Discuss
- Per Your Request
- Please Return
- Deadline
- Other

Comments: If not a video,
maybe a greeting?

KIM BARNES KIMBALL January 2003

To:

Happy New Years and Birthday too! I have enclosed some information on a great event I am working on in Dallas, Texas. Camp John Marc is a camp for kids with chronic illnesses. I would love to get a video from The President or Mrs. Bush for their event on February 28th. I will email you the details. Thanks for your help.
With best wishes always, Kim



Camp John Marc

8111 Preston Road, Suite 807
 Dallas, Texas 75225
Dallas Phone: (214) 360-0056
Dallas Fax: (214) 368-2003
E-Mail: mail@campjohnmarc.org
Camp Phone: (254) 635-8811
Camp Fax: (254) 635-4441
Tax ID: 75-2205242



2002

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Executive Director
 Vance C. Gilmore, CCD

SPECIAL CAMPS FOR SPECIAL KIDS CAMP JOHN MARC

PHILOSOPHY

Special Camps for Special Kids is a united group of individuals, organizations, and camps which support and seek to improve camping programs for children with chronic illnesses, major physical disabilities and their siblings.

Special Camps for Special Kids established Camp John Marc, an organized residential camp, in 1987 to provide for these children valuable life experiences in a natural outdoor setting.

The essence of this camp program is: nurturing health-impaired children's positive self-image, providing peer interaction, allowing a chance for adventure and exploration in the great out-of-doors. Hopefully this will lead to an increased capacity to cope with their illness or disability.

Camp John Marc utilizes community and medical volunteers to provide program support and quality medical care and treatment in the camp setting.

The governing board of Camp John Marc believes in the campers' right to discovery and adventure in nature's world, and in their chance to see, touch, play, and feel better.



8111 Preston Road, Suite 807
 Dallas, Texas 75225
Dallas Phone: (214) 360-0056
Dallas Fax: (214) 368-2003
E-Mail: mail@campjohnmarc.org
Camp Phone: (254) 635-8811
Camp Fax: (254) 635-4441
Tax ID: 75-2205242

Camp John Marc



Fact Sheet

*Supporting Organization: Special Camps for Special Kids,
 a non-profit, 501(c)(3) organization*

2002

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 Peggy Meyer
 Claude B. Prestidge, MD
 Joann M. Sanders, MD
 Robert L. Walker

Executive Director
 Vance C. Gilmore, CCD

Camp Location:

Bosque County, TX (85 miles southwest of Dallas)

Size of Campsite:

135 acres; donated by Jan & Marc Myers in memory of their son, John Marc Myers

Geographic Area Served:

Primarily Dallas/Fort Worth, however children from Houston, Austin, San Antonio, Corpus Christi, and surrounding Texas region are served

Number of Campers:
 (summer/year total)

1991:555	1992:869	1993:919	1994:931	1995:999
1996:1,044/2,000	1997:1,062/2,025	1998:1,131/2,136		
1999:1,165/2,259	2000:1,225/2,539	2001:1,228/2,575		
2002:1,230/				

Health Organizations Served:

Summer Season: Asthma, Childhood Cancer, Heart Disease, Hemophilia, Juvenile Arthritis, Kidney Disease, Muscular Dystrophy, Sickle Cell Anemia, Burn Survivors, Spina Bifida

Off Season: Childhood Cancer, Deaf/Blind, Gastrointestinal Disorders, At-Risk Youth, Craniofacial Disorders, H.I.V., Limb Differences, MDA, Sickle Cell, Spina Bifida, Transplant Patients

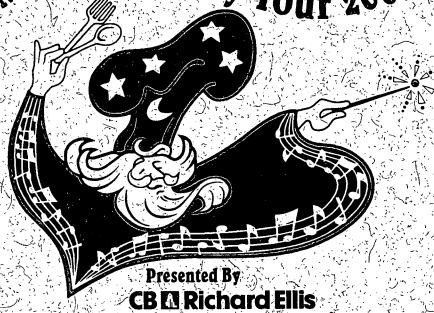
Camp Facilities:

8-Acre Lake & Fishing Pier; Covered Wagon & Treehouse-Themed Camping Areas; Beach Access Pool; Arts & Crafts Bldg.; Medical Bldg.; Athletic Field; Multi-Purpose Barn; Challenge Course; Amphitheater; Nature Trails; Riding Arena; Dining Hall; Administration Bldg.; 20 Cabins; Director's House; Morning Star Chapel; Staff/Family Lodges

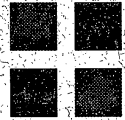
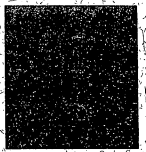
Average Weekly Cost
per Camper:

Total	\$ 400
Paid by Groups	\$ 150
Deficit Absorbed by Camp John Marc	\$ 250

5th Annual
Magical Mystery Tour 2003



event information



EVENT: The Magical Mystery Tour 2003 Fundraiser
Presented by CB Richard Ellis, Inc.
Chef's Showcase • Hosted Cocktails • Dancing • Raffle Drawing
Silent Auction • Fabulous Entertainment • Casino and Much More!

DATE: Friday Evening, February 28, 2003

TIME: Eight O'Clock until Midnight

PLACE: Westin Stonebriar Resort • 1549 Legacy Drive • Frisco, Texas

ATTIRE: Black Tie Optional

HONORARY CHAIRS: Mr. & Mrs. J. Marc Myers
Mr. & Mrs. Rich Pogue

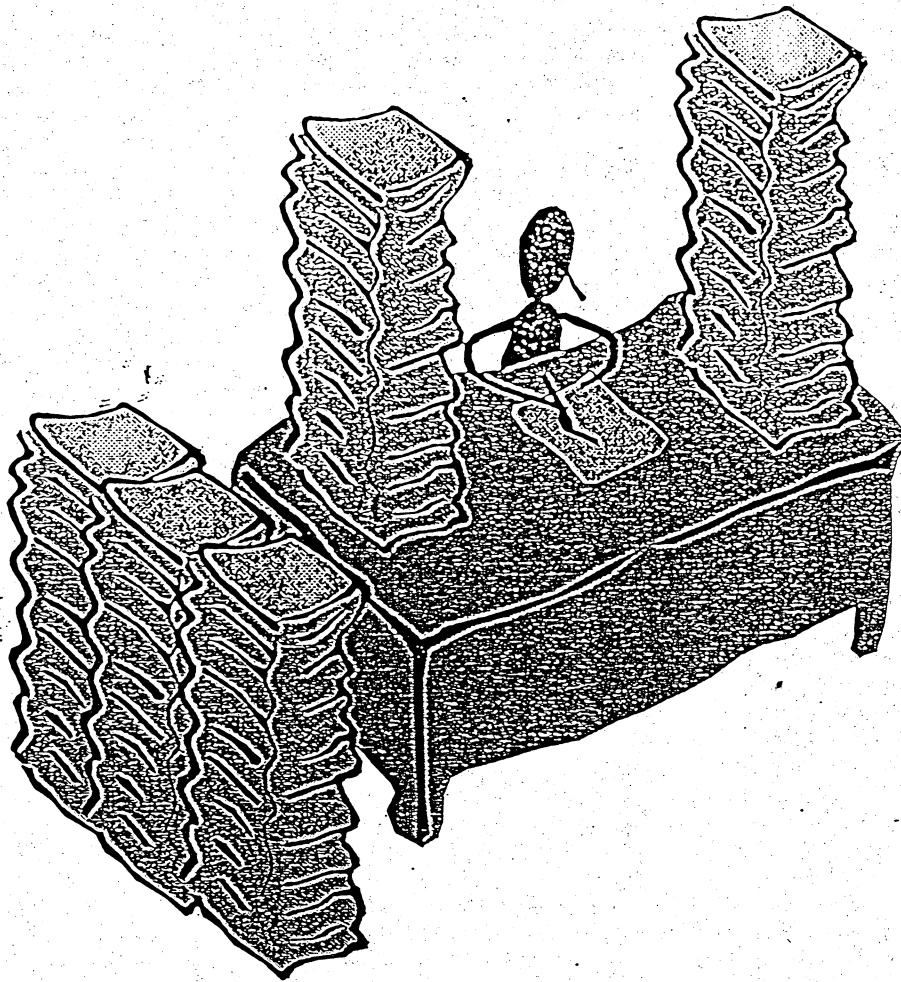
CHAIRPERSON: Ms. Theresa Boggess

BENEFITING: Camp John Marc

CAMP JOHN MARC: Camp John Marc exists to improve the quality of life for more than 2,500 Texas area children, each year, with chronic illness or major physical disabilities, while providing necessary daily medical treatment. Diagnoses include: Kidney Disease, Cancer, Hemophilia, Muscular Dystrophy, Spina Bifida, Arthritis and more. Within an atmosphere of fun, Camp John Marc's goal is to enhance the self-esteem of such special children by providing a common bond through organized activities, cultivating in each individual the attitude "I can do it".

special event benefiting camp john marc

P.O. Box 700924 • Dallas, Texas 75370 • Phone 972.458.4936 • Fax 972.862.0194 • www.dallasmmt.org



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SCANNING INSERT SHEET

REMAINDER OF CASE NOT SCANNED



Camp John Marc

Camp Talk

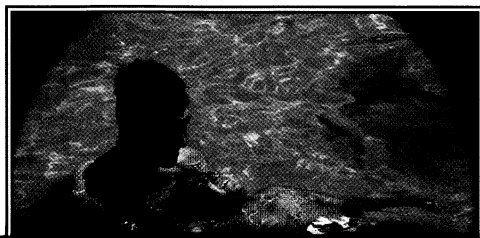
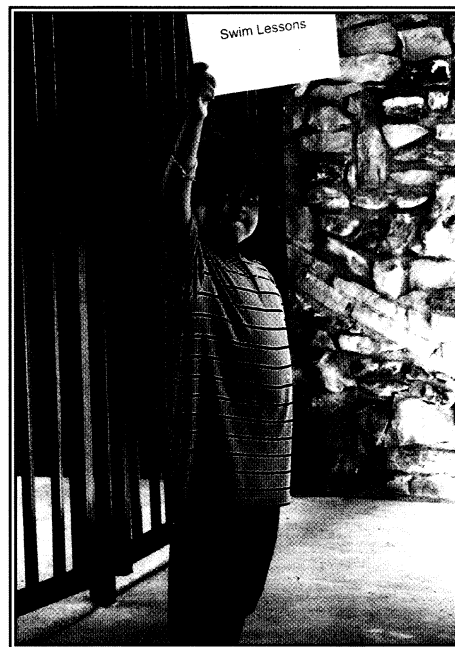
The Special Camps for Special Kids - Camp John Marc Newsletter

Fall 2002

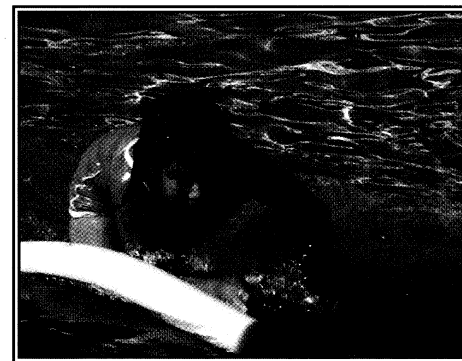
Swim Lessons—Right This Way!

1,230 summer campers enjoyed an improved pool at Camp John Marc because of the kindness and generosity of the donors listed below. The improvements turned out so well, the campers nicknamed the Swimming Center "The Resort."

Swimming activities are valuable for any child who lives in Texas. However, for our campers this age-old activity takes on a whole new mean-



ing. For some, it means having the confidence to take off their shirts without worrying about the large scars that cover their bodies.



them. Specially trained camp instructors devote an hour each day to helping campers learn the basics of swimming by following a program created by the Camp John Marc staff.

During "project time" (a daily skilled-based activity period), we had an average of 15 campers learning to swim each week. The program is fairly intense and each camper has his or her own instructor. It is awesome to see these non-swimmers become comfortable with the water, then each day add to their skill bank, until on the last day of the week the vast majority have mastered learning an independent stroke. It is a powerful moment to see children who were resistant to enter-





Others who must use wheelchairs due to their diagnosis, find our "zero entry" beach accessible and

user friendly. For others, cancer may have taken an arm or a leg, but they can swim at Camp with confidence and safety. And those with sickle cell anemia may swim for the first time because their parents were reluctant to let them swim previously for fear they may have a pain crisis. In these cases and more, children at Camp have the opportunity to experience what many of us take for granted: the therapeutic benefit and wonderful buoyancy that aquatic activity provides.

However, at Camp John Marc we offer much more than just recreational swimming. We also offer lessons for our campers who may be entering the water for the first time or who need specialized instruction to make a particular swim stroke work specifically for



ing the water at the first of the week, take off and swim the length of the pool by the end of the week. Many swim using modified strokes due to their diagnosis, but all glide through the water independently.



Children spend a special week with us who have been discouraged from swimming in other situations because of a fear for their safety or the desire to not be compared to able-bodied children. At Camp they enjoy what other kids have enjoyed for many years: floating on their backs, propelling themselves in the water, or just having fun in the pool.

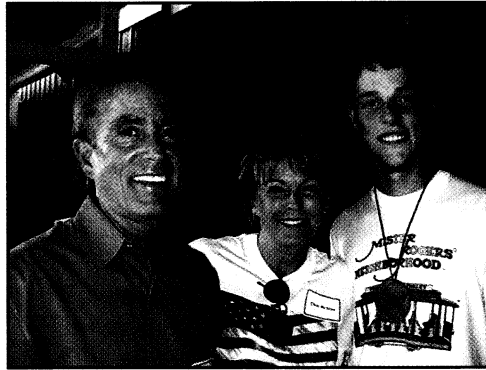


Swimming Center Donors

- Dallas Stars Foundation
- M.S. Doss Foundation
- Pauline Allen Gill Foundation
- Dottie & Bobby Hill
- Hillcrest Foundation
- Hoblitzelle Foundation
- Ronald McDonald Children's Charities
- Acorn Fund-Morning Star Family Foundation
- Park Cities Rotary Club

Ellen's Corner

When you looked at the picture accompanying this article, I hope you focused on the smile on the young man's face. His name is Josh and he is only one of the many great kids who made up summer staff 2002. They were a geographically diverse, multi-talented and caring group of young people who demonstrated a lot of enthusiasm, energy, encouragement, hope and wisdom as they translated our mission statement into reality.



Ellen McStay, Camp John Marc Board Chair, with husband John & staff member Josh Stewart

These wonderful characteristics were not only exhibited by the staff. As I visited camp this summer, I saw the same attitudes in the actions of the medical staff, the counselors, volunteers and kids! In my opinion, care and consideration define the medical staff. I so appreciated a note from Susan Williams, a Board Member and nurse for the Spina Bifida week at Camp TLC. She related a story about a young boy's reluctant first horse experience. From his initial decision to "avoid the horses at all costs" to his exuberance in yelling, "I love this!", the incredible benefits of the horseback riding experience were confirmed. You probably realize that for some of our kids, actually sitting on a horse is too difficult. I am happy to say they were able to experience the "horses" through our new wheelchair accessible buggy. It was quite a hit! Look for the related article elsewhere in the newsletter.

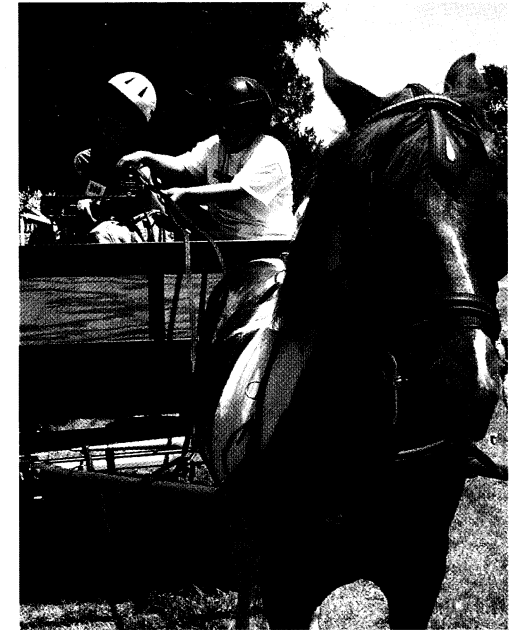
John and Joanie Scott represent two of our many great volunteers. They also helped with Camp TLC; John was a cabin counselor and Joanie taught arts and crafts. The kids are so fortunate to interact with people who are so caring and talented. Did you know that we had 19 board members spend a week at camp? This incredible display of dedication and commitment is very heartwarming.

Two experiences with the kids illustrate the attitudes mentioned earlier. Wisdom, hope and enthusiasm permeated the atmosphere of the opening chapel service at Camp Sanguinity as the children faced this year's camp experience without some of their fellow campers. Their energy and enthusiasm was witnessed in the throes of the "water war" and fireworks celebration at the Sanguinity's July 3rd "4th of July" celebration.

Each time I experienced camp, it reminded me of the therapeutic effects of laughter, tears, challenging activity, caring human interaction and just plain

An Unusual Summer Hero, PatchE

At some point in our lives we have heard the quote, "Don't put the cart before the horse." An experience during the summer of 2002 at Camp John Marc substantiated this quote.



Horseback riding is a popular activity at Camp. Our campers love the excitement of mounting a horse and enjoying the freedom of the horse taking them

for a walk. Unfortunately, due to the loss of muscle tone or other conditions, some of our campers cannot comfortably sit in a saddle and ride.

This past year, we were able to locate a wheelchair-accessible horse buggy. The buggy is the brainchild of Jerry Grander from Indiana. The campers stay in their wheelchairs and ride up on a lift on the back of the buggy and then roll into the driver's spot to "take the reins." Through the generosity of the Morning Star Family Foundation, Camp John Marc was able to purchase one of these buggies. With great confidence, we knew we would find the right horse to pull the buggy.

Camp John Marc Board Member David Bell took on the task of finding the right animal to do the job of pulling the buggy. After being assured by a horse trader that he had the perfect horse for the job, David anticipated smooth sailing. However, David soon learned this horse would not even tolerate being hooked onto the buggy.

fun. Thanks to the summer staff, counselors, volunteers and you, our so appreciated donors, 1,230 children experienced the "time of their lives" this summer.

About an equal number will enjoy Camp John Marc in the "off-season" through family camps, young adult/teen programs and getaway weekends. The programs deal with a wide range of challenges, including sensory issues, bereavement, transplants, upper limb differences, PKU, and cancers. An innovative family camp was started a couple of years ago by Tom and Joanne Hurtekant to help Hispanic families with the diagnosis of Spina Bifida. The education and communication of the families with their medical teams has been significantly enhanced by their efforts. A new family program for this year is a Texas Scottish Rite program for families with a child with Tuberous Sclerosis.

In total there are 24 weekend camps, 14 of which are family camps. There will be over 350 volunteers involved in our mission—Wow! It renews your faith in humanity to witness all of these special people who are our "ambassadors" to the kids. So, once again, thanks to our summer and off-season staff, counselors, volunteers, donors and the kids for being who you are! The reality of Camp John Marc depends on you.

Ellen

Next, came a pair of mules that David was told could pull anything. Though they could tolerate being hooked up to the buggy, both animals quickly proved why mules have a reputation for being stubborn. Neither mule would pull the buggy.

Time was running out before the buggy would desperately be needed for some of our muscular dystrophy campers. On a whim, David decided to try one of his daughter Jordan's ponies to pull the buggy.

Thus PatchE the pony became our unusual summer hero. PatchE pulled the buggy with ease and gave several campers the joy of "riding" that they would not have had otherwise.

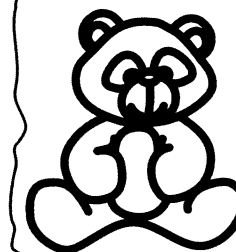
We also learned the value of an old saying!

SPECIAL THANKS TO OUR MAJOR DONORS

Anonymous (4)	Crowley-Carter Foundation
John "Denny" & Connie Carreker	Thomas O. Hicks Family Foundation
Amon G. Carter Foundation	Luse Foundation
CB Richard Ellis' Magical Mystery Tour	Morning Star Family Foundation
CIBC World Markets	Harry S. Moss Heart Trust
Cirrus Group & Cirrus Health	Agnes Cluthe Oliver
Constantin Foundation	

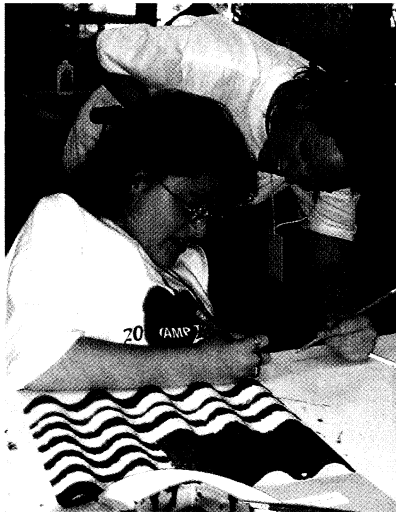
Dear Camp John Marc,

My name is Charlotte and I am ten years old. I have had art camps, bake sales, and lemonade stands to raise money. Enclosed is \$17.10, I hope it helps.



Sincerely,
Charlotte

CAMP JOHN MARC COUNSELOR SPOTLIGHT



Katie Nelson helps a camper with a craft project at TLC.

Each summer Camp John Marc hires 24 college-age students to be our core staff. This group organizes all daily activities and evening programs, and at various times they serve as cabin counselors. They always strive to put the camper

first, helping insure that the camper's experience is a meaningful and positive one.

Katie Nelson came to Camp John Marc after her sophomore year at the University of Missouri where she was pursuing a degree in English and Chemistry. The idea of attending medical school in her future was a possibility, but not necessarily a strong one.

That first summer Katie worked at Camp,

she brought to us a positive energy and tremendous skills in working with children. Katie came back to Camp after her junior year and again spent three months reaching out to our campers in a positive and caring way. She again interacted with many fine doctors, nurses, and therapists. We noticed she seemed to be watching these folks a little more closely than the summer before. By the end of the summer she decided to take the Medical College Admission Test exam the following spring.

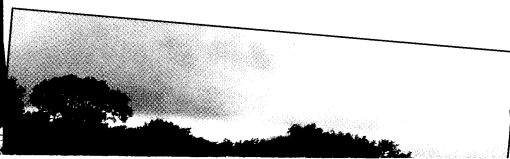
Katie was back with us for her third summer this year. We all rejoiced with her as she received word that she scored extremely well on the Medical College Admission Test. Katie is now busy visiting medical schools across the country, preparing to make her selection. At the same time she is completing her undergraduate degree at the University of Missouri.

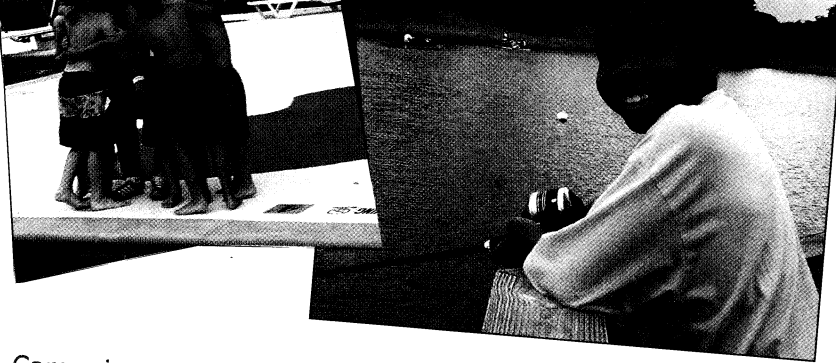
Katie has not only achieved strong academic performance (Phi Beta Kappa, Theodore Hesburg Senior Award), she has established a pattern of living her life in a manner that serves others. Katie's stated the following on her medical school application: "The air

was unusually cool for July in Texas, as I grabbed my journal and hiked into the woods to spend my half-hour break. I was working at a camp for children with chronic illnesses, and we had just finished a difficult staff meeting. The camp director had told us that one of our campers, a lanky 14-year-old named Lisa, had died the night before. Picturing her cropped, curly hair and blue nail polish, I recalled how she shrieked in pain when I touched her back to help her climb off the bus. I pushed my way through the scrub trees, found a stump to sit on, and tried to process the news. After crying briefly, I wrote, 'What kind of a place is this that means so much to kids that they hold on to life until they can come back?' Although I did not realize it then, this brief respite in the woods was critical in my decision to become a physician."

Camp John Marc is so pleased to have been a part of Katie Nelson's life journey and to have helped her recognize that medicine will provide her the synthesis of service, creativity and personal interaction she is seeking.

Let's Hear From Our Campers!





Camp is a castle with everything you could ever want, except I feel right at home right away. Jalen, age 7



Camp can't possibly get any better. Cody, age 12

The best part was making new friends Brittany, age 9

I thought I was the only one in the world with sickle cell until I came to camp. Suki, age 9

Whenever you are down, there is always someone there to make you feel better. Krystal, age 11

My favorite things were field kicking, ropes, bug stories, and the counselors. Reid, age 10



This place is magical. Morgan, age 9



Too much fun. Can't wait until next year Marvin, age 12

Please make camp extend for the whole summer!!!! Erin, age 12

Photography by Karen Gilmore

Memorials

Gifts were given to Camp John Marc in memory of . . .

Lorene C. Adams
 E "Mack" Anderson
 Tiny Anderson
 Mary Lou Badger
 Craig Baggett (MDA camper)
 Dor Bangs
 Hayley Barnes (MDA camper)
 Joyce Bell
 Judge Bolin
 Stephanie Brascia
 Benjamin R. Briggs
 Frances Burns
 Bill Buchanan
 Mrs. Sam Butler
 Msgt. Ronald Chambers
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 Vince DeMaio
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Norean Emery
 Jim Forman
 James B. Francis
 Maureen Frennesson
 John Rawles Fulgham III
 Michael Gerard (MDA camper)
 Col. Robert Gillespie
 Beatrice Gilmore
 Pauline Glasscock
 Heather Griffeth (Sanguinity camper)
 Page Hagemann
 George Homza
 Jan House
 Evelyn Irwin
 J. Lee Johnson, III
 Knox Jordan
 Alice Knowles
 Ross Love, Jr.
 Adela Lujan (Sanguinity camper)
 Kitty Magee
 Brad Manson, Sr.
 Robert Marshall
 Dixie McConnell

Martha McMackin
 Juan Merlan (Esperanza camper)
 Mary Miles
 Joe Mize
 Ben Monning
 Stephanie Moore
 David Mueggenborg
 Jean Mueggenborg
 Mayor George Nattin
 Connally Neal
 Mike Needleman
 Vern Oltner
 Antonella Otiniano (Esperanza camper)
 Johnny Payne
 Judge Henry Politz
 Peaches
 Paul Pettigrew
 Irene Pollon
 Theta Redding
 Mercedes Reed (Sanguinity camper)
 Wilton Wade Regent
 David Ruiz (Sanguinity camper)
 Javier Rodriguez (Sanguinity camper)

Madame Sack
 Charles Sandova (MDA camper)
 Mrs. Wilson Schoellkopf
 David Shafer
 Victoria Smith (TLC camper)
 Norma Spitler
 Millie Stewart
 Mrs. Antonio Stout
 Bob Strief
 Wes C. Stripling, III
 Brittanie Struggs (Esperanza camper)
 Earl T. Summers
 Spencer Taylor
 Marvin Tate
 Bob Thompson
 Dr. I.L. VanZandt
 Constance Wandel
 Pauline Weinel
 John L. Wilson
 Karen Yeaman
 Laura Young

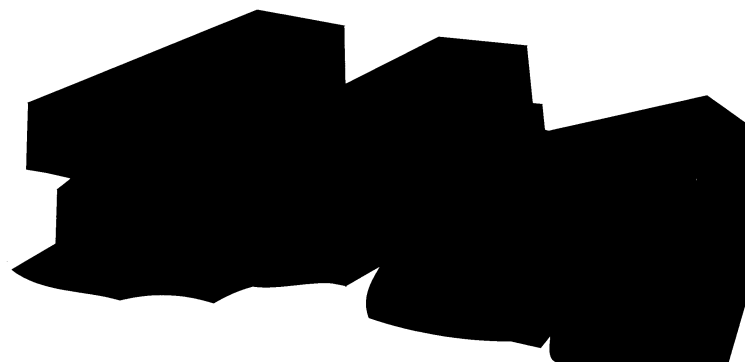
Honorariums

Gifts were given to Camp John Marc in honor of . . .

Lana Ashworth & Jeff Marker
 Leaf Bennett
 Kaci Bittner
 Cindy Cochran
 Catherine & Caroline Cochran
 Vance Gilmore
 Joanne Hurtekant
 Harry Levy
 Donald & Margaret Mahoney
 Jeff & Laura Marker
 Kerry & Gary McPhail
 John & Ellen McStay
 Kyle Moore
 Benjamin Matthew Nelson
 Michal Powell
 Andrew Jones Tanner
 Ley Waggoner
 Gifford & Carol Touchstone
 Paul Wallace



**We are happy to announce our
 new and improved website is
 now a reality! Please visit us at
www.campjohnmarc.org**





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Endorsement Watch

Chico has been endorsed by the West Side and Vicintiy Ministers Fellowship and Korean-American Leadership Council. He also received the President's Award from the Nat'l Assoc. of Hispanic Publications at the groups conference in Las Vegas. Gery thanked the group and "pledged to work as hard as possible to win the race and end the nearly 30-year lack of Hispanic representation in the U.S. Senate" (release, 3/21).

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30 NORTH CAROLINA GOVERNOR: Easley Job At 45%

A Research 2000 poll; conducted 3/16-19; surveyed 605 likely voters; margin of error +/- 4% (release, 3/24). Tested: Gov. **Mike Easley** (D).

Campaign Tip Sheet
Primary/Filing Dates, Latest Polls, Latest Ads...

Easley Job As Governor

Excellent	5%
Pretty good	40
Only fair	39
Poor	7

*FWB = Club
For Growth*

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31 OHIO SENATE: When "Club For Growth" Is Quoted In A Story...

Sen. **George Voinovich** (R) "seems an unlikely guy to stand in the way" of Pres. **Bush's** tax cut, but he was "one of a handful of GOP holdouts who probably will force a shrinking" of the tax cut and stimulus plan. Voinovich, a self-described "deficit hawk," said 3/18: "I can't remember a time when we ever went to war and cut taxes. ... I'm not budging." Club for Growth exec. dir. **David Keating**: "We don't understand why any Republican would undermine the president ... If he succeeds in stopping the president's proposal, we think this will hurt him politically." Voinovich spokesperson **Scott Milburn** "said the office has received only a handful of calls about the dividend tax cut": "It doesn't seem like it's registering on people's radar screen" (**Weiser**, *Cincinnati Enquirer*, 3/23).

Campaign Tip Sheet
Primary/Filing Dates, Latest Polls, Latest Ads...

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32 PENNSYLVANIA SENATE: Well Lo And Behold -- A Potential Dem Surfaces!

AP's **Jordan**: "The head of an energy watchdog group" who used to serve on PA's public utility commis. said 3/21 that he's "seriously eyeing a" Dem bid for the Senate. **John Hanger**, pres. of Citizens for PA's Future, said he plans to file FEC papers 5/03. No other Dems "have said publicly that they are considering the race." Rep. **Pat Toomey** (R-15) is challenging Sen. **Arlen Specter** (R) in the GOP primary.

Campaign Tip Sheet
Primary/Filing Dates, Latest Polls, Latest Ads...

Hanger "already has his sights clearly set on Specter, whom he blasted for supporting" Pres. **Bush's** tax cuts and other policies Dems "generally blame for the sluggish economy." Hanger: "If you believe the economy is headed in the right direction, you should reelect Sen. Specter. However, if you believe the economy is headed in the wrong direction, Sen. Specter is responsible